

A woman with dark hair tied back, wearing a red long-sleeved dress and a grey crossbody bag, stands in the foreground on a grassy area, looking off to the side with a smile. In the background, a white and red VIA bus is parked on a street. The bus has "VIA" written on its side and a red stripe running along its length. The scene is set outdoors with trees and buildings in the distance.

FY 2023 Proposed Budget





FY23 PROPOSED BUDGET

OCTOBER 1, 2022 – SEPTEMBER 30, 2023

Preliminary Budget and
Five-Year Financial and Capital Plan

VIA METROPOLITAN TRANSIT
SAN ANTONIO, TEXAS

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Our Mission Statement

VIA provides regional multimodal transportation options that connect our community to opportunity, support economic vitality, and enhance quality of life throughout the region.

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Budget Overview

A woman with dark hair tied back, wearing a red long-sleeved dress and a grey crossbody bag, stands in the foreground on a grassy area, looking off to the side with a smile. In the background, a white and red VIA bus is parked on a street. The bus has "VIA" written on its side and a red stripe running along its length. The scene is outdoors with trees and buildings in the distance.

FY 2023 Proposed Budget Presentation

SEPTEMBER 2022





FY 2022 Snapshot



FY 2023 Proposed Operating Budget



Five-Year Capital Plan



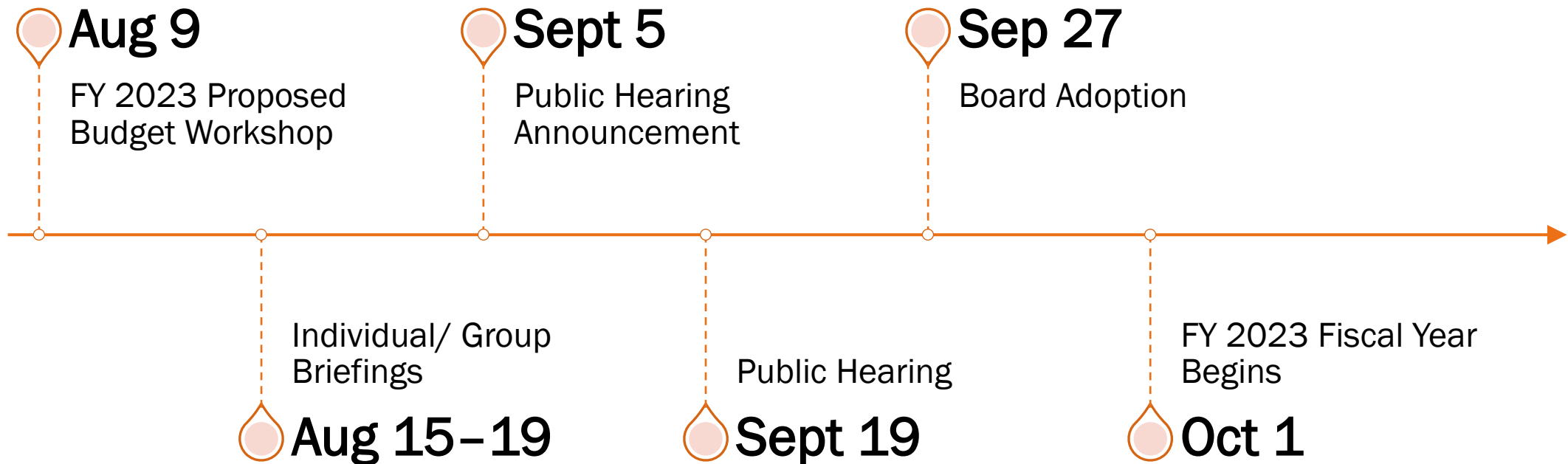
Five-Year Forecast



Departmental Overview

Proposed Budget Agenda

Proposed Budget Timeline





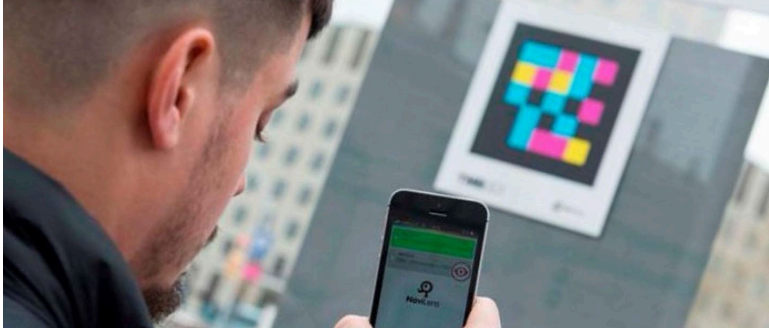
FY 2022 Snapshot

FY 2022 YEAR-TO-DATE
OVERVIEW



FY 2022 Highlights

- KEEP SA MOVING (KSAM) Advancements
 - Advanced Rapid Transit North/South (ART N/S) received Medium High rating from FTA
 - ART N/S corridor recommended in President's Budget
 - Phase 1 (ART N/S) accepted into project development
 - Advanced Rapid Transit East/West (ART E/W) advanced project definition
 - 2nd O&M facility study
- VIAtrans Operation Center - Anticipate opening in Sept 2022
- Naco Pass Mobility Hub in construction
- Randolph Transit Center and I10 Park & Pool completed final design
- Other projects with forward movement: Eastside Mobility Hub and Alamo Ranch Park & Ride



FY 2022 Highlights (continued)

- Launched VIA Link Northwest Zone (Oct 2021) and South Zone (Aug 2022)
- Installed air purification system on all active VIA vehicles
- Integrated B Cycle to Transit App for more complete trip planning
- Launched NaviLens Wayfinding Technology Pilot

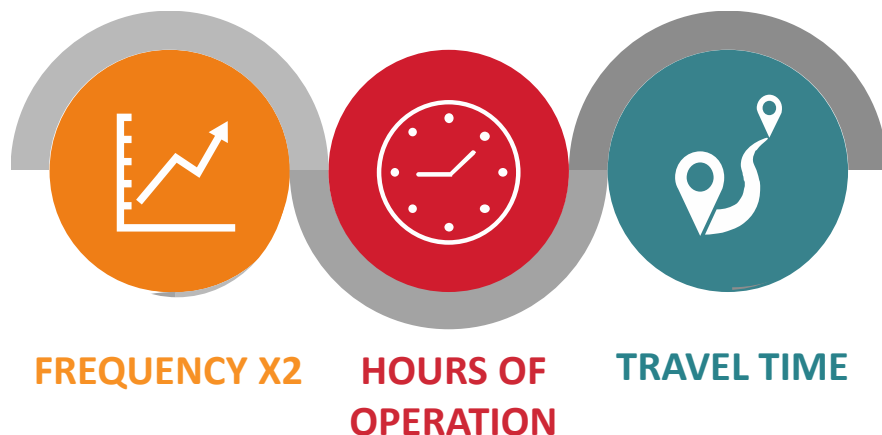
FY 2022 Highlights (continued)

Connecting to the Customer Experience

- Bi-Annual Survey of Fixed Route Passengers
- Annual Survey of VIAtrans Passengers
- Annual Community Survey

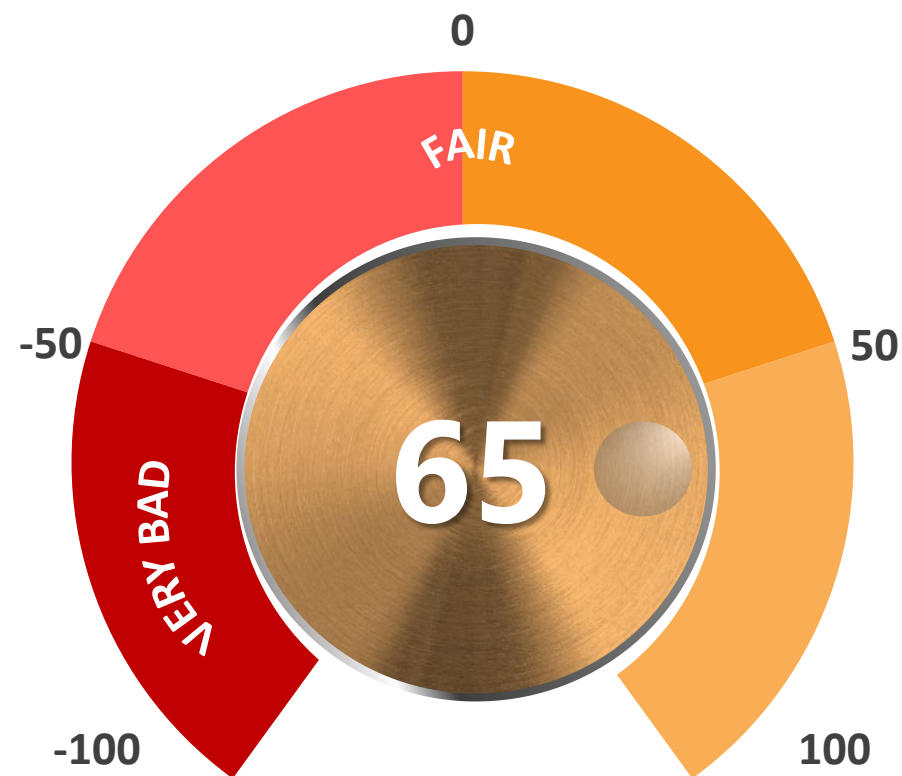
CUSTOMER SATISFACTION SURVEY

Top 3 Elements of Service



NET PROMOTER SCORE (NPS)

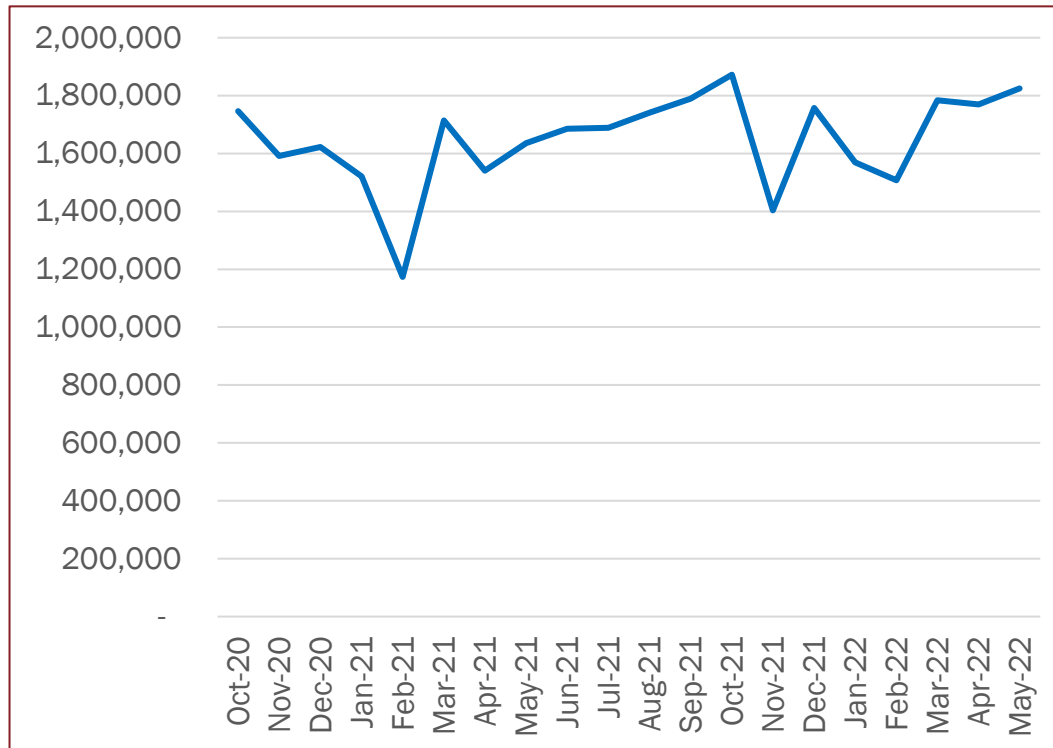
Likelihood of Recommending VIA to Friends and Neighbors



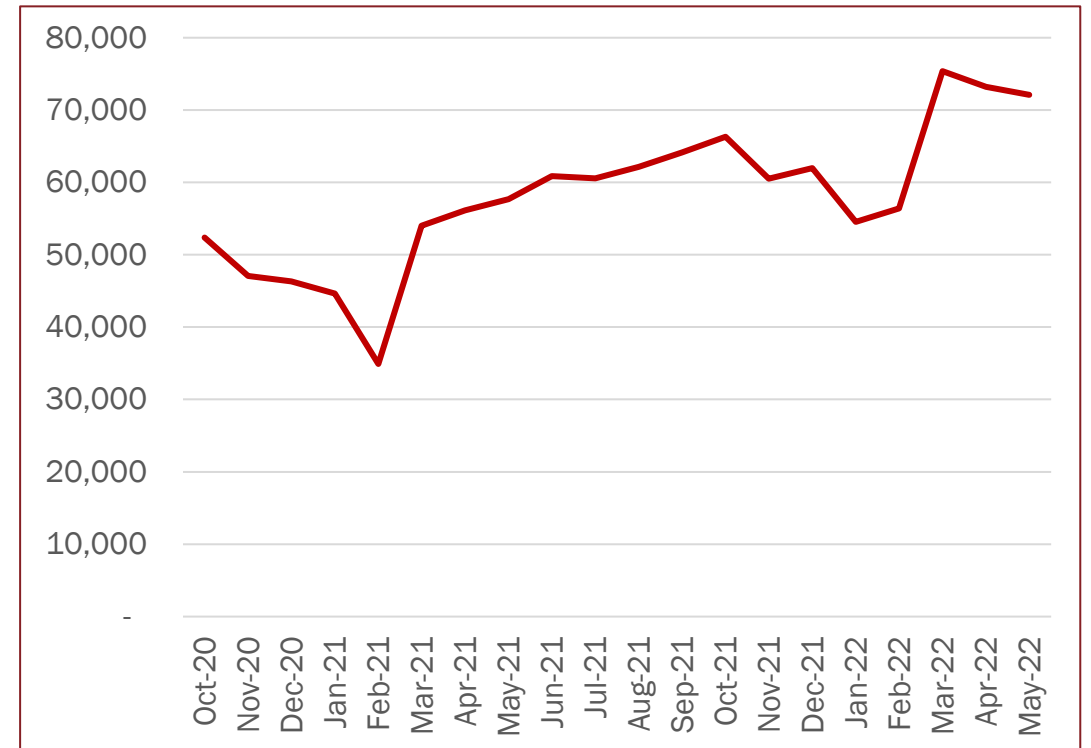
Source: VIA Customer Experience Surveys | February 2022

Ridership Trends

FIXED-ROUTE BUS SERVICE

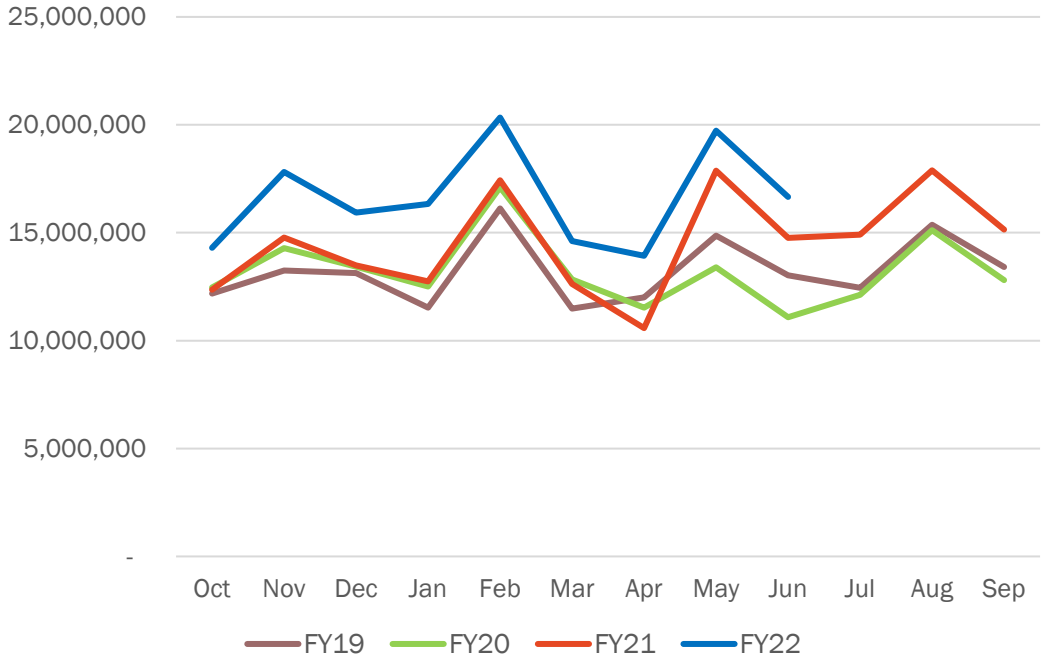


VIATRANS SERVICE

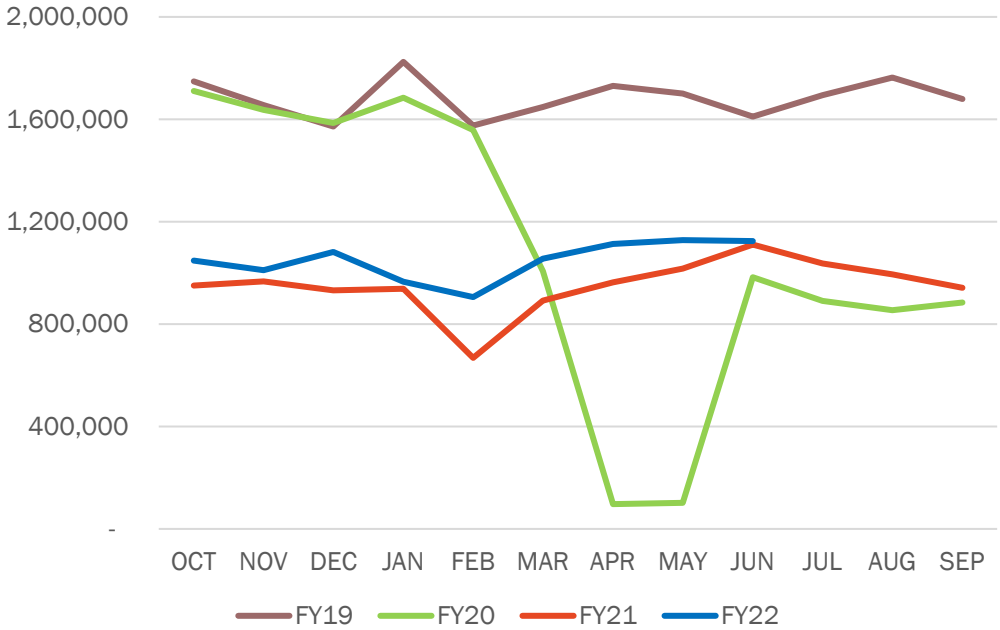


Sales Tax & Farebox Trends

MTA - SALES TAX RECEIPTS (\$M)



FAREBOX REVENUE (\$M)





FY 2023 Proposed Operating Budget

FOCUS ON FY23 PRIORITIES
AND ENSURES SHORT- AND
LONG-TERM FINANCIAL
STABILITY

RECOVER & GROW



BUILD



INVEST



ADVANCE



FY 2023 Proposed Budget Goals

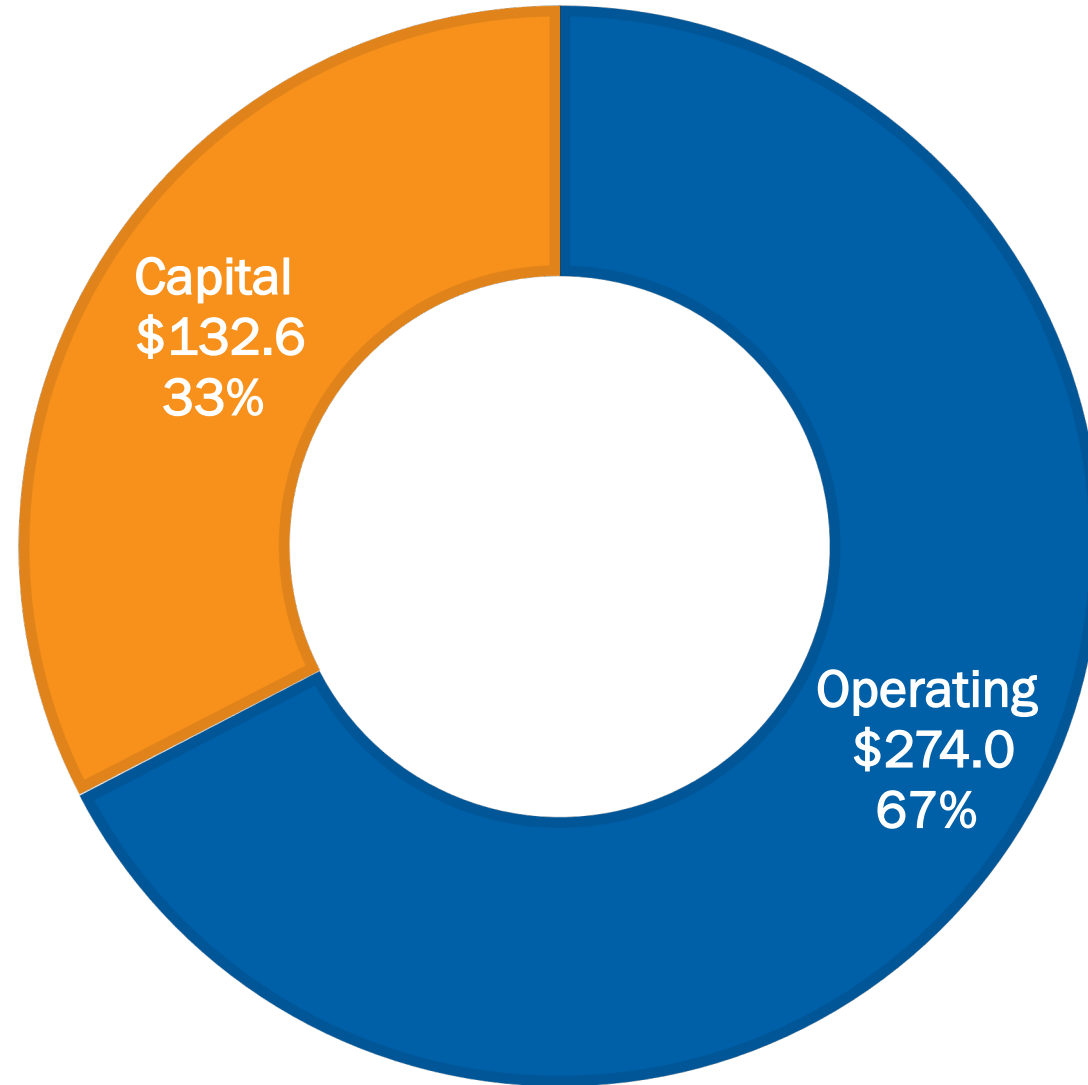
- Recover and Grow Ridership
- Advance the KSAM Plan
- Build Strategic Partnerships
- Invest in Staff Development



FY 2023 Budget Assumptions

- Sales tax growth rate: 4%
- No fare increases
- Pension and OPEB at actuarially-determined amounts
- Continued focus on hiring and retention
- Ridership Recovery
- Service adjustments/innovations

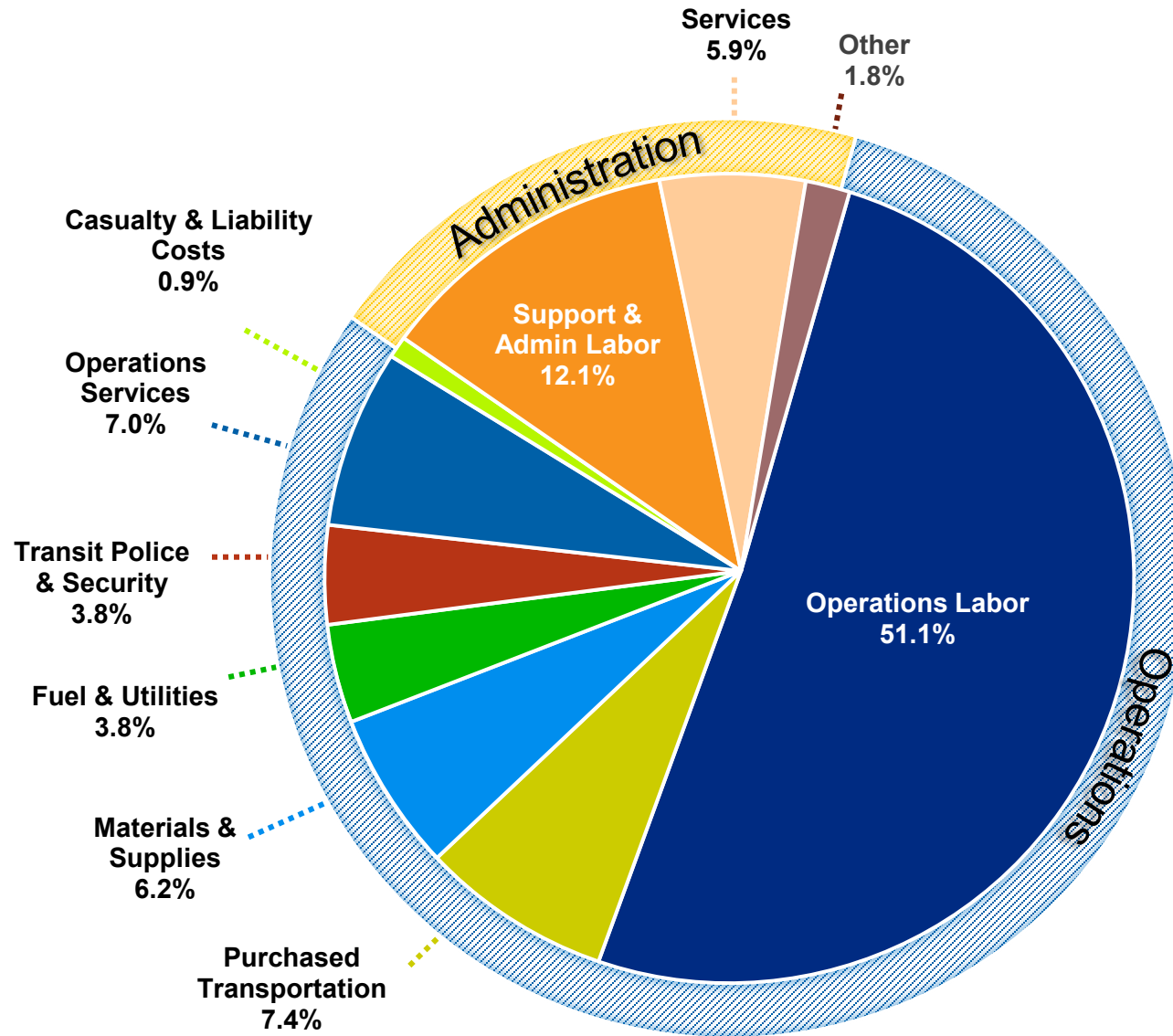
FY2023
Operating
and Capital
Consolidated
Budget
\$406.6M



FY 2023 Budget Overview (\$M)

FY 2022 Budget		\$259.4
OPEB		7.9
Wages – Net Increase		4.0
Inflation Costs		3.1
ART/KSAM Support		7.2
Rate Increase		3.4
VIA Link (new zones) & Marketing		1.7
Pension Plan		(11.9)
Net of all other		(0.8)
FY 2023 Budget		\$274.0

FY 2023 Proposed Operating Expenses \$274.0M



FY 2023 Proposed Budget by Expense Category

Expense Category	FY 2021 Actuals	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget Variance	
Labor & Fringes	\$173,748,809	\$180,892,638	\$158,856,523	\$182,364,933	\$1,472,295	1%
Services	19,453,927	28,479,525	26,034,698	36,716,314	8,236,789	29%
Materials and Supplies	15,320,212	13,807,105	16,512,229	16,879,583	3,072,478	22%
Fuel & Utilities	8,318,921	10,501,411	9,641,468	10,450,480	(50,931)	0%
Purchased Transportation	14,057,322	18,464,334	17,357,775	20,256,080	1,791,746	10%
Casualty & Liability Costs	1,347,706	2,379,490	2,322,178	2,348,562	(30,928)	(1)%
Leases & Rentals	282,949	585,840	574,884	969,570	383,730	66%
Miscellaneous	3,424,087	4,332,354	3,252,435	4,016,948	(315,406)	(7)%
Grand Total	\$235,953,934	\$259,442,697	\$234,552,190	\$274,002,470	\$14,559,773	6%

FY 2023 Proposed Operating Expenses by Division

Group/Division	FY 2021 Actuals	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget Variance	
Administration Group	\$5,705,825	\$7,417,641	\$7,269,860	8,859,982	1,442,341	20%
Public Engagement Group ¹	8,703,833	11,396,442	9,837,873	13,781,006	2,384,564	21%
Fiscal Management	3,122,604	3,892,295	3,740,128	3,903,924	11,629	0.3%
Human Resources	3,057,670	4,288,867	4,031,028	4,669,771	380,904	9%
Technology & Innovation	7,335,730	10,079,232	10,251,007	11,857,903	1,778,671	18%
Fleet & Facilities	52,220,181	52,689,774	53,249,878	60,603,972	7,914,198	15%
Non-Departmental	53,706,237	48,876,736	34,940,211	44,519,751	(4,356,985)	-9%
Transportation ¹	86,125,557	94,285,596	89,176,943	92,495,837	(1,789,759)	-2%
Procurement	1,446,053	1,632,831	1,495,110	1,939,426	306,595	19%
Planning & Develop Group	4,799,471	13,430,540	9,776,099	18,302,566	4,872,026	36%
Safety, Training & System Security	9,730,773	11,452,743	10,784,053	13,068,333	1,615,590	14%
Total Departmental Expenses	\$235,953,934	\$259,442,697	\$234,552,190	\$ 274,002,470	\$14,559,773	6%

Notes:

¹ Includes the reorganization of the Paratransit Reservation Center (36 positions) from Transportation to Public Engagement – \$1.6M

FY 2023 Authorized Positions by Division

Group/Division	FY 2022 Budget	FY 2022 Filled Positions ¹	FY 2023 Budget	FY23 Budget to FY22 Budget Variance	
Administration Group	31	30	34	3	10%
Public Engagement Group ²	88	81	128	40	45%
Fiscal Management	43	37	44	1	2%
Human Resources	25	23	28	3	12%
Technology & Innovation	37	32	39	2	5%
Fleet & Facilities	513	472	516	3	1%
Transportation ²	1,320	1,127	1,193	(127)	(10%)
Procurement	23	17	28	5	22%
Planning & Development Group	39	32	41	2	5%
Safety, Training & System Security	185	93	189	4	2%
Total Departmental Expenses	2,304	1,944	2,240	(64)	(3%)

Notes:

¹ As of June 2022

² Includes the reorganization of the Paratransit Reservation Center (36 positions) from Transportation to Public Engagement



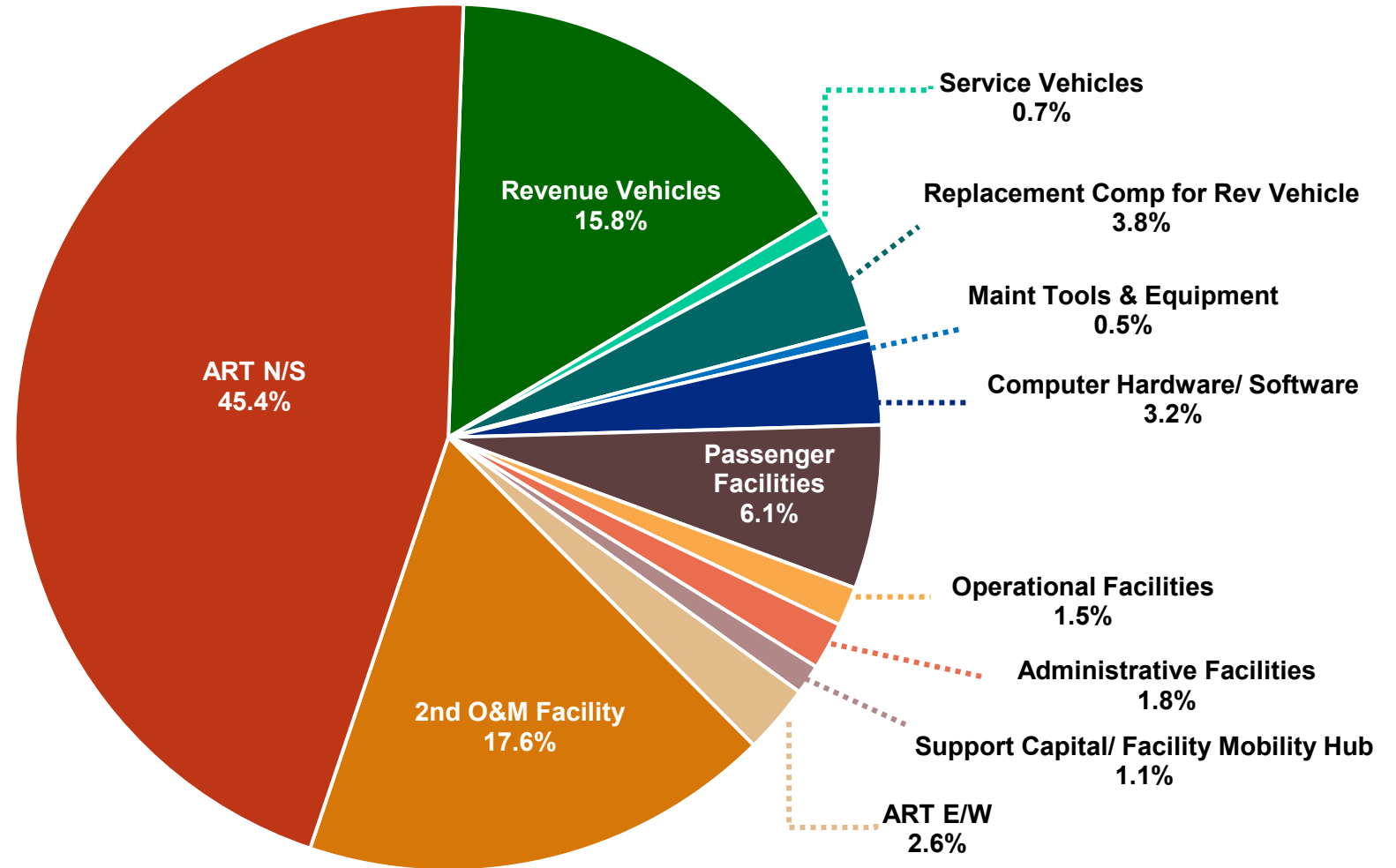
FY 2023 Proposed Five-Year Capital Plan

FOCUS ON FY23 PRIORITIES
AND ENSURES SHORT- AND
LONG-TERM FINANCIAL
STABILITY

FY 2023 – FY 2027 Capital Spending Plan - \$748.4M

FY23 –FY27 Capital Spend Plan (\$M)

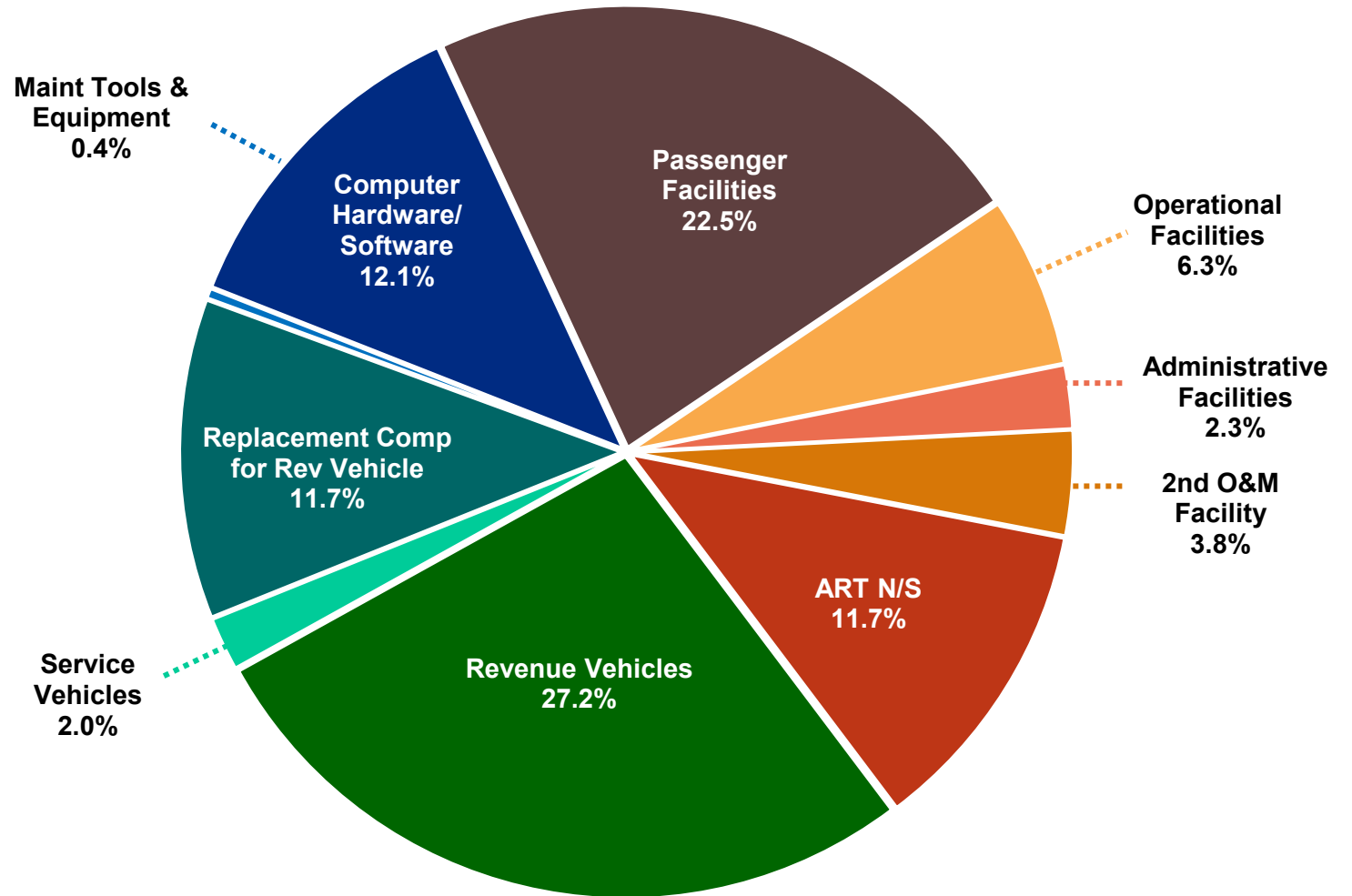
Revenue Vehicles	\$118.6
Service Vehicles	5.6
Replacement Components for Revenue Vehicle	28.1
Maint Tools & Equipment	3.6
Computer Hardware/ Software	23.6
Passenger Facilities	45.7
Administrative Facilities	13.2
Operational Facilities	11.0
ART N/S	339.7
2nd O&M Facility	131.7
Support Capital/ Facility Mobility Hub	8.3
ART E/W	19.3
Total	\$748.4



FY 2023 Capital Spending Plan - \$132.6M

FY23 Capital Spend Plan (\$M)

Revenue Vehicles	\$36.1
Service Vehicles	2.6
Replacement Comp for Rev Vehicle	15.5
Maint Tools & Equipment	0.5
Computer Hardware/ Software	16.1
Passenger Facilities	29.8
Operational Facilities	8.3
Administrative Facilities	3.1
ART N/S	15.5
2nd O&M Facility	5.1
Total	\$132.6



Capital Project Highlights- Revenue Vehicle Spending

Buses

- FY23: \$33.6M for 50 CNG buses
- FY23-27: \$89.2M for 103 CNG buses
- KSAM spending includes \$27.4M for 17 Primo buses in FY26 (*)



Vans

- FY23: \$2.5M for 15 vans
- FY23-27: \$29.4M for 139 vans



(*) Not included in above revenue vehicle category totals



FY 2023 Five-Year Forecast

FY 2023 – FY 2027
FINANCIAL SUMMARY

FY 2023 – FY 2027 Forecast

Revenues and Expenses Summary (\$M)

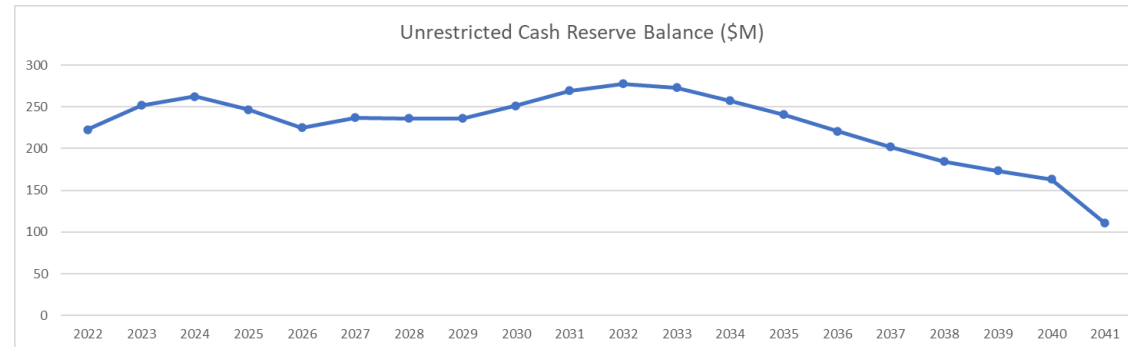
	Actual	Budget	Estimated	Forecast						
	2021	2022	2022	2023	2024	2025	2026	2027	Total	
<u>Operating Revenues</u>										
Total Operating Revenues	\$ 13.72	\$ 15.69	\$ 15.51	\$ 15.81	\$ 16.80	\$ 21.37	\$ 23.60	\$ 24.58	\$ 102.16	
<u>Operating Expenses</u>										
Total Operating Expenses	235.95	259.44	234.55	274.00	286.15	309.35	336.71	368.57	1,574.78	
<u>Non-Operating Revenue/(Expense)</u>										
Sales Tax	220.25	220.19	248.67	258.61	268.96	279.71	336.88	350.35	1,494.51	
Investment Income	-	0.27	1.04	3.90	8.94	8.49	8.05	8.25	37.63	
Interest and Issuance Cost	(4.03)	(3.57)	(3.57)	(3.42)	(3.22)	(3.19)	(3.22)	(3.36)	(16.41)	
Grants - VIA	160.32	107.40	98.99	52.48	52.28	46.72	47.54	48.48	247.50	
Grants - Pass-Thru In	0.85	1.78	1.79	1.81	1.84	1.86	1.90	1.92	4.48	
Grants - Pass-Thru Out	(0.85)	(1.78)	(1.79)	(1.81)	(1.84)	(1.86)	(1.90)	(1.92)	(4.48)	
Intergovernmental Revenue	10.00	10.00	10.00	5.00	5.00	10.00	-	-	20.00	
Intergovernmental Expense	(0.50)	(1.70)	(1.70)	-	-	-	-	-	-	
Other	(6.51)	-	-	0.01	(0.01)	(0.01)	(0.01)	(0.01)	(0.03)	
Total Non-Operating Revenue/(Expense)	379.53	332.59	353.43	316.58	331.95	341.72	389.24	403.71	1,783.20	
NI before Deprec and Capital Contributions	\$ 157.30	\$ 88.84	\$ 134.39	\$ 58.39	\$ 62.60	\$ 53.74	\$ 76.13	\$ 59.72	\$ 310.58	

FY 2023 – FY 2027 Forecast

Reserve Balances (\$M)

	Actual	Budget	Estimated	Forecast				
	2021	2022	2022	2023	2024	2025	2026	2027
<u>Reserve Ending Balances</u>								
TxDOT Grant Funds	40.77	2.19	25.52	6.56	-	-	-	-
STPMM Grant Funds	-	-	-	-	-	-	-	-
Bond Construction Account	1.85	-	-	-	-	-	-	-
Debt Service Fund	5.63	6.42	5.63	5.63	5.63	5.63	5.63	5.63
KSAM Reserve	56.74	34.17	83.14	40.30	19.11	-	-	-
TIFIA DS Reserve	-	-	-	-	-	-	1.67	4.24
Unrestricted Cash Reserve	107.08	177.45	222.57	251.71	262.59	246.53	224.84	237.22
Working Capital	41.00	42.65	40.68	45.04	47.10	50.91	55.41	62.20
Stabilization Fund	41.00	42.65	40.68	45.04	47.10	50.91	55.41	62.20
Local Match Reserve	9.38	10.31	9.38	9.38	9.38	9.38	9.38	9.38
Retainage	0.03	0.04	0.03	0.03	0.04	0.04	0.04	0.04
Total	303.48	315.88	427.63	403.69	390.95	363.40	352.38	380.91
Reserves Change	61.31	(32.77)	124.15	(23.94)	(12.74)	(27.55)	(11.02)	28.53

Unrestricted cash reserve balance decreases to \$111M at end of FY41 (time period covered in KSAM New Starts financial template update).





Departmental Overview

FY 2023 DEPARTMENT
OVERVIEW AND INITIATIVES



Planning & Development

Planning & Development Overview



The Planning and Development Group provides executive leadership and strategic vision for VIA's short and long range plans and capital programs. On a day-to-day basis, this Group is responsible for transit service planning and scheduling, strategic planning, capital programs and development, passenger amenities, and real estate acquisition and management.

All of the projects identified under the Keep San Antonio Moving Plan are managed by Planning and Development to include a comprehensive look at the transit system network design; planning and implementation for Advanced Rapid Transit projects and a second operations and maintenance facility; and innovations including the VIA Link service.

Planning and Development provides the strategic oversight and preparation for most of VIA's federal discretionary grant programs. In addition, this Group proactively manages VIA's real estate assets and assesses opportunities for joint development.



FY 2023 Planning & Development Initiatives

- Create a Multimodal Network
- Update Long-Range Transportation Plan
- Rebalance VIA's fixed route system
- Connect core area with new mobility options
- Direct, support, facilitate, coordinate and manage the implementation of the capital program and other infrastructure or improvements

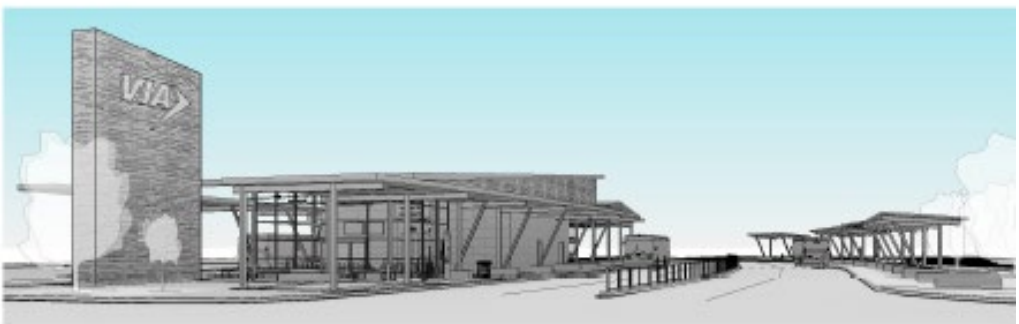
Capital Project Highlights-KSAM



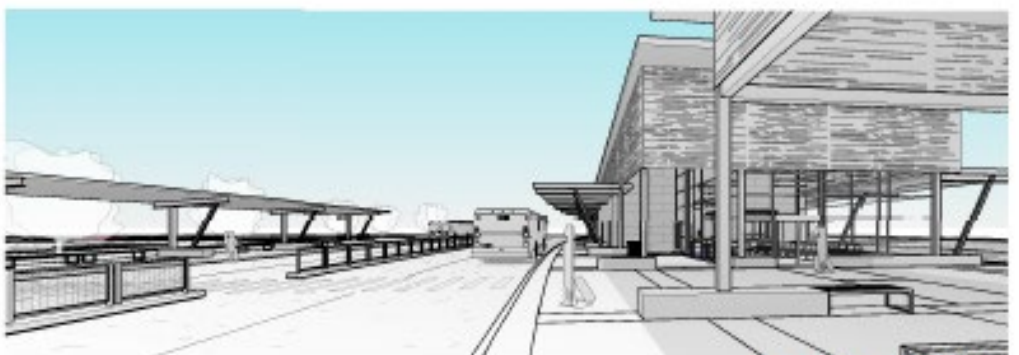
- **Advanced Rapid Transit**
 - North South advancing into FTA Project Engineering Phase of New Starts
 - East West advancing into FTA Project Development Phase of Small Starts
- **Second Operations and Maintenance Facility**
 - Site selection and project planning and programming for Phase 1



EXTERIOR PERSPECTIVE | SOUTH PLATFORM ENTRY



EXTERIOR PERSPECTIVE | VIEW FROM WEST



EXTERIOR PERSPECTIVE

Capital Project Highlights - Engineering/Final Design

Northeast Mobility Hub/Naco Pass

Anticipated completion in 2023

IH-10 Park & Pool

Anticipated completion in 2023

Randolph Transit Center

Anticipated to begin construction in 2023 and completed in 2024*

Eastside Mobility Hub

Anticipated to begin construction in 2023 and completed in 2024*

Alamo Ranch/151 Park & Ride

Anticipated to begin construction in 2023 and completed in 2024*

**These are anticipated completion dates based on work completed to-date and construction timelines.*

Capital Project Highlights - Joint Development



- **Transit Oriented Communities** - implement joint development projects to support VIA's transit-oriented community policy which can be in the form of ground leasing, joint partnerships, P3s or Transit Oriented (or adjacent) Communities.
- **Scobey Complex** - dependent on the final joint development team and results of the Request for Proposal (RFP)
- **Robert Thompson Transit Station** - solicit RFP and begin evaluation

A photograph of two VIA Metropolitan Transit buses on a city street. The bus in the foreground is red and white, with the number 289 on its side. The bus behind it is blue and white. The background shows city buildings and trees. The word "Transportation" is overlaid in large white text.

Transportation

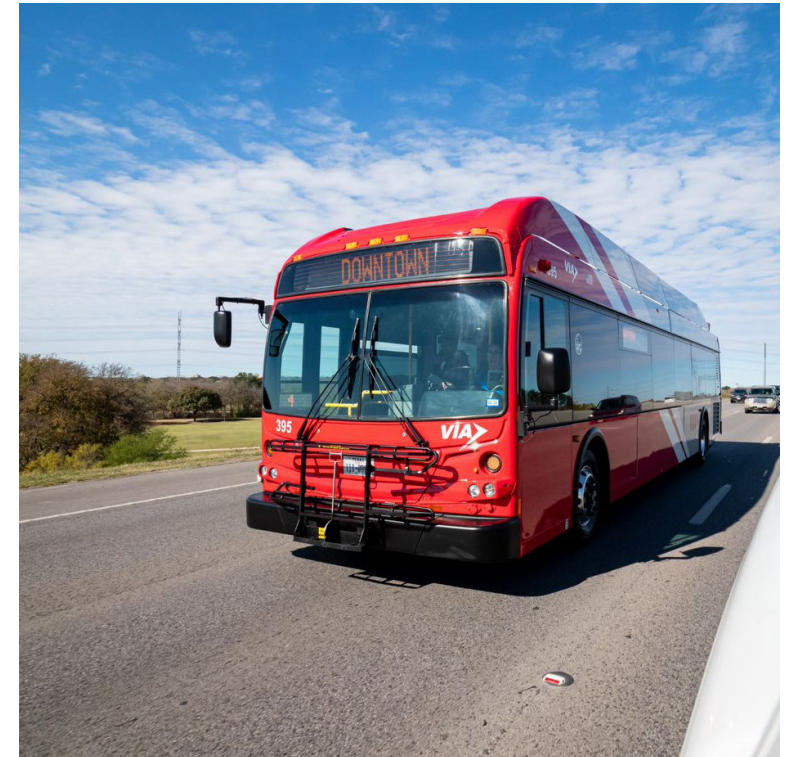
Transportation Overview

The Transportation Division is responsible for providing safe, courteous, reliable, efficient, and effective transportation to the public. The division directs a large group of vehicle operators, supervisors, management and administrative personnel to support and provide the highest quality service.



FY 2023 Transportation Initiatives

- Strengthening Customer Service
 - Focus on customer interaction and best practices to develop Operators and Supervisors into customer service champions
- Improving On-Time Performance
 - Collaborate with the Planning Department to review all underperforming routes and focus on improvements in run times, number and placement of bus stops
 - Engage operators to determine areas of improvement of bus operation and on-time performance
- Continuing Staff Development
 - Invest in individual and team performance through training and career development



FY 2023 Transportation Initiatives (continued)



- Focus on Paratransit Service delivery
 - Evaluate and identify opportunities for efficient and effective paratransit service at the new VIAtrans Operations Center
 - Conduct VIAtrans Customer and Agency Outreach
 - Engage and educate VIAtrans customers and partner agencies on VIAtrans services, procedures and policies
 - Create and implement a Travel Training Program
 - Promote independent use of fixed route services for older adults and people with disabilities
 - Advance accessibility of our transit system for people with disabilities through the systemwide implementation of NaviLens wayfinding technology
- Strengthen relationships with paratransit and mobility on demand contractors to enhance service delivery



Fleet & Facilities



Fleet & Facilities Overview

The Fleet & Facilities Division is responsible for ensuring VIA's fleet, facilities, and passenger amenities meet or exceed the maintenance standards necessary to provide safe, reliable, and cost-effective services to both our internal and external customers. We are committed to providing the highest quality of service to ensure VIA is recognized and valued by its patrons and community as an essential public service.



FY 2023 Fleet & Facilities Initiatives

- Ensure successful operation of our new VIAtrans Operating Facility
 - Budgeted for planned and unknown costs
- Continued focus on employee needs and performance
 - Filling open positions
 - Training & development
 - Employee appreciation
 - Retention efforts
- Continued focus on overall divisional performance
 - Ensure VIA's assets remain in a state of good repair through:
 - Enhanced quality control (Q/C) efforts through increased inspections
 - Memorialized operational and technical written procedures
 - Programmed life cycle replacement of components
 - Continued improvement on all departmental preventative maintenance inspection processes



FY 2023 Fleet & Facilities Initiatives (continued)

- Departmental focused initiatives supporting performance, dependability, & safety to enhance internal/external customer experience
 - **Fleet:** Sustain/Improve vehicle miles between failures
 - 42% improvement – (from Oct 2020: 11,300 to present: 16,000 miles)
 - **Facilities:** Sustain/Improve upon level 3 condition assessments
 - **PA:** Focus on improving bus stop cleanings & overall aesthetic
 - **Admin:** Improved collection, analysis, and reporting of performance data
 - **Parts:** Ensure cost controls through enhanced analysis & warranty recovery
 - **Environmental:** Maintaining our sustainable environmental policies & procedures
 - ISO 14001 Recertification





Safety, Training & System Security

Safety, Training, and System Security Overview

The Safety, Training, and System Security (STSS) Division is responsible for management of the agency's safety and security in normal conditions and during times of emergencies.

STSS is responsible for the day-to-day management of the agency's safety and security and the training and development of VIA operators and Fleet and Facilities employees. The department has the responsibility to develop, implement and maintain the VIA Emergency Management Plan. The department oversees all emergency response activities, as well as develops and implements specific emergency response procedures of the Emergency Management Plan.



FY 2023 STSS Initiatives

TRAINING

- New hire operator training: Enhanced Trainee retention measures and increased new operator graduation volume to meet the KSAM service level requirements
- De-escalation training (Operators/Firstline Supervisors/Customer Service field reps)
- A de-escalation Module in all operator facing training programs (refresher, new vehicle orientation, post-accident refresher and MODE)
- Follow up ride-checks for Year 1 operators to coach, connect and support the operator





FY 2023 STSS Initiatives

TRANSIT POLICE

- Implement a new Computer Aided Dispatching (CAD) system that enables greater coordination, reporting, monitoring, deployment and oversight of field operations
- Customer Engagement Transit Ambassador Program (Enhancing the customer experience)
- Employee Safety Programs (Safe Facilities/Operators/Maintenance/Supervisor specific strategy & deployment measures)



FY 2023 STSS Initiatives

SAFETY

- Safe Service Employee Recognition Program (Operators/Maintenance/Transit Police and Supervisors)
- Emergency Preparedness Exercises/Drills
- Meet/Obtain the FTA and KSAM certification requirements
- Enhanced hazard identification, and risk reporting for all employees
- Increased data reporting of organizational safety trends, counter-measures, assessments, improvements and employee safety programs as related to Federal Safety Management Systems (SMS) requirements



A background image showing several hands raised in the air, suggesting a crowd or a group of people participating in an event. The image is overlaid with a dark, semi-transparent filter.

Human Resources

Human Resources Overview



Human Resources Division is aimed at finding highly qualified personnel through outreach, engagement, recruitment and retention strategies that attract and retain a dedicated and diverse workforce that supports the organization's vision, mission, and goals.

Human Resources remains focused on utilizing best practices and innovations to optimize its recruiting process that directly impact service to the community. With a greater emphasis placed on engaging essential workers who directly provides service to our community, specifically operators and mechanics, HR's recruitment plan is set to amplify and sustain VIA's personnel with a dedicated and diverse workforce.

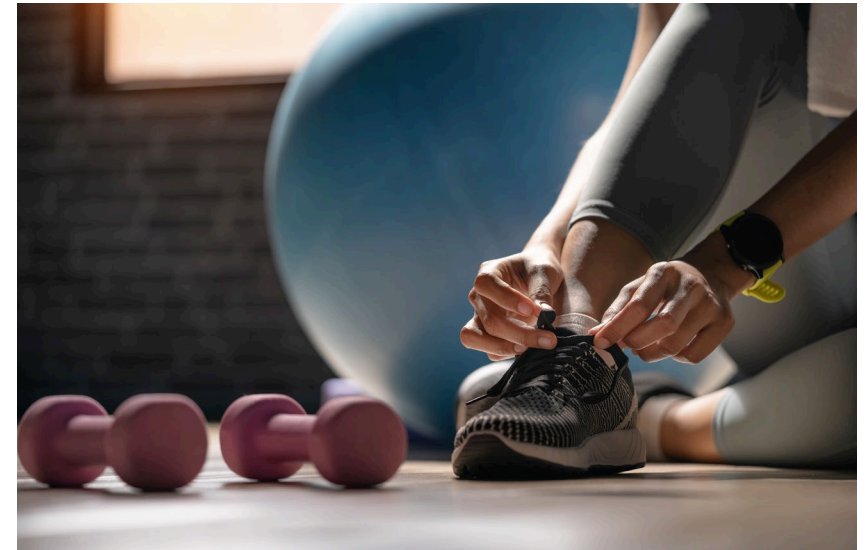
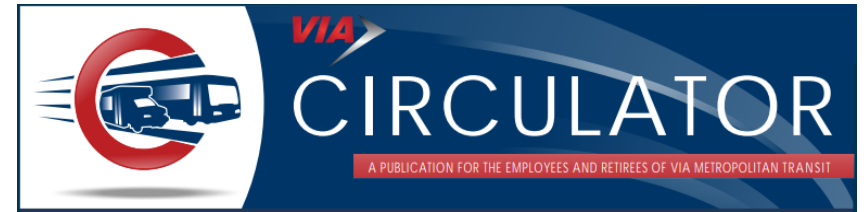
FY 2023 Human Resources Initiatives

- Recruitment
 - Recruit and hire to meet KSAM service requirements
 - Enhance VIA's incentive programs for increased applicant traffic
- Employee and Labor Relations
 - Enhance focus on retention efforts
 - Engage Employee Relations Officer throughout the agency
- Training & Development (T&D)
 - Enhance focus on T&D for supervisors and managers to increase their subject matter knowledge and skills
 - Empower employees to seek opportunities to grow and develop through MODE and other VIA sponsored trainings



FY 2023 Human Resources Initiatives (continued)

- Employee Recognition and Communication
 - Re-establish division participation in providing “spotlight” or “day in the life” or “what’s new” information for Circulator to be showcased to all employees
 - Enhance current recognition programs
- Wellness Engagement
 - Enhance targeted Wellness Initiatives, Programs, and Events to: increase wellness awareness of risk factors and ways to mitigate and improve them
- Diversity, Equity, and Inclusion (DEI)
 - Implement DEI annual training Program

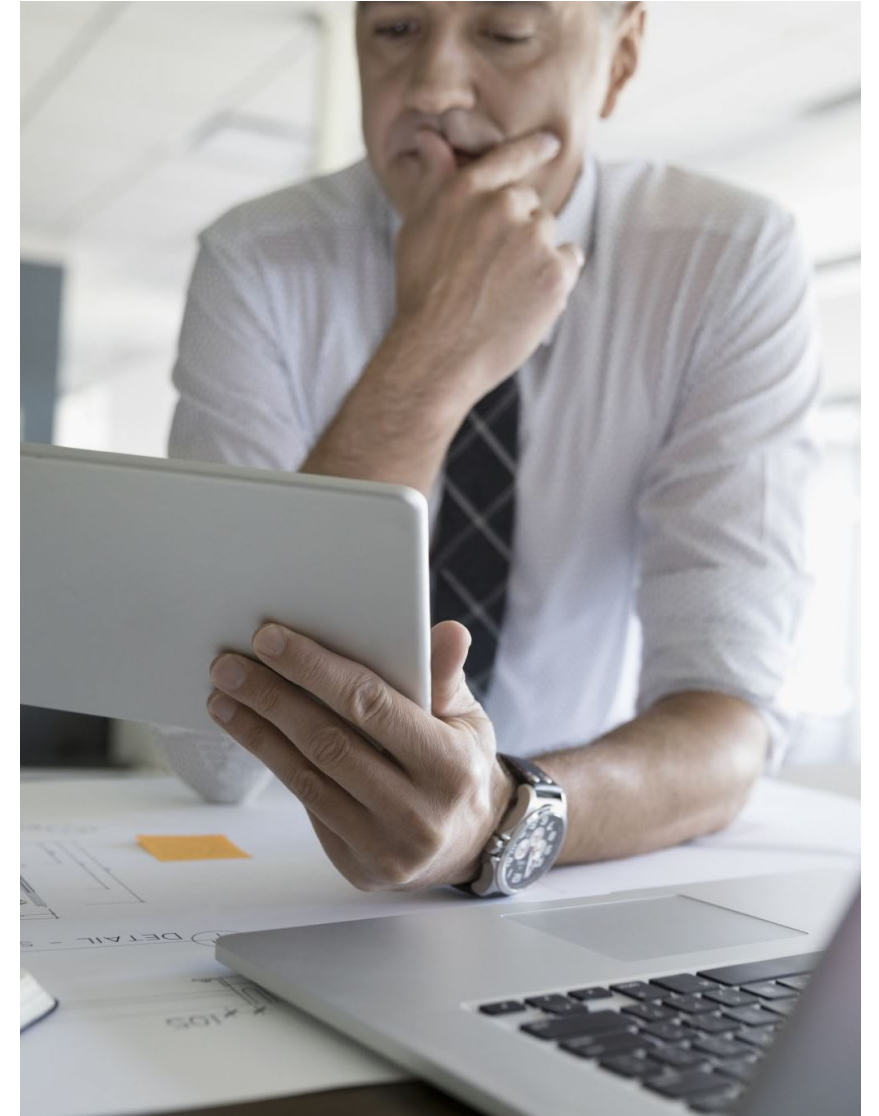


A background image showing hands writing on documents, overlaid with a dark grey semi-transparent filter. The word "Procurement" is centered in a large, white, serif font.

Procurement

Procurement Overview

The Procurement Division is responsible for soliciting bids and proposals, and contracting for the purchase of all materials, parts, supplies, and services required by VIA, in accordance with all Federal, State, and Local Procurement Laws and VIA's Procurement Policies and Procedures. Goods and services are procured in a manner that maximizes full and open competition.





FY 2023 Procurement Initiatives

- Explore opportunities to streamline the Procurement process and maximize use of the Contracts Management System (CMS) to improve efficiencies
- Continue to collaborate with the Office of Diversity and Federal Compliance to promote opportunities for doing business with VIA
 - Provide outreach support and training for 25% of the Office of Diversity & Federal Compliance's scheduled events
- Provide Project Manager training to internal customers regarding Procurement Policies and Procedures
 - Procurement staff will be trained first by September 2022 and internal customers after December 2022

A large group of people are seated in a conference room, facing a stage. On the stage, there is a large "VIA" logo with a stylized arrow pointing to the right. An American flag is visible on the right side of the stage. The text "Office of Diversity & Compliance" is overlaid in a large, white, serif font across the center of the image. A thin white horizontal line is positioned below the text.

Office of Diversity & Compliance

Office of Diversity & Compliance Overview


The Office of Diversity & Federal Compliance (ODFC) is responsible for developing and implementing policies and procedures necessary to ensure that Disadvantaged Business Enterprises (DBEs) and Small Business Enterprises (SBEs) have the maximum opportunity to bid on all contracts. ODFC is responsible for administering the requirements of the DBE Program on all federally funded contracts.





FY 2023 ODFC Initiatives

- Conduct a Disparity Study
 - To obtain the availability of qualified SBEs and DBEs in VIA's relevant geographic market area (RGMA).
 - Examine the extent to which disparities, if any, exist in VIA's utilization in its procurement of contracts.
 - Enhance VIA's existing SBE and DBE programs.
- Provide Business Development, Supportive Services, and Technical Assistance to DBE and SBE firms.
 - Increase availability of certified DBE firms for upcoming contract opportunities by providing business development and technical assistance to firms in completing their DBE and SBE certification application.
 - Develop and implement a targeted outreach plan to ensure DBE and SBE firms are informed of upcoming contract opportunities.



FY 2023 ODFC Initiatives (continued)

- Meet VIA's Federal Transportation Agency (FTA) Triennial DBE goal on an annual basis.
 - Continuously monitor DBE participation on all federal funded contracts to assure the goal is met.
 - Report and track all awards and payments.
- Ensure Prime Contractors are compliant with Prompt Payment, Retainage, Commercial Useful Function, and Prevailing Wages.
 - Implement training for Primes and Subcontractors, Project Managers & Contract Specialists to monitor DBE & SBE contract compliance requirements using VIA's Diversity Compliance Reporting System (DCRS).
 - Ensure all contracts and payments are entered into the DCRS accurately and promptly.
 - Monitor prompt payment and retainage, Commercial Useful Function, and prevailing wages.



Technology & Innovation

Technology & Innovation Overview



The Technology & Innovation (TI) Division has responsibility for information, technology and communications systems that support all functional areas of VIA including service development, operations, maintenance, finance, and administration.

TI supports all on vehicle and off vehicle advanced technology systems, creates applications, implements fare technologies, and creates and enhances customer facing innovative technologies to enhance the rider experience. In addition, cybersecurity is always top of mind and is an important function of TI that is growing in threat size, detection methodology, and prevention complexity.

FY 2023 TI Initiatives

- Innovative solutions to increase ridership
 - Complete rollout of second phase of the Mobility Payment Platform, which will include validators for goMobile+, goCard, and other payment means on all buses by quarter four (Q4)
- Enhance Customer Experience
 - Implement new infotainment and 5G connectivity systems across bus fleet to improve customer communications and riding experience by Q4





FY 2023 TI Initiatives

(continued)

- Improve Operations
 - Support efficient operations through implementation of Project MOVE, CAD/AVL, construction management, and bus reporting systems for improved business operations and reporting by Q4
- Cybersecurity Protection
 - Train 100% of employees in cybersecurity awareness
 - Initiate first Security Operation Center while implementing new security tools for segmentation, access management, third-party patching, and external DNS protection for staff by Q4

The background of the slide features a dark, semi-transparent overlay. Within this overlay, a hand is visible holding a pen, positioned as if about to write on a document. In the background, a line graph is visible, showing a fluctuating line that generally trends upwards. The overall aesthetic is professional and financial.

Fiscal Management

Fiscal Management Overview

The Fiscal Management Division is responsible for recording, processing, and reporting the results of VIA's financial transactions. The division also manages treasury functions, including management of cash, investments and debt financing-related activity. Department related activities include:

The General Accounting Department

- collects and codes all VIA's receipts and vendor checks
- maintains the general ledger and the fixed assets sub-ledger,
- coordinates year-end audit-related work

The Revenue Accounting Department

- processes daily revenue receipts and
- tracks revenue and passenger statistics

The Office of Management and Budget

- prepares the annual operating and capital budgets, financial reporting and analysis,
- administers grants and records management

The Payroll Department

- provides payroll services for all active and retired employees
- completes tax deduction deposits, and payroll deduction maintenance



FY 2023 Fiscal Management Initiatives

- Sound financial stewardship and financial statement accuracy
 - Clean audits
 - Obtain attractive borrowing rates
 - Maintain community support of the agency
 - Maintain account analysis schedules for grants and other key accounts
 - Support informed decision-making
 - Sound journal entry review process
- Proactively address any new Governmental Accounting Standards Board (GASB) standards, operational or other changes that impact VIA's financial statements
- Support Keep San Antonio Moving (KSAM)
- Support implementation of ERP system



FY 2023 Fiscal Management Initiatives (continued)

- Support implementation of fare technology-related changes (goCard, goMobile, upgrade of credit card machine software, etc.)
- Continue strong communication regarding importance of year-end cutoffs and closely review year-end accruals
- Keep desktop procedures documentation current to help ensure accurate and consistent accounting treatment
- Provide timely and accurate financial reports
 - National Transit Database (NTD)
 - Annual Comprehensive Financial Report (ACFR)
 - Annual Business Plan, and
 - Other deliverables



Public Engagement Group



Increase Ridership

Enhance the Customer Experience

Secure new funding sources

Advance KSAM

Public Engagement

The group provides executive oversight of all VIA's customer relations and sales, communications, marketing and promotions, community relations, media relations, external relations, governmental relations functions and leads the overall customer experience for the agency. The group oversees working relationships and communications with multiple external and internal stakeholders. Drives ridership growth and retention. The group is also responsible for special projects at the direction of the CEO. The group coordinates and troubleshoots high-level issues of a sensitive manner. The 2022 and 2023 strategic outcomes for Public Engagement Group:



FY 2023 Public Engagement Initiatives

- **Maintain, support and drive ridership across VIA products and services**
 - Oversee and guide integrated marketing and communication efforts that achieve specific results through targeted tactics and activities
 - Create and execute a strategic communications plan that effectively delivers VIA's brand identity and messages while conveying the value and benefits of VIA's products and services
 - Operator and Mechanic Employee Recruitment Campaign
- **Enhance the customer experience to provide the greatest value and improvements to VIA's patrons and the community**
 - Call Centers Integration with VIA Trans Reservations and Customer goLine
 - Continue to explore and enhance new approaches and platforms for responding to and engaging with customers and proactively communicate with customer based on trends and customer input
- **Implement strategic improvements to primary touchpoints along the customer journey through technology integrations, operational optimizations, and measured modifications**
 - Website improvement program
 - Develop, maintain and leverage database of customer contact information (CRM Program)
 - Institute an automated customer feedback program at the end of the customer journey (i.e. bus ride)
 - Continue design and implementation of internal and external customer experience and community value performance metrics and post outputs.



FY 2023 Public Engagement Initiatives (continued)

- **Grow VIAWorks Program awareness and sales through collaboration with marketing**
 - Create an evergreen campaign to enhance the sales pitch of the VIAWorks Program
 - Execute a targeted promotional campaign to support growth
 - Increase VIAWorks sales by 10%.
 - Increase Vanpool participation by 15% with a goal of having a mix of private sector and governmental employer clients
 - Capturing on the recent success of the Virtual Zoom Meetings and outreach, continue exploring effective use of virtual meeting to engage with potential customers, employers and organizations.
- **Improve the VIA goLine and VIA Trans Reservation customer experience**
 - Continue use of customer databases, identified trends, and real-time data, to improve efficiencies to enhance the overall customer experience when calling the goLine and VIA Trans Reservation lines
 - Based on the CRM customization and system variables, establish and maintain a Net Promoter Score (NPS) of 8
 - Sustain “right-sized” staffing levels to call center(s) volume rates to maintain the following the abandon rates:
 - 5% or less abandon rate for Bus Information
 - 10% or less for VIAtrans Reservation line
 - 10% or less for Customer Concerns line
 - Launch initial approach to introduce shared resource technology between the Bus and VIAtrans call centers to improve efficiencies for the agencies



FY 2023 Public Engagement Initiatives (continued)

- **Grow VIA's goCard Program and continue to successfully educate and transition customers to new fare technology platforms**
 - Achieve adoption rate of 40%
 - Introduce riders to new customer fare payment options (fare-capping, retailer fare options) emphasizing benefits and adoption
- **Identify and pursue additional long-term funding opportunities to support the continued operations and expansion of VIA's products and services**
 - Execute the Keep SA Moving plan through awareness campaigns, public education programs, and influential stakeholder relations that aim to increase the relevance and urgency of VIA's plans
 - In advance of the 88th session of the Texas Legislature, conduct regular stakeholder briefings on VIA's plans and funding challenges
 - Support the activities of the VIA Transit Community Council, as reconstituted, with a focus on VIA funding opportunities and innovation
 - Conduct monthly VIA to You Showcases with elected and civic leadership across the VIA service area
 - Build a diverse and wide network of advocates for VIA products and services throughout VIA's service area
- **Expand VIA's social responsibility activities through VIA Cares program**
 - Activate monthly community/non-profit events where employees serve as brand ambassadors via the agency's social responsibility program

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A white VIA Link van is parked on a street. A male driver in a blue shirt and khaki pants stands by the open sliding door. The van has a 'VIA Link' sign on the roof and 'CLICK + GO' on the side. A red 'NO UNRESTRICTED POLICE' sign is visible in the rear window. The background shows a brick building and other parked cars.

Financial Overview

Service Statistics

For VIA Fiscal Years Beginning October 1 and Ending September 30

VIA Fiscal Year						Budget	Forecast	Forecast				
	2017	2018	2019	2020	2021	2022	2022	2023	2024	2025	2026	2027
Hours												
Bus												
Line - MTA	1,381,105	1,434,631	1,571,666	1,416,262	1,297,039	1,359,525	1,173,372	1,147,662	1,151,138	1,229,940	1,324,575	1,340,173
Line - ATD	366,628	370,239	306,013	311,514	298,073	341,623	294,998	305,746	305,999	346,906	395,652	430,067
Disaster Relief	1,797	-	-	-	-	-	-	-	-	-	-	-
Special Events	7,067	9,079	8,153	2,818	324	5,850	4,375	6,460	6,460	6,460	6,460	6,460
Promotional	1,179	877	903	2,590	6,117	-	992	120	120	120	120	120
ART N/S	-	-	-	-	-	-	-	-	-	-	-	21,707
Subtotal	1,757,776	1,814,826	1,886,735	1,733,184	1,601,553	1,706,998	1,473,737	1,459,988	1,463,717	1,583,426	1,726,807	1,798,527
Van												
Directly Provided	288,551	280,663	286,328	189,732	170,463	202,844	182,534	196,244	208,019	220,500	233,730	247,754
Purchased	347,887	351,076	329,606	305,244	261,995	301,901	267,584	266,261	282,237	299,171	317,121	336,149
Will Call Taxi	5,164	4,979	6,859	2,742	3,717	3,655	3,202	3,716	3,716	3,716	3,716	3,716
Taxi Subsidy	15,183	12,653	14,786	10,252	6,161	7,478	5,633	6,157	6,157	6,157	6,157	6,157
Taxi ADA	-	-	17,987	4,006	14,704	13,283	15,933	18,619	18,619	18,619	18,619	18,619
Disaster Relief	-	-	-	630	-	-	-	-	-	-	-	-
Subtotal	656,785	649,371	655,566	512,606	457,040	529,161	474,886	490,997	518,748	548,163	579,343	612,395
Mobility on Demand	-	-	12,388	29,455	24,322	119,141	62,076	167,822	289,711	305,356	316,058	326,812
Total	2,414,561	2,464,197	2,554,689	2,275,245	2,082,915	2,355,300	2,010,699	2,118,807	2,272,176	2,436,945	2,622,208	2,737,734
Line Service Total	1,747,733	1,804,870	1,877,679	1,727,776	1,595,112	1,701,148	1,468,370	1,453,408	1,457,137	1,576,846	1,720,227	1,770,240
% Change vs Fcst							-7.9%	-1.0%	0.3%	8.2%	9.1%	2.9%
Miles												
Bus												
Line - MTA	18,307,475	19,033,701	21,144,134	19,468,742	18,144,796	18,557,694	16,385,294	16,158,281	16,207,220	17,316,696	18,649,099	18,868,707
Line - ATD	6,043,854	6,120,037	5,070,613	5,134,727	4,934,559	5,742,839	5,082,111	5,271,930	5,277,974	5,933,589	6,715,324	7,546,901
Disaster Relief	9,219	-	-	3,921	-	-	-	-	-	-	-	-
Special Events	92,095	114,367	91,572	34,793	3,384	79,846	55,880	86,020	86,020	86,020	86,020	86,020
Promotional	6,752	4,718	4,523	10,131	21,097	-	2,616	600	600	600	600	600
ART N/S	-	-	-	-	-	-	-	-	-	-	-	313,754
Subtotal	24,459,395	25,272,823	26,310,842	24,652,314	23,103,836	24,380,379	21,525,901	21,516,831	21,571,814	23,336,905	25,451,043	26,815,982
Van												
Directly Provided	5,062,700	4,900,387	5,085,099	3,573,238	3,019,230	3,581,864	3,122,628	3,357,165	3,558,595	3,772,111	3,998,438	4,238,344
Purchased	6,871,871	6,694,458	6,441,020	5,636,732	4,896,190	5,685,340	4,892,162	4,867,973	5,160,053	5,469,656	5,797,835	6,145,704
Will Call Taxi	126,172	121,490	150,552	62,797	102,612	101,216	86,394	102,612	102,612	102,612	102,612	102,612
Taxi Subsidy	201,170	167,629	146,729	117,850	86,904	100,033	79,452	86,902	86,901	86,901	86,901	86,901
Taxi ADA	-	-	374,075	103,768	275,084	238,010	305,916	359,008	359,008	359,008	359,008	359,008
Subtotal	12,261,913	11,883,964	12,197,475	9,494,385	8,380,020	9,706,463	8,486,552	8,773,660	9,267,169	9,790,288	10,344,794	10,932,569
VIA Link	-	-	132,697	395,377	317,784	2,418,404	782,464	2,513,742	4,271,168	4,487,008	4,629,875	4,774,293
Total	36,721,308	37,156,787	38,641,014	34,542,076	31,801,640	36,505,246	30,794,917	32,804,233	35,110,151	37,614,201	40,425,712	42,522,844
Line Service Total	24,351,329	25,153,738	26,214,747	24,603,469	23,079,355	24,300,533	21,467,405	21,430,211	21,485,194	23,250,285	25,364,423	26,415,608
% Change vs Fcst							-7.0%	-0.2%	0.3%	8.2%	9.1%	4.1%
Passengers												
Bus												
Line - MTA	28,320,277	27,158,658	28,554,607	21,474,087	15,453,346	18,639,108	16,639,340	16,765,825	17,936,810	22,177,997	23,997,042	24,567,163
Line - ATD	8,173,613	7,826,082	6,309,726	5,546,046	3,996,288	6,042,802	5,252,028	5,791,116	6,177,967	8,631,245	9,807,539	10,811,515
Disaster Relief	-	-	-	-	-	-	-	-	-	-	-	-
Special Events	112,904	136,640	92,896	24,470	4,678	53,245	35,118	51,657	51,657	51,657	51,657	51,657
Promotional	-	-	-	-	-	-	-	-	-	-	-	-
ART N/S	-	-	-	-	-	-	-	-	-	-	-	622,557
Subtotal	36,606,794	35,121,380	34,957,229	27,044,603	19,454,312	24,735,155	21,926,486	22,608,598	24,166,434	30,860,899	33,856,238	36,052,892
Van												
Directly Provided	535,285	520,167	518,184	292,783	237,471	244,352	286,785	308,325	326,825	346,434	367,220	389,254
Purchased	563,113	541,279	499,533	417,598	334,327	359,261	426,632	424,522	449,993	476,993	505,613	535,949
Will Call Taxi	15,579	17,297	16,694	7,346	11,140	11,565	9,302	11,140	11,140	11,140	11,140	11,140
Taxi Subsidy	86,855	76,013	74,487	59,317	36,831	44,326	32,531	36,831	36,831	36,831	36,831	36,831
Taxi ADA	-	-	32,421	9,185	21,034	15,433	26,134	30,720	30,720	30,720	30,720	30,720
Subtotal	1,200,832	1,154,756	1,141,319	786,229	640,803	674,937	781,384	811,538	855,509	902,118	951,524	1,003,894
VIA Link	-	-	48,519	130,186	80,557	368,485	166,830	504,745	846,196	888,321	915,502	942,906
Total	37,807,626	36,276,136	36,147,067	27,961,018	20,175,672	25,778,577	22,874,700	23,924,881	25,868,139	32,651,338	35,723,264	37,999,692
Line Service Total	36,493,890	34,984,740	34,864,333	27,020,133	19,449,634	24,681,910	21,891,368	22,556,941	24,114,777	30,809,242	33,804,581	35,378,678
% Change vs Fcst							12.6%	3.0%	6.9%	27.8%	9.7%	4.7%

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**Operating Budget Revenue and Expense Summary
By Cost Center**

	MTA				ATD				Total			
	2021 <u>Actual</u>	2022 <u>Budget</u>	2022 <u>Forecast</u>	2023 <u>Budget</u>	2021 <u>Actual</u>	2022 <u>Budget</u>	2022 <u>Forecast</u>	2023 <u>Budget</u>	2021 <u>Actual</u>	2022 <u>Budget</u>	2022 <u>Forecast</u>	2023 <u>Budget</u>
<u>Operating Revenues</u>												
Line	\$ 8,445,355	\$ 9,739,661	\$ 9,461,957	\$ 9,408,859	\$ 1,845,723	\$ 2,524,371	\$ 2,281,326	\$ 2,495,502	\$ 10,291,078	\$ 12,264,032	\$ 11,743,283	\$ 11,904,361
Robert Thompson Terminal	2,734	19,901	16,900	18,442	-	-	-	-	2,734	19,901	16,900	18,442
Special Events	10,336	65,833	59,153	64,944	-	-	-	-	10,336	65,833	59,153	64,944
Promotional Service	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal Bus Revenues	\$ 8,458,425	\$ 9,825,395	\$ 9,538,010	\$ 9,492,245	\$ 1,845,723	\$ 2,524,371	\$ 2,281,326	\$ 2,495,502	\$ 10,304,148	\$ 12,349,766	\$ 11,819,336	\$ 11,987,747
VIAtrans	1,091,265	1,123,705	1,334,698	1,396,849	-	-	-	-	1,091,265	1,123,705	1,334,698	1,396,849
VIA Link	14,977	75,482	18,400	61,705	-	-	-	-	14,977	75,482	18,400	61,705
Bus Advertising	337,694	1,574,994	1,574,994	1,624,998	-	-	-	-	337,694	1,574,994	1,574,994	1,624,998
Parking Lot Revenue	57,650	10,008	80,000	60,000	-	-	-	-	57,650	10,008	80,000	60,000
Real Estate Development	1,560,834	297,210	297,210	288,564	-	-	-	-	1,560,834	297,210	297,210	288,564
Miscellaneous	353,757	260,000	388,000	387,000	-	-	-	-	353,757	260,000	388,000	387,000
Total Operating Revenues	\$ 11,874,602	\$ 13,166,794	\$ 13,231,312	\$ 13,311,361	\$ 1,845,723	\$ 2,524,371	\$ 2,281,326	\$ 2,495,502	\$ 13,720,325	\$ 15,691,165	\$ 15,512,638	\$ 15,806,863
<u>Operating Expenses</u>												
Line	\$ 154,744,533	\$ 155,358,912	\$ 141,719,735	\$ 154,505,002	\$ 34,465,494	\$ 39,187,241	\$ 37,209,642	\$ 44,351,646	\$ 189,210,027	\$ 194,546,153	\$ 178,929,377	\$ 198,856,648
Robert Thompson Terminal	47,361	454,260	298,068	482,116	-	-	-	-	47,361	454,260	298,068	482,116
Other Special Events	61,046	275,895	244,848	423,439	-	-	-	-	61,046	275,895	244,848	423,439
Promotional Service	63,503	-	13,078	4,550	-	-	-	-	63,503	-	13,078	4,550
Disaster Relief	1,201,474	-	-	-	-	-	-	-	1,201,474	-	-	-
Subtotal Bus Expenses	\$ 156,117,917	\$ 156,089,067	\$ 142,275,729	\$ 155,415,107	\$ 34,465,494	\$ 39,187,241	\$ 37,209,642	\$ 44,351,646	\$ 190,583,411	\$ 195,276,308	\$ 179,485,371	\$ 199,766,753
VIAtrans	37,339,063	43,703,495	40,122,628	47,089,095	-	-	-	-	37,339,063	43,703,495	40,122,628	47,089,095
VIA Link	1,235,930	3,982,842	2,856,026	5,781,860	-	-	-	-	1,235,930	3,982,842	2,856,026	5,781,860
Vanpool	-	-	-	-	317,660	726,901	564,300	651,340	317,660	726,901	564,300	651,340
Real Estate Development	954	4,625	2,796	4,789	-	-	-	-	954	4,625	2,796	4,789
Business Development and Planning	6,476,916	15,748,526	11,521,069	11,364,449	-	-	-	9,344,184	6,476,916	15,748,526	11,521,069	20,708,633
Total Expenses	\$ 201,170,780	\$ 219,528,555	\$ 196,778,248	\$ 219,655,300	\$ 34,783,154	\$ 39,914,142	\$ 37,773,942	\$ 54,347,170	\$ 235,953,934	\$ 259,442,697	\$ 234,552,190	\$ 274,002,470
<u>Non-Operating Revenues/(Expenses)</u>												
Sales Tax	\$ 179,541,153	\$ 179,518,589	\$ 202,961,739	\$ 211,080,208	\$ 40,711,426	\$ 40,668,772	\$ 45,706,648	\$ 47,534,912	\$ 220,252,579	\$ 220,187,361	\$ 248,668,387	\$ 258,615,120
Investment Income	(15,076)	272,000	1,000,000	3,600,000	7,926	3,000	40,000	300,000	(7,150)	275,000	1,040,000	3,900,000
Bond Interest and Issuance	(3,300,721)	(2,860,416)	(3,569,438)	(2,836,360)	(728,158)	(709,021)	-	(584,086)	(4,028,879)	(3,569,437)	(3,569,438)	(3,420,446)
Gain / (Loss) on Sale of Assets	(6,494,550)	-	-	-	-	-	-	-	(6,494,550)	-	-	-
Grants	40,663,346	43,889,134	39,855,814	52,486,515	-	-	-	-	40,663,346	43,889,134	39,855,814	52,486,515
CARES Act/ CRRSAA/ ARPA	119,143,359	63,509,739	59,139,995	-	-	-	-	-	119,143,359	63,509,739	59,139,995	-
Intergovernmental Revenue	10,000,000	10,000,000	10,000,000	5,000,000	-	-	-	-	10,000,000	10,000,000	10,000,000	5,000,000
Intergovernmental Expense	-	(1,700,000)	(1,700,000)	-	-	-	-	-	-	(1,700,000)	(1,700,000)	-
Total Non-Operating Revenues/(Expenses)	\$ 339,537,511	\$ 292,629,046	\$ 307,688,110	\$ 269,330,363	\$ 39,991,194	\$ 39,962,751	\$ 45,746,648	\$ 47,250,826	\$ 379,528,705	\$ 332,591,797	\$ 353,434,758	\$ 316,581,189
Net Income/(Loss) Before Depreciation	\$ 150,241,333	\$ 86,267,285	\$ 124,141,174	\$ 62,986,424	\$ 7,053,763	\$ 2,572,980	\$ 10,254,032	\$ (4,600,842)	\$ 157,295,096	\$ 88,840,265	\$ 134,395,206	\$ 58,385,582

Expense Summary by Account

Operating Expense

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operators Salaries and Wages	50,145,615	52,425,622	48,738,949	49,381,367	(3,044,255)	(6%)
Operators Salaries and Wages - Over Time	3,237,660	4,634,005	4,634,995	4,276,979	(357,026)	(8%)
Operators Salaries and Wages - Part Time	2,279,256	2,884,167	2,592,587	2,054,353	(829,814)	(29%)
Other Salaries and Wages	49,365,989	55,575,951	52,241,126	60,878,086	5,302,135	10%
Other Salaries and Wages - Over Time	2,076,897	3,413,415	2,527,883	3,387,167	(26,249)	(1%)
Other Salaries and Wages - Part Time	395,339	585,333	284,697	381,568	(203,765)	(35%)
Other Salaries and Wages - Temporary	-	-	-	145,495	145,495	100%
Sick	4,874,293	3,487,118	4,300,085	4,588,190	1,101,072	32%
Holiday	4,985,895	5,428,081	5,291,526	6,420,815	992,734	18%
Vacation	5,902,700	6,276,799	5,960,679	7,007,878	731,079	12%
Other Paid Absence	178,779	307,699	254,474	484,784	177,085	58%
Salaries & Wages	\$ 123,442,422	\$ 135,018,190	\$ 126,827,001	\$ 139,006,681	\$ 3,988,491	3%
FICA	8,945,736	9,770,593	8,493,048	9,742,497	(28,096)	(0%)
Pension Plans	16,935,712	17,372,000	5,873,000	5,415,000	(11,957,000)	(69%)
Hospital, Medical and Surgical Plans	14,420,537	17,139,204	16,539,467	18,510,340	1,371,136	8%
Other Post Employment Benefits (OPEB)	7,472,565	(1,314,000)	(1,347,340)	6,625,000	7,939,000	(604%)
Life Insurance Plans	681,971	740,597	690,829	727,303	(13,294)	(2%)
Unemployment Insurance	377,078	157,560	160,525	200,000	42,440	27%
Worker's Compensation Insurance	966,498	540,768	590,040	700,000	159,232	29%
Uniform and Work Clothing Allowance	628,262	993,699	706,643	710,850	(282,849)	(28%)
Other Fringe Benefits	215,279	821,869	597,781	978,274	156,405	19%
Capital Labor Fringes	(337,251)	(347,842)	(274,471)	(251,012)	96,830	(28%)
Employee Recognition	-	-	-	113,395	113,395	100%
Fringes	\$ 50,306,387	\$ 45,874,448	\$ 32,029,522	\$ 43,471,647	\$ (2,402,801)	(5%)
Advertising Fees	1,357,971	656,600	1,372,354	1,005,200	348,600	53%
Professional and Technical Services	5,628,032	15,656,392	11,416,515	22,943,625	7,287,233	47%
Temporary Help	176,662	100,000	206,997	270,100	170,100	170%
Contract Maintenance Services	7,049,972	7,825,231	7,337,075	6,786,136	(1,039,095)	(13%)
Security Services	3,209,261	1,045,391	2,842,456	904,957	(140,434)	(13%)
Other Services	2,032,028	3,195,911	2,859,301	1,272,546	(1,923,365)	(60%)
Fuel and Lubricants	4,535,096	6,427,640	6,047,201	6,527,665	100,025	2%
Tires and Tubes	1,174,646	1,307,536	1,202,690	1,445,679	138,143	11%
Other Materials and Supplies	14,145,567	12,499,569	15,309,539	15,433,905	2,934,336	23%
Utilities Other than Propulsion Power	3,509,978	3,700,332	3,258,785	3,719,756	19,424	1%
Casualty and Liability Costs - Premiums for PD	223,512	281,770	281,770	452,414	170,644	61%
Casualty and Liability Costs - Premiums for PL	134,835	289,727	217,911	291,427	1,700	1%
Casualty and Liability Costs - Payout UnIns PL	989,359	1,807,993	1,822,497	1,604,721	(203,272)	(11%)
Fuel and Lubricant Taxes	273,847	373,439	335,482	203,058	(170,381)	(46%)
Purchased Transportation	14,057,322	18,464,334	17,357,775	20,256,080	1,791,746	10%
Dues and Subscriptions	361,726	393,038	410,648	449,247	56,209	14%
IT Licenses & Subscription Services	-	-	-	3,533,749	3,533,749	100%
Training and Meetings	331,763	1,008,971	654,132	1,397,000	388,029	38%

Expense Summary by Account

Operating Expense

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Fines and Penalties	67	-	-	-	-	0%
Bad Debt Expense	(44,565)	15,500	18,610	15,500	-	0%
Advertising/Promotion Media	1,766,904	1,336,975	791,963	1,668,975	332,000	25%
Other Miscellaneous Expenses	1,008,192	1,577,870	1,377,082	372,831	(1,205,039)	(76%)
Leases and Rentals - Transit Way Structures and Equip	47,822	173,716	172,134	267,716	94,000	54%
Leases and Rentals - Passenger Stations	-	4,515	4,515	4,515	-	0%
Leases and Rentals - Passenger Parking Facilities	4,987	3,600	3,600	3,600	-	0%
Leases and Rentals - Engine Houses, Car Shops and Garages	36,743	50,500	53,644	72,400	21,900	43%
Leases and Rentals - Rev Veh Movement Control Facilities	24,729	66,009	54,254	68,839	2,830	4%
Leases and Rentals - Data Processing Facilities	-	-	-	-	-	0%
Leases and Rentals - Other General Administration Facilities	168,669	287,500	286,737	552,500	265,000	92%
Other Expenses	\$ 62,205,124	\$ 78,550,059	\$ 75,695,667	\$ 91,524,142	\$ 12,974,083	17%
Total Operating Expense	\$235,953,934	\$259,442,697	\$234,552,190	\$274,002,470	\$ 14,559,773	6%

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Operating Detail

Introduction to the Detail by Group/Division Section

The following section provides details on the groups, divisions and departments within VIA Metropolitan Transit. The groups consist of General and Administrative, Public Engagement, Business Services and Planning and Development. The table below lists the Groups and Divisions.

Administrative Group

- General and Administrative
- VIA Board
- EEO
- Audit
- Legal Services
- Risk Management
- Office of Diversity & Federal Compliance
- Business Support Services Administration

Public Engagement Group

- Public Engagement
- Government & Community Relations
- Customer Experience and Sales
- Marketing
- Communications

Business Support Services Group

- Transportation
- Fiscal Management
- Human Resources
- Technology and Innovation
- Procurement
- Safety, Training, and System Security
- Fleet and Facilities
- Non-Departmental

Planning and Development Group

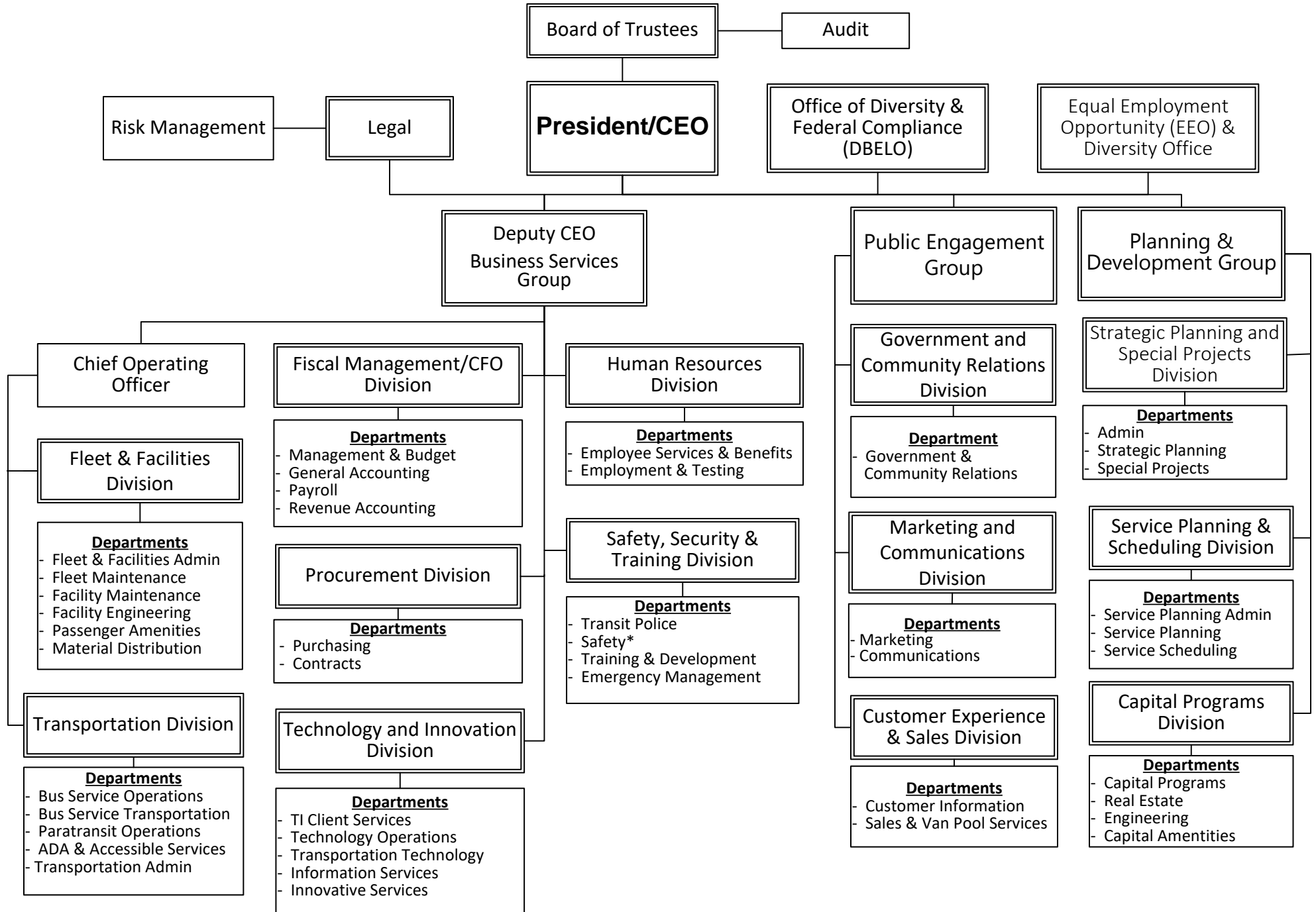
- Strategic Planning and Special Projects
- Service Planning and Scheduling
- Capital Programs

The section includes:

- Department Budget
 - VIA's budget is shown for labor and supplies, services, other expenses and by division.
 - The budgets are presented in six columns for comparison purposes, which includes FY21 Actual expenses, the FY22 Annual Budget, the FY22 Forecast, the FY23 Proposed Budget, and the dollar and percent variances between FY22 budget and the FY23 budget and the dollar.
- Department Authorized Position Detail

VIA METROPOLITAN TRANSIT ORGANIZATIONAL CHART

October 1, 2022 – September 30, 2023



Operating Expenses by Group/Division Summary

MTA/ATD Total						
Expenses by Group/Division	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
<u>Administrative Group</u>						
Responsibility: CEO						
President/CEO and Administration	\$ 756,033	\$ 807,080	\$ 863,379	\$ 853,550	\$ 46,470	6%
VIA Board	41,700	84,550	59,566	84,550	0	0%
EEO	-	126,213	126,703	247,296	121,083	100%
Business Support Services Administration	357,651	310,168	314,671	587,096	276,928	85%
Audit	701,771	933,621	878,547	960,316	26,695	3%
Legal Services	3,313,967	4,354,371	4,353,036	4,571,462	217,091	5%
Office of Diversity & Federal Compliance	534,703	801,638	673,958	1,555,712	754,074	102%
Subtotal	\$ 5,705,825	\$ 7,417,641	\$ 7,269,860	\$ 8,859,982	\$ 1,442,341	20%
<u>Public Engagement</u>						
Responsibility: Senior VP Public Engagement						
Public Engagement Administration	\$ 1,386,343	\$ 853,364	\$ 774,401	\$ 474,952	\$ (378,412)	(44%)
Government and Community Relations	897,045	2,551,012	1,760,186	2,464,231	(86,781)	(3%)
Customer Experience and Sales	3,278,109	4,451,373	3,856,044	6,184,180	1,732,807	39%
Marketing & Promotions	2,431,093	2,590,966	2,602,858	3,529,689	938,723	36%
Corporate Communications	711,244	949,727	844,384	1,127,955	178,228	19%
Subtotal	\$ 8,703,833	\$ 11,396,442	\$ 9,837,873	\$ 13,781,006	\$ 2,384,564	21%
<u>Business Support Services and Operations Group</u>						
Responsibility: Deputy CEO						
Transportation	\$ 86,125,557	\$ 94,285,596	\$ 89,176,943	\$ 92,495,837	\$ (1,789,759)	(2%)
Fleet and Facilities	52,220,181	52,689,774	53,249,878	60,603,972	7,914,198	15%
Safety, Security, and Training	9,730,773	11,452,743	10,784,053	13,068,333	1,615,590	14%
Procurement	1,446,053	1,632,831	1,495,110	1,939,426	306,595	19%
Technology and Innovation	7,335,730	10,079,232	10,251,007	11,857,903	1,778,671	18%
Human Resources	3,057,670	4,288,867	4,031,028	4,669,771	380,904	9%
Fiscal Management	3,122,604	3,892,295	3,740,128	3,903,924	11,629	0%
Non-Departmental	53,706,237	48,876,736	34,940,211	44,519,751	(4,356,985)	(9%)
Subtotal	\$ 216,744,805	\$ 227,198,074	\$ 207,668,358	\$ 233,058,916	\$ 5,860,842	3%
<u>Planning & Development Group</u>						
Responsibility: Senior VP Development Officer						
Strategic Planning & Special Projects	\$ 2,595,416	\$ 6,506,563	\$ 4,842,755	\$ 13,303,625	\$ 6,797,062	104%
Service Planning & Scheduling	1,373,007	5,043,101	3,379,555	2,856,121	(2,186,980)	(43%)
Capital Programs	831,048	1,880,876	1,553,789	2,142,820	261,944	14%
Subtotal	\$ 4,799,471	\$ 13,430,540	\$ 9,776,099	\$ 18,302,566	\$ 4,872,026	36%
Total Expenses	\$ 235,953,934	\$ 259,442,697	\$ 234,552,190	\$ 274,002,470	\$ 14,559,773	6%

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General and Administrative Group

Expense Summary by Department and Account

GENERAL & ADMINISTRATIVE

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 489,264	\$ 498,204	\$ 547,295	\$ 493,769	\$ (4,435)	(0.9%)
Sick		11,917	7,823	4,113	20,179	12,356	157.9%
Holiday		23,537	23,121	23,140	26,233	3,112	13.5%
Vacation		12,134	19,838	27,199	31,205	11,367	57.3%
Other Paid Absence		1,250	1,353	1,256	2,018	665	49.1%
	Wages	\$ 538,102	\$ 550,339	\$ 603,003	\$ 573,404	\$ 23,065	4.2%
Non-Labor Expenses							
Professional and Technical Services		-	14,500	-	24,600	10,100	69.7%
Temporary Help		-	-	-	26,000	26,000	- %
Other Services		11,039	12,901	10,705	12,901	-	- %
Other Materials and Supplies		611	2,500	1,521	3,400	900	36.0%
Dues and Subscriptions		189,576	202,350	219,949	191,455	(10,895)	(5.4%)
Training and Meetings		15,328	23,590	27,754	21,790	(1,800)	(7.6%)
Other Miscellaneous Expenses		1,377	900	447	-	(900)	(100.0%)
	Non-Labor Expenses	\$ 217,931	\$ 256,741	\$ 260,376	\$ 280,146	\$ 23,405	9.1%
	Total	\$ 756,033	\$ 807,080	\$ 863,379	\$ 853,550	\$ 46,470	5.8%

Expense Summary by Department and Account
VIA BOARD

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Non-Labor Expenses						
Professional and Technical Services	\$ 11,678	\$ 17,200	\$ 15,998	\$ 17,200	\$ -	- %
Other Services	10,400	22,750	16,373	22,750	-	- %
Other Materials and Supplies	1,948	3,000	2,231	3,000	-	- %
Dues and Subscriptions	1,250	1,300	2,310	1,300	-	- %
Training and Meetings	16,424	40,300	22,654	40,300	-	- %
Non-Labor Expenses	\$ 41,700	\$ 84,550	\$ 59,566	\$ 84,550	\$ 0	- %
Total	\$ 41,700	\$ 84,550	\$ 59,566	\$ 84,550	\$ 0	- %

Expense Summary by Department and Account

EEO & DIVERSITY

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ -	\$ 92,686	\$ 98,325	\$ 149,257	\$ 56,571	61.0%
Other Salaries and Wages - Temporary	-	-	-	20,800	20,800	- %
Sick	-	1,453	671	5,492	4,039	278.0%
Holiday	-	4,676	1,559	8,524	3,848	82.3%
Vacation	-	2,229	1,115	6,557	4,328	194.2%
Other Paid Absence	-	274	138	656	382	139.3%
Wages	\$ 0	\$ 101,318	\$ 101,808	\$ 191,286	\$ 89,968	88.8%
Non-Labor Expenses						
Professional and Technical Services	-	11,500	11,500	31,500	20,000	173.9%
Other Materials and Supplies	-	500	500	2,300	1,800	360.0%
Dues and Subscriptions	-	6,710	6,250	6,710	-	- %
Training and Meetings	-	6,185	6,645	15,500	9,315	150.6%
Non-Labor Expenses	\$ 0	\$ 24,895	\$ 24,895	\$ 56,010	\$ 31,115	125.0%
Total	\$ 0	\$ 126,213	\$ 126,703	\$ 247,296	\$ 121,083	95.9%

Expense Summary by Department and Account

AUDIT

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 510,757	\$ 653,350	\$ 614,424	\$ 629,049	\$(24,301)	(3.7%)
Other Salaries and Wages - Over Time	-	-	824	-	-	- %
Sick	30,582	10,442	10,733	26,552	16,110	154.3%
Holiday	27,681	33,609	31,126	36,648	3,039	9.0%
Vacation	33,037	28,837	34,270	37,900	9,063	31.4%
Other Paid Absence	1,190	1,966	2,155	2,819	853	43.4%
Wages	<u>\$ 603,247</u>	<u>\$ 728,204</u>	<u>\$ 693,532</u>	<u>\$ 732,968</u>	<u>\$ 4,764</u>	<u>0.7%</u>
Non-Labor Expenses						
Professional and Technical Services	86,898	182,800	168,638	205,200	22,400	12.3%
Other Services	659	2,769	1,686	2,769	-	- %
Other Materials and Supplies	1,140	3,320	1,884	3,320	-	- %
Dues and Subscriptions	4,910	5,870	5,924	5,400	(470)	(8.0%)
Training and Meetings	4,916	10,658	6,883	10,658	-	- %
Non-Labor Expenses	<u>\$ 98,523</u>	<u>\$ 205,417</u>	<u>\$ 185,015</u>	<u>\$ 227,347</u>	<u>\$ 21,930</u>	<u>10.7%</u>
Total	<u><u>\$ 701,770</u></u>	<u><u>\$ 933,621</u></u>	<u><u>\$ 878,547</u></u>	<u><u>\$ 960,315</u></u>	<u><u>\$ 26,694</u></u>	<u><u>2.9%</u></u>

Expense Summary by Department and Account

LEGAL SERVICES

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 668,950	\$ 677,577	\$ 692,698	\$ 671,951	\$(5,626)	(0.8%)
Other Salaries and Wages - Other	-	7,992	3,996	-	(7,992)	(100.0%)
Other Salaries and Wages - Part Time	-	-	-	37,004	37,004	- %
Other Salaries and Wages - Temporary	-	-	-	16,500	16,500	- %
Sick	5,933	10,829	8,288	29,190	18,361	169.6%
Holiday	35,509	34,856	35,830	40,980	6,124	17.6%
Vacation	33,665	29,906	44,574	45,461	15,555	52.0%
Other Paid Absence	1,455	2,039	1,651	3,003	964	47.3%
Wages	\$ 745,512	\$ 763,199	\$ 787,037	\$ 844,089	\$ 80,890	10.6%
Fringes						
Other Fringe Benefits	-	6,000	5,862	6,000	-	- %
Fringes	\$ 0	\$ 6,000	\$ 5,862	\$ 6,000	\$ 0	- %
Non-Labor Expenses						
Professional and Technical Services	821,037	420,000	420,000	570,000	150,000	35.7%
Other Services	13,184	16,000	13,381	16,604	604	3.8%
Other Materials and Supplies	881	804	1,408	1,120	316	39.3%
Dues and Subscriptions	43,978	54,673	58,351	56,473	1,800	3.3%
Training and Meetings	7,590	6,035	3,433	6,035	-	- %

Expense Summary by Department and Account

LEGAL SERVICES

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Other Miscellaneous Expenses		\$ 1,978	\$ 10,604	\$ 5,690	\$ 10,000	\$(604)	(5.7%)
	Non-Labor Expenses	<u>\$ 888,648</u>	<u>\$ 508,116</u>	<u>\$ 502,263</u>	<u>\$ 660,232</u>	<u>\$ 152,116</u>	<u>29.9%</u>
	Total	<u><u>\$ 1,634,160</u></u>	<u><u>\$ 1,277,315</u></u>	<u><u>\$ 1,295,162</u></u>	<u><u>\$ 1,510,321</u></u>	<u><u>\$ 233,006</u></u>	<u><u>18.2%</u></u>

Expense Summary by Department and Account
BUSINESS SUPPORT SERVICES ADMINISTRATION

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 273,113	\$ 269,105	\$ 273,819	\$ 499,991	\$ 230,886	85.8%
Sick		627	5,541	3,649	18,396	12,855	232.0%
Holiday		13,408	13,843	14,922	28,555	14,712	106.3%
Vacation		1,757	11,877	8,221	21,966	10,089	84.9%
Other Paid Absence		-	810	405	2,197	1,387	171.2%
	Wages	<u>\$ 288,905</u>	<u>\$ 301,176</u>	<u>\$ 301,016</u>	<u>\$ 571,105</u>	<u>\$ 269,929</u>	<u>89.6%</u>
Fringes							
Other Fringe Benefits		-	4,500	2,925	1,500	(3,000)	(66.7%)
	Fringes	<u>\$ 0</u>	<u>\$ 4,500</u>	<u>\$ 2,925</u>	<u>\$ 1,500</u>	<u>\$(3,000)</u>	<u>(66.7%)</u>
Non-Labor Expenses							
Other Materials and Supplies		2,488	1,192	1,753	1,192	-	- %
Training and Meetings		-	3,000	8,827	13,000	10,000	333.3%
Other Miscellaneous Expenses		66,258	300	150	300	-	- %
	Non-Labor Expenses	<u>\$ 68,746</u>	<u>\$ 4,492</u>	<u>\$ 10,730</u>	<u>\$ 14,492</u>	<u>\$ 10,000</u>	<u>222.6%</u>
	Total	<u><u>\$ 357,651</u></u>	<u><u>\$ 310,168</u></u>	<u><u>\$ 314,671</u></u>	<u><u>\$ 587,097</u></u>	<u><u>\$ 276,929</u></u>	<u><u>89.3%</u></u>

Expense Summary by Department and Account

OFFICE OF DIVERSITY AND FEDERAL COMPLIANCE

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 365,885	\$ 459,553	\$ 421,993	\$ 430,756	\$(28,797)	(6.3%)
Sick	2,085	7,203	18,335	16,593	9,390	130.4%
Holiday	18,871	23,185	21,321	24,752	1,567	6.8%
Vacation	15,974	11,052	9,510	21,031	9,979	90.3%
Other Paid Absence	(11)	1,356	677	1,904	548	40.4%
Wages	\$ 402,804	\$ 502,349	\$ 471,836	\$ 495,036	\$(7,313)	(1.5%)
Non-Labor Expenses						
Professional and Technical Services	85,946	168,575	109,449	906,575	738,000	437.8%
Other Services	5,508	6,382	6,345	21,382	15,000	235.0%
Other Materials and Supplies	4,003	6,460	4,319	6,500	40	0.6%
Dues and Subscriptions	3,025	3,290	2,705	24,420	21,130	642.2%
Training and Meetings	2,290	25,082	29,754	61,300	36,218	144.4%
Other Miscellaneous Expenses	31,127	89,500	49,550	40,500	(49,000)	(54.7%)
Non-Labor Expenses	\$ 131,899	\$ 299,289	\$ 202,122	\$ 1,060,677	\$ 761,388	254.4%
Total	\$ 534,703	\$ 801,638	\$ 673,958	\$ 1,555,713	\$ 754,075	94.1%

Expense Summary by Department and Account

RISK MANAGEMENT

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 354,974	\$ 363,925	\$ 342,422	\$ 363,461	\$ (464)	(0.1%)
Sick		5,856	7,056	17,118	14,917	7,861	111.4%
Holiday		18,929	18,721	19,561	21,094	2,373	12.7%
Vacation		16,813	16,063	23,310	20,778	4,715	29.4%
Other Paid Absence		-	1,095	848	1,623	528	48.2%
	Wages	<u>\$ 396,572</u>	<u>\$ 406,860</u>	<u>\$ 403,259</u>	<u>\$ 421,873</u>	<u>\$ 15,013</u>	<u>3.7%</u>
Fringes							
Other Fringe Benefits		-	-	254	-	-	- %
	Fringes	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 254</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>- %</u>
Non-Labor Expenses							
Professional and Technical Services		49,205	541,380	517,000	541,380	-	- %
Other Services		5,753	5,995	5,726	5,995	-	- %
Other Materials and Supplies		1,469	2,326	1,163	2,326	-	- %
Casualty and Liability Costs - Premiums for PD		223,512	281,770	281,770	452,414	170,644	60.6%
Casualty and Liability Costs - Premiums for PL		12,785	16,895	16,895	18,595	1,700	10.1%
Casualty and Liability Costs - Payout UnIns PL		989,359	1,807,993	1,822,497	1,604,721	(203,272)	(11.2%)
Dues and Subscriptions		1,154	1,144	1,561	1,144	-	- %
Training and Meetings		-	12,693	7,749	12,693	-	- %

Expense Summary by Department and Account

RISK MANAGEMENT

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
	Non-Labor Expenses	\$ 1,283,237	\$ 2,670,196	\$ 2,654,361	\$ 2,639,268	\$(30,928)	(1.2%)
	Total	\$ 1,679,809	\$ 3,077,056	\$ 3,057,874	\$ 3,061,141	\$(15,915)	(0.5%)

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
ADMINISTRATION				
GENERAL & ADMINISTRATIVE				
	EXECUTIVE ASSISTANT TO PRESIDENT/CEO	1	1	-
	EXECUTIVE ASSISTANT/BOARD SUPPORT	1	1	-
	PRESIDENT/CEO	1	1	-
	TOTAL	<u>3</u>	<u>3</u>	<u>-</u>
			3	
OFFICE OF EEO & DIVERSITY				
	EEO & DIVERSITY SPECIALIST	-	1	1
	EMP RELATIONS/EEO and DIVERSITY OFFICER	1	1	-
	TOTAL	<u>1</u>	<u>2</u>	<u>1</u>
AUDIT				
	AUDIT ASSISTANT	1	1	-
	AUDIT PROJECT MANAGER	1	1	-
	AUDITOR I	-	1	1
	CHIEF AUDIT OFFICER	1	1	-
	SENIOR AUDITOR	4	3	(1)
	TOTAL	<u>7</u>	<u>7</u>	<u>-</u>
LEGAL SERVICES				
	ATTORNEY (LEVEL I)	1	1	-
	ATTORNEY (LEVEL II)	1	1	-
	ATTORNEY (TORT)	1	1	-
	EXECUTIVE ASSISTANT/LEGAL SECRETARY	1	1	-
	LITIGATION SUPPORT SPECIALIST	1	1	-
	PART-TIME ATTORNEY	-	1	1
	SENIOR VICE PRESIDENT LEGAL	1	1	-
	TOTAL	<u>6</u>	<u>7</u>	<u>1</u>
BUSINESS SUPPORT SERVICES ADMINISTRATION				
	CHIEF OPERATING OFFICER	-	1	1
	DEPUTY CEO	1	1	-
	EXECUTIVE ASSISTANT TO DEPUTY CEO	1	1	-
	TOTAL	<u>2</u>	<u>3</u>	<u>1</u>

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
ADMINISTRATION				
OFFICE OF DIVERSITY AND FEDERAL COMPLIANCE				
	BUSINESS COMMUNITY OUTREACH SPECIALIST	1	1	-
	BUSINESS DEVELOPMENT/OUTREACH SPECIALIST	1	1	-
	COMPLIANCE & REPORTING ANALYST	1	1	-
	COMPLIANCE SPECIALIST	1	1	-
	DIRECTOR - BUS/SUPP DIVERSITY PROG/DBELO	1	1	-
	DIVERSITY and COMPLIANCE ADMINISTRATOR	1	1	-
	TOTAL	<u>6</u>	<u>6</u>	<u>-</u>
RISK MANAGEMENT				
	CLAIMS ANALYST	2	2	-
	LITIGATION COORDINATOR	1	1	-
	MANAGER OF RISK MANAGEMENT	1	1	-
	RISK MANAGEMENT SUPPORT SPECIALIST	1	1	-
	SENIOR CLAIMS and INSURANCE SPECIALIST	1	1	-
	TOTAL	<u>6</u>	<u>6</u>	<u>-</u>
	DIVISION TOTAL	<u><u>31</u></u>	<u><u>34</u></u>	<u><u>3</u></u>

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Public Engagement Group

Expense Summary by Department and Account

PUBLIC ENGAGEMENT

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 330,744	\$ 399,542	\$ 334,309	\$ 377,710	\$ (21,832)	(5.5%)
Sick		2,617	6,059	2,803	13,946	7,887	130.2%
Holiday		17,330	19,501	15,183	20,956	1,455	7.5%
Vacation		9,596	9,296	8,184	17,902	8,606	92.6%
Other Paid Absence		-	1,141	570	1,612	471	41.3%
	Wages	\$ 360,287	\$ 435,539	\$ 361,049	\$ 432,126	\$ (3,413)	(0.8%)
Fringes							
Employee Recognition		-	-	-	1,000	1,000	- %
	Fringes	\$ 0	\$ 0	\$ 0	\$ 1,000	\$ 1,000	- %
Non-Labor Expenses							
Professional and Technical Services		38,500	375,000	237,400	-	(375,000)	(100.0%)
Other Materials and Supplies		187	3,350	2,225	3,600	250	7.5%
Dues and Subscriptions		1,153	15,000	7,980	15,000	-	- %
Training and Meetings		1,986	13,225	8,243	23,225	10,000	75.6%
Advertising/Promotion Media		979,169	-	150,459	-	-	- %
Other Miscellaneous Expenses		5,061	11,250	7,045	-	(11,250)	(100.0%)
	Non-Labor Expenses	\$ 1,026,056	\$ 417,825	\$ 413,352	\$ 41,825	\$ (376,000)	(90.0%)
	Total	\$ 1,386,343	\$ 853,364	\$ 774,401	\$ 474,951	\$ (378,413)	(44.3%)

Expense Summary by Department and Account

GOVERNMENT AND COMMUNITY RELATIONS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 486,721	\$ 1,024,015	\$ 753,601	\$ 1,021,606	\$(2,409)	(0.2%)
Other Salaries and Wages - Over Time	-	-	184	-	-	- %
Sick	3,912	17,290	8,041	38,970	21,680	125.4%
Holiday	25,003	51,659	33,101	58,666	7,007	13.6%
Vacation	11,983	24,626	26,377	49,575	24,949	101.3%
Other Paid Absence	940	3,022	1,984	4,513	1,491	49.3%
Wages	\$ 528,559	\$ 1,120,612	\$ 823,288	\$ 1,173,330	\$ 52,718	4.7%
Non-Labor Expenses						
Professional and Technical Services	355,257	1,076,900	740,777	1,079,400	2,500	0.2%
Contract Maintenance Services	-	150,000	75,000	-	(150,000)	(100.0%)
Other Materials and Supplies	2,380	90,000	45,225	95,000	5,000	5.6%
Dues and Subscriptions	-	-	-	20,000	20,000	- %
Training and Meetings	-	83,500	55,074	96,500	13,000	15.6%
Other Miscellaneous Expenses	10,847	30,000	20,822	-	(30,000)	(100.0%)
Non-Labor Expenses	\$ 368,484	\$ 1,430,400	\$ 936,898	\$ 1,290,900	\$(139,500)	(9.8%)
Total	\$ 897,043	\$ 2,551,012	\$ 1,760,186	\$ 2,464,230	\$(86,782)	(3.4%)

Expense Summary by Department and Account

CUSTOMER INFORMATION

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 1,689,776	\$ 1,662,413	\$ 1,647,954	\$ 2,768,673	\$ 1,106,260	66.5%
Other Salaries and Wages - Over Time	-	37,310	23,590	-	(37,310)	(100.0%)
Other Salaries and Wages - Part Time	-	152,108	76,058	268,691	116,583	76.6%
Sick	74,544	29,630	58,241	119,255	89,625	302.5%
Holiday	86,329	85,331	86,297	175,600	90,269	105.8%
Vacation	90,575	75,618	84,560	166,767	91,149	120.5%
Other Paid Absence	2,640	4,992	3,624	13,013	8,021	160.7%
Wages	\$ 1,943,864	\$ 2,047,402	\$ 1,980,324	\$ 3,511,999	\$ 1,464,597	71.5%
Fringes						
Other Fringe Benefits	-	-	-	21,600	21,600	- %
Employee Recognition	-	-	-	22,500	22,500	- %
Fringes	\$ 0	\$ 0	\$ 0	\$ 44,100	\$ 44,100	- %
Non-Labor Expenses						
Professional and Technical Services	170,743	-	95,682	-	-	- %
Temporary Help	-	100,000	1,428	100,000	-	- %
Contract Maintenance Services	-	2,500	-	5,000	2,500	100.0%
Other Services	3,317	8,499	5,877	9,340	841	9.9%
Other Materials and Supplies	7,431	48,814	21,799	58,814	10,000	20.5%

Expense Summary by Department and Account

CUSTOMER INFORMATION

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
	Training and Meetings	\$ 3,000	\$ 15,000	\$ 17,175	\$ -	\$(15,000)	(100.0%)
	Bad Debt Expense	-	-	4	-	-	- %
	Other Miscellaneous Expenses	6,082	49,250	25,674	6,000	(43,250)	(87.8%)
	Non-Labor Expenses	<u>\$ 190,573</u>	<u>\$ 224,063</u>	<u>\$ 167,639</u>	<u>\$ 179,154</u>	<u>\$(44,909)</u>	<u>(20.0%)</u>
	Total	<u><u>\$ 2,134,437</u></u>	<u><u>\$ 2,271,465</u></u>	<u><u>\$ 2,147,963</u></u>	<u><u>\$ 3,735,253</u></u>	<u><u>\$ 1,463,788</u></u>	<u><u>64.4%</u></u>

Expense Summary by Department and Account

CUSTOMER EXPERIENCE AND SALES ADMIN

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 329,112	\$ 346,414	\$ 344,089	\$ 339,528	\$(6,886)	(2.0%)
Other Salaries and Wages - Part Time	-	2,485	817	-	(2,485)	(100.0%)
Sick	14,876	8,926	4,233	15,050	6,124	68.6%
Holiday	18,323	20,477	18,709	19,986	(491)	(2.4%)
Vacation	21,172	9,836	18,710	23,623	13,787	140.2%
Other Paid Absence	-	1,207	900	1,537	330	27.4%
Wages	\$ 383,483	\$ 389,345	\$ 387,458	\$ 399,724	\$ 10,379	2.7%
Non-Labor Expenses						
Professional and Technical Services	11,122	238,200	123,771	323,000	84,800	35.6%
Temporary Help	-	-	-	2,500	2,500	- %
Other Services	49,788	60,964	57,116	60,964	-	- %
Other Materials and Supplies	6,727	149,139	35,353	277,095	127,956	85.8%
Training and Meetings	-	6,000	4,400	9,700	3,700	61.7%
Other Miscellaneous Expenses	6,878	43,706	22,986	27,003	(16,703)	(38.2%)
Non-Labor Expenses	\$ 74,515	\$ 498,009	\$ 243,626	\$ 700,262	\$ 202,253	40.6%
Total	\$ 457,998	\$ 887,354	\$ 631,084	\$ 1,099,986	\$ 212,632	24.0%

Expense Summary by Department and Account

SALES & RIDESHARE SERVICES

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 285,959	\$ 297,197	\$ 299,048	\$ 290,429	\$(6,768)	(2.3%)
Sick	3,727	5,906	2,980	12,031	6,125	103.7%
Holiday	15,321	14,704	15,391	16,911	2,207	15.0%
Vacation	10,190	7,159	8,539	17,554	10,395	145.2%
Other Paid Absence	642	879	439	1,301	422	48.0%
Wages	\$ 315,839	\$ 325,845	\$ 326,397	\$ 338,226	\$ 12,381	3.8%
Non-Labor Expenses						
Advertising Fees	-	15,600	7,802	15,600	-	- %
Professional and Technical Services	-	19,500	9,750	19,500	-	- %
Other Services	34,229	73,500	55,588	73,500	-	- %
Other Materials and Supplies	82,154	190,650	176,221	204,650	14,000	7.3%
Casualty and Liability Costs - Premiums for PL	122,050	272,832	201,016	272,832	-	- %
Purchased Transportation	101,350	300,508	238,716	330,508	30,000	10.0%
Training and Meetings	1,942	7,300	5,310	7,306	6	0.1%
Advertising/Promotion Media	1,757	11,975	5,987	11,975	-	- %
Other Miscellaneous Expenses	26,353	74,844	50,210	74,844	-	- %
Leases and Rentals - Data Processing Facilities	-	-	-	-	-	- %
Non-Labor Expenses	\$ 369,835	\$ 966,709	\$ 750,600	\$ 1,010,715	\$ 44,006	4.6%

Expense Summary by Department and Account

SALES & RIDESHARE SERVICES

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Total	\$ 685,674	\$ 1,292,554	\$ 1,076,997	\$ 1,348,941	\$ 56,387	4.4%

Expense Summary by Department and Account

MARKETING

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 214,797	\$ 411,850	\$ 381,965	\$ 406,799	\$(5,051)	(1.2%)
Sick		3,600	6,455	2,985	16,267	9,812	152.0%
Holiday		11,552	20,779	19,785	23,546	2,767	13.3%
Vacation		10,068	9,904	11,115	22,504	12,600	127.2%
Other Paid Absence		1,105	1,216	607	1,811	595	49.0%
	Wages	\$ 241,122	\$ 450,204	\$ 416,457	\$ 470,927	\$ 20,723	4.6%
Non-Labor Expenses							
Advertising Fees		1,329,232	641,000	1,316,857	826,000	185,000	28.9%
Professional and Technical Services		52,323	80,000	153,265	490,000	410,000	512.5%
Security Services		1,600	-	-	-	-	- %
Other Services		7,452	11,262	7,619	11,262	-	- %
Other Materials and Supplies		2,108	28,500	16,129	28,500	-	- %
Training and Meetings		(48)	3,000	1,499	3,000	-	- %
Advertising/Promotion Media		779,928	1,300,000	618,646	1,623,000	323,000	24.8%
Other Miscellaneous Expenses		17,374	77,000	72,386	77,000	-	- %
	Non-Labor Expenses	\$ 2,189,969	\$ 2,140,762	\$ 2,186,401	\$ 3,058,762	\$ 918,000	42.9%
	Total	\$ 2,431,091	\$ 2,590,966	\$ 2,602,858	\$ 3,529,689	\$ 938,723	36.2%

Expense Summary by Department and Account

COMMUNICATIONS

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 509,256	\$ 527,797	\$ 528,309	\$ 650,571	\$ 122,774	23.3%
Sick		5,921	8,273	3,886	25,330	17,057	206.2%
Holiday		27,228	26,628	27,812	37,459	10,831	40.7%
Vacation		22,596	12,693	17,578	32,935	20,242	159.5%
Other Paid Absence		1,567	1,558	778	2,881	1,323	84.9%
	Wages	<u>\$ 566,568</u>	<u>\$ 576,949</u>	<u>\$ 578,363</u>	<u>\$ 749,176</u>	<u>\$ 172,227</u>	<u>29.9%</u>
Fringes							
Employee Recognition		-	-	-	6,000	6,000	- %
	Fringes	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,000</u>	<u>\$ 6,000</u>	<u>- %</u>
Non-Labor Expenses							
Professional and Technical Services		7,737	145,000	74,830	145,000	-	- %
Other Services		-	2,500	1,252	65,000	62,500	2,500.0%
Other Materials and Supplies		8,175	79,000	40,846	14,500	(64,500)	(81.6%)
Dues and Subscriptions		20,326	-	869	-	-	- %
Training and Meetings		603	7,778	4,601	111,778	104,000	1,337.1%
Advertising/Promotion Media		3,250	25,000	16,871	34,000	9,000	36.0%
Other Miscellaneous Expenses		104,585	113,500	126,752	2,500	(111,000)	(97.8%)
	Non-Labor Expenses	<u>\$ 144,676</u>	<u>\$ 372,778</u>	<u>\$ 266,021</u>	<u>\$ 372,778</u>	<u>\$ 0</u>	<u>- %</u>
	Total	<u><u>\$ 711,244</u></u>	<u><u>\$ 949,727</u></u>	<u><u>\$ 844,384</u></u>	<u><u>\$ 1,127,954</u></u>	<u><u>\$ 178,227</u></u>	<u><u>18.8%</u></u>

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
PUBLIC ENGAGEMENT			
PUBLIC ENGAGEMENT ADMINISTRATION			
CHIEF STRATEGIC OFFICER	1	-	(1)
EXEC ASSISTANT TO SR VP OF PUBLIC ENG	1	1	-
SENIOR VICE PRESIDENT PUBLIC ENGAGEMENT	1	1	-
VICE PRESIDENT OF COMMUNICATION & STRATEGIC INITIATIVES	-	1	1
TOTAL	3	3	-
GOVERNMENT AND COMMUNITY RELATIONS			
CHIEF EXTERNAL & GOV RELATIONS OFFICER	1	1	-
COMMUNITY ENGAGEMENT SPECIALIST	4	4	-
CONSUMER INSIGHT ANALYST	2	2	-
DIRECTOR OF CONSUMER INSIGHTS	1	-	(1)
GOVERNMENT RELATIONS COORDINATOR	3	3	-
MANAGER OF CONSUMER INSIGHT	-	1	1
MANAGER OF EXTERNAL RELATIONS	-	1	1
MANAGER OF GOVERNMENTAL RELATIONS	-	1	1
MANAGER OF PUBLIC INVOLVEMENT	1	-	(1)
OUTREACH SUPPORT ASSISTANT	1	1	-
TOTAL	13	14	1
CUSTOMER INFORMATION			
CALL CENTER SUPPORT ANALYST	-	1	1
CUSTOMER RESOLUTION SPECIALIST I	3	3	-
CUSTOMER RESOLUTION SPECIALIST II	1	1	-
CUSTOMER SERVICE AGENT	1	1	-
INFORMATION FIELD REPRESENTATIVE	14	19	5
INFORMATION OPERATOR	19	19	-
LEAD INFORMATION OPERATOR	1	1	-
LEAD SUPERVISOR OF CUSTOMER INFORMATION	1	1	-
MANAGER OF CUSTOMER INFORMATION	1	1	-
PARA RESERVATION AGENT SUPERVISOR	-	1	1
PARATRANSIT LEAD RESERVATION AGENT	-	3	3
PARATRANSIT RESERVATION AGENT	-	28	28
PART TIME INFORMATION FIELD REPR	5	-	(5)
PART TIME INFORMATION OPERATOR	1	1	-
PART TIME PARA RESERVATION AGENT	-	4	4
PBX OPERATOR	1	1	-
SUPERVISOR OF CUSTOMER INFORMATION	3	3	-
TOTAL	51	88	37

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
PUBLIC ENGAGEMENT				
CUSTOMER EXPERIENCE AND SALES ADMIN				
	CUSTOMER RELATIONS & SALES ASSISTANT	1	1	-
	CUSTOMER RELATIONS and SALES SPECIALIST	1	1	-
	CUSTOMER RELATIONS/SALES PROJECT MANAGER	1	1	-
	VICE PRESIDENT CUSTOMER RELATION and SALES	1	1	-
	TOTAL	<u>4</u>	<u>4</u>	<u>-</u>
SALES & RIDESHARE SERVICES				
	MANAGER OF SALES & RIDESHARE SERVICES	1	1	-
	RIDESHARE ADMINISTRATOR	1	1	-
	SERVICE REPRESENTATIVE	3	3	-
	TOTAL	<u>5</u>	<u>5</u>	<u>-</u>
MARKETING				
	DIRECTOR OF MARKETING	1	1	-
	GRAPHIC DESIGNER/ILLUSTRATOR	1	1	-
	LEAD DESIGNER/PRODUCTION MANAGER	1	1	-
	MANAGER OF MARKETING PROMOTION	1	1	-
	MARKETING & ADVERTISING SPECIALIST	1	1	-
	TOTAL	<u>5</u>	<u>5</u>	<u>-</u>
COMMUNICATIONS				
	COMMUNICATIONS MGR/PUBLIC INFO OFFICER	1	1	-
	COPYWRITER/CONTENT COORDINATOR	1	-	(1)
	DIGITAL COMMUNICATIONS COORDINATOR	1	-	(1)
	DIRECTOR OF CORPORATE COMMUNICATIONS	1	1	-
	EVENT MANAGEMENT COORDINATOR	1	1	-
	INTERNAL COMMUNICATIONS ADMINISTRATOR	-	1	1
	INTERNAL CONTENT COORDINATOR	-	1	1
	MARKETING and PROMOTIONS ASSISTANT	1	1	-
	PUBLIC INFORMATION COORDINATOR	1	1	-
	SPECIAL PROJECTS ADMINISTRATOR	-	1	1
	STRATEGIC INITIATIVES MANAGER	-	1	1
	TOTAL	<u>7</u>	<u>9</u>	<u>2</u>
	DIVISION TOTAL	<u><u>88</u></u>	<u><u>128</u></u>	<u><u>40</u></u>

Business Support Services Group

Expense Summary by Department and Account

FISCAL MANAGEMENT ADMIN

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 302,056	\$ 351,370	\$ 292,658	\$ 241,083	\$ (110,287)	(31.4%)
Other Salaries and Wages - Over Time	30	-	-	-	-	- %
Sick	7,691	5,714	2,783	10,681	4,967	86.9%
Holiday	16,836	18,391	15,203	14,192	(4,199)	(22.8%)
Vacation	11,045	21,916	19,177	16,789	(5,127)	(23.4%)
Other Paid Absence	-	1,076	538	1,092	16	1.5%
Wages	\$ 337,658	\$ 398,467	\$ 330,359	\$ 283,837	\$ (114,630)	(28.8%)
Non-Labor Expenses						
Professional and Technical Services	133,941	316,420	285,986	316,420	-	- %
Temporary Help	69,174	-	105,060	-	-	- %
Contract Maintenance Services	2,226	-	-	-	-	- %
Other Services	27,265	30,250	28,410	24,654	(5,596)	(18.5%)
Other Materials and Supplies	2,458	18,740	13,664	18,740	-	- %
Dues and Subscriptions	4,569	6,487	4,879	6,323	(164)	(2.5%)
Training and Meetings	240	1,375	775	1,275	(100)	(7.3%)
Other Miscellaneous Expenses	760	-	-	-	-	- %
Non-Labor Expenses	\$ 240,633	\$ 373,272	\$ 438,774	\$ 367,412	\$ (5,860)	(1.6%)
Total	\$ 578,291	\$ 771,739	\$ 769,133	\$ 651,249	\$ (120,490)	(15.6%)

Expense Summary by Department and Account

OFFICE OF MANAGEMENT AND BUDGET

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 850,415	\$ 1,016,128	\$ 977,593	\$ 1,093,357	\$ 77,229	7.6%
Sick	8,188	17,163	14,891	41,482	24,319	141.7%
Holiday	45,095	53,184	50,753	62,247	9,063	17.0%
Vacation	22,227	63,378	49,177	52,464	(10,914)	(17.2%)
Other Paid Absence	1,573	3,111	1,975	4,788	1,677	53.9%
Wages	\$ 927,498	\$ 1,152,964	\$ 1,094,389	\$ 1,254,338	\$ 101,374	8.8%
Non-Labor Expenses						
Professional and Technical Services	40,288	-	7,100	-	-	- %
Temporary Help	26,696	-	32,147	-	-	- %
Other Services	-	-	-	5,596	5,596	- %
Other Materials and Supplies	3,900	600	1,931	600	-	- %
Dues and Subscriptions	-	240	543	1,725	1,485	618.8%
Training and Meetings	4,191	24,640	12,842	27,640	3,000	12.2%
Other Miscellaneous Expenses	725	1,485	1,107	-	(1,485)	(100.0%)
Non-Labor Expenses	\$ 75,800	\$ 26,965	\$ 55,670	\$ 35,561	\$ 8,596	31.9%
Total	\$ 1,003,298	\$ 1,179,929	\$ 1,150,059	\$ 1,289,899	\$ 109,970	9.3%

Expense Summary by Department and Account

GENERAL ACCOUNTING

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 489,630	\$ 564,912	\$ 539,634	\$ 589,634	\$ 24,722	4.4%
Other Salaries and Wages - Over Time	-	-	2,641	-	-	- %
Sick	22,405	8,177	9,055	23,713	15,536	190.0%
Holiday	25,976	20,270	24,846	34,162	13,892	68.5%
Vacation	13,714	24,155	20,738	33,100	8,945	37.0%
Other Paid Absence	-	1,186	593	2,628	1,442	121.6%
Wages	\$ 551,725	\$ 618,700	\$ 597,507	\$ 683,237	\$ 64,537	10.4%
Non-Labor Expenses						
Temporary Help	5,764	-	24,106	-	-	- %
Contract Maintenance Services	-	400	200	400	-	- %
Other Materials and Supplies	9,865	182,999	146,771	67,546	(115,453)	(63.1%)
Training and Meetings	273	5,800	2,896	5,804	4	0.1%
Bad Debt Expense	(44,565)	15,500	18,606	15,500	-	- %
Non-Labor Expenses	\$ (28,663)	\$ 204,699	\$ 192,579	\$ 89,250	\$ (115,449)	(56.4%)
Total	\$ 523,062	\$ 823,399	\$ 790,086	\$ 772,487	\$ (50,912)	(6.2%)

Expense Summary by Department and Account

PAYROLL

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 373,954	\$ 387,267	\$ 366,000	\$ 382,844	\$ (4,423)	(1.1%)
Other Salaries and Wages - Over Time	26	-	2,017	3,840	3,840	- %
Other Salaries and Wages - Temporary	-	-	-	30,000	30,000	- %
Sick	6,597	8,177	11,857	15,698	7,521	92.0%
Holiday	18,243	20,270	18,325	22,087	1,817	9.0%
Vacation	5,190	24,155	17,420	22,320	(1,835)	(7.6%)
Other Paid Absence	-	1,186	593	1,699	513	43.3%
Wages	\$ 404,010	\$ 441,055	\$ 416,212	\$ 478,488	\$ 37,433	8.5%
Non-Labor Expenses						
Dues and Subscriptions	-	400	-	2,039	1,639	409.8%
Training and Meetings	-	-	-	1,800	1,800	- %
Non-Labor Expenses	\$ 0	\$ 400	\$ 0	\$ 3,839	\$ 3,439	859.8%
Total	\$ 404,010	\$ 441,455	\$ 416,212	\$ 482,327	\$ 40,872	9.3%

Expense Summary by Department and Account

REVENUE ACCOUNTING

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 434,780	\$ 463,488	\$ 423,364	\$ 460,989	\$ (2,499)	(0.5%)
Sick		13,822	7,537	10,495	19,851	12,314	163.4%
Holiday		25,678	24,259	24,487	27,012	2,753	11.3%
Vacation		33,447	28,909	28,223	30,302	1,393	4.8%
Other Paid Absence		1,323	1,419	752	2,078	659	46.4%
	Wages	\$ 509,050	\$ 525,612	\$ 487,321	\$ 540,232	\$ 14,620	2.8%
Non-Labor Expenses							
Professional and Technical Services		67,192	67,905	62,086	74,201	6,296	9.3%
Contract Maintenance Services		7,430	8,824	975	8,994	170	1.9%
Other Services		2,164	2,308	2,009	2,308	-	- %
Other Materials and Supplies		28,107	70,924	62,247	82,028	11,104	15.7%
Training and Meetings		-	200	-	200	-	- %
	Non-Labor Expenses	\$ 104,893	\$ 150,161	\$ 127,317	\$ 167,731	\$ 17,570	11.7%
	Total	\$ 613,943	\$ 675,773	\$ 614,638	\$ 707,963	\$ 32,190	4.8%

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
FISCAL MANAGEMENT				
FISCAL MANAGEMENT ADMIN				
	ADMIN ASST TO VICE PRESIDENT - FISCAL MGMT	1	1	-
	SECRETARY II	1	1	-
	SENIOR MANAGEMENT ANALYST	1	-	(1)
	VICE PRESIDENT FISCAL MGMT/CFO	1	1	-
	TOTAL	4	3	(1)
OFFICE OF MANAGEMENT & BUDGET				
	DIRECTOR OF MANAGEMENT and BUDGET	1	1	-
	FINANCIAL/GRANTS ANALYST	1	1	-
	GRANT COORDINATOR	1	-	(1)
	GRANT PROGRAMS ADMINISTRATOR	1	1	-
	MANAGER OF CAPITAL BUDGETS & FINANCIAL ADMINISTRATION	-	1	1
	MANAGER OF GRANTS	1	1	-
	MANAGER OF OPERATING BUDGET and PERF RPTNG	1	1	-
	RECORDS MANAGEMENT OFFICER	1	1	-
	SENIOR ACCOUNTANT - OMB	1	1	-
	SENIOR FINANCIAL ANALYST	3	3	-
	SENIOR FINANCIAL ANALYST - CAPITAL	1	1	-
	SENIOR FINANCIAL ANALYST - GRANTS	1	2	1
	TOTAL	13	14	1
GENERAL ACCOUNTING				
	ACCOUNTANT - GENERAL ACCOUNTING	2	2	-
	ACCOUNTING CLERK I	2	2	-
	ACCOUNTING CLERK III	2	2	-
	ASSISTANT CONTROLLER	-	1	1
	CONTROLLER	1	1	-
	LEAD ACCOUNTS PAYABLE CLERK	1	1	-
	SENIOR ACCOUNTANT - GENERAL ACCOUNTING	1	1	-
	TOTAL	9	10	1
PAYROLL				
	ACCOUNTANT	1	1	-
	MANAGER OF PAYROLL	1	1	-
	PAYROLL ADMINISTRATOR	1	1	-
	PAYROLL CLERK II	4	4	-
	TOTAL	7	7	-

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
FISCAL MANAGEMENT			
REVENUE ACCOUNTING			
ACCOUNTANT - REVENUE ACCOUNTING	1	1	-
ELECTRONIC FARE EQUIP TECH/MC PROC	5	5	-
FARE EQUIPMENT CASSETTE FILLER	2	2	-
FISCAL MANAGEMENT CLERK	1	1	-
MANAGER OF REVENUE ACCOUNTING	1	1	-
TOTAL	<u>10</u>	<u>10</u>	<u>-</u>
DIVISION TOTAL	<u>43</u>	<u>44</u>	<u>1</u>

Expense Summary by Department and Account

HUMAN RESOURCES ADMINISTRATION

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 289,386	\$ 199,200	\$ 266,467	\$ 342,725	\$ 143,525	72.1%
Sick	7,438	3,219	1,821	13,958	10,739	333.6%
Holiday	15,133	10,360	14,643	19,847	9,487	91.6%
Vacation	8,889	11,089	6,607	18,874	7,785	70.2%
Other Paid Absence	-	606	302	1,527	921	151.9%
Wages	\$ 320,846	\$ 224,474	\$ 289,840	\$ 396,931	\$ 172,457	76.8%
Fringes						
Other Fringe Benefits	-	4,500	2,925	1,500	(3,000)	(66.7%)
Fringes	\$ 0	\$ 4,500	\$ 2,925	\$ 1,500	\$ (3,000)	(66.7%)
Non-Labor Expenses						
Professional and Technical Services	-	15,000	7,500	-	(15,000)	(100.0%)
Other Materials and Supplies	486	1,588	3,025	3,388	1,800	113.4%
Dues and Subscriptions	520	840	98	2,200	1,360	161.9%
Training and Meetings	22,125	6,000	3,000	36,000	30,000	500.0%
Other Miscellaneous Expenses	8,300	7,800	204,143	-	(7,800)	(100.0%)
Non-Labor Expenses	\$ 31,431	\$ 31,228	\$ 217,766	\$ 41,588	\$ 10,360	33.2%
Total	\$ 352,277	\$ 260,202	\$ 510,531	\$ 440,019	\$ 179,817	69.1%

Expense Summary by Department and Account

EMPLOYEE SERVICES & BENEFITS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 448,596	\$ 590,481	\$ 640,106	\$ 669,225	\$ 78,744	13.3%
Other Salaries and Wages - Over Time	45	-	-	-	-	- %
Other Salaries and Wages - Temporary	-	15,600	-	15,600	-	- %
Sick	31,293	9,541	9,257	26,459	16,918	177.3%
Holiday	24,921	30,711	26,219	38,663	7,952	25.9%
Vacation	17,892	32,871	28,848	35,946	3,075	9.4%
Other Paid Absence	-	1,797	899	2,974	1,177	65.5%
Wages	\$ 522,747	\$ 681,001	\$ 705,329	\$ 788,867	\$ 107,866	15.8%
Fringes						
Worker's Compensation Insurance	73,254	44,104	16,438	75,793	31,689	71.9%
Other Fringe Benefits	124,190	313,709	229,579	299,054	(14,655)	(4.7%)
Employee Recognition	-	-	-	49,690	49,690	- %
Fringes	\$ 197,444	\$ 357,813	\$ 246,017	\$ 424,537	\$ 66,724	18.6%
Non-Labor Expenses						
Professional and Technical Services	877,909	1,081,155	1,018,894	1,056,965	(24,190)	(2.2%)
Other Services	18,469	21,385	15,932	21,385	-	- %
Other Materials and Supplies	823	3,514	2,376	3,114	(400)	(11.4%)
Dues and Subscriptions	64	1,655	669	2,930	1,275	77.0%

Expense Summary by Department and Account

EMPLOYEE SERVICES & BENEFITS

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Training and Meetings		\$ -	\$ 6,000	\$ 3,018	\$ 42,000	\$ 36,000	600.0%
	Non-Labor Expenses	<u>\$ 897,265</u>	<u>\$ 1,113,709</u>	<u>\$ 1,040,889</u>	<u>\$ 1,126,394</u>	<u>\$ 12,685</u>	<u>1.1%</u>
	Total	<u><u>\$ 1,617,456</u></u>	<u><u>\$ 2,152,523</u></u>	<u><u>\$ 1,992,235</u></u>	<u><u>\$ 2,339,798</u></u>	<u><u>\$ 187,275</u></u>	<u><u>8.7%</u></u>

Expense Summary by Department and Account

EMPLOYMENT & TESTING

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 623,994	\$ 722,598	\$ 708,173	\$ 682,732	\$ (39,866)	(5.5%)
Other Salaries and Wages - Over Time	-	-	322	-	-	- %
Other Salaries and Wages - Temporary	-	2,595	1,545	2,595	-	- %
Sick	21,838	14,196	19,590	27,391	13,195	93.0%
Holiday	29,879	37,582	29,197	39,540	1,958	5.2%
Vacation	27,694	40,225	28,337	38,090	(2,136)	(5.3%)
Other Paid Absence	708	2,199	1,270	3,042	843	38.3%
Wages	\$ 704,113	\$ 819,395	\$ 788,434	\$ 793,390	\$ (26,006)	(3.2%)
Fringes						
Other Fringe Benefits	6,895	369,600	239,612	508,800	139,200	37.7%
Fringes	\$ 6,895	\$ 369,600	\$ 239,612	\$ 508,800	\$ 139,200	37.7%
Non-Labor Expenses						
Advertising Fees	-	-	-	150,000	150,000	- %
Professional and Technical Services	193,277	419,058	331,303	331,480	(87,578)	(20.9%)
Other Services	18,502	25,575	19,346	25,575	-	- %
Other Materials and Supplies	8,797	3,664	1,974	4,860	1,196	32.6%
Training and Meetings	-	850	423	75,850	75,000	8,823.5%
Other Miscellaneous Expenses	156,353	238,000	147,170	-	(238,000)	(100.0%)

Expense Summary by Department and Account

EMPLOYMENT & TESTING

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
	Non-Labor Expenses	\$ 376,929	\$ 687,147	\$ 500,216	\$ 587,765	\$(99,382)	(14.5%)
	Total	\$ 1,087,937	\$ 1,876,142	\$ 1,528,262	\$ 1,889,955	\$ 13,812	0.7%

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
HUMAN RESOURCES			
HUMAN RESOURCES ADMINISTRATION			
ADMIN ASST TO VICE PRESIDENT - HR	1	1	-
EMPLOYEE RELATIONS OFFICER	-	1	1
HRIS ADMINISTRATOR	-	1	1
VICE PRESIDENT HUMAN RESOURCES	1	1	-
TOTAL	<u>2</u>	<u>4</u>	<u>2</u>
EMPLOYEE SVCS & BENEFITS			
BENEFITS ANALYST	1	1	-
BENEFITS SPECIALIST	1	1	-
BENEFITS SUPPORT SPECIALIST I	1	1	-
BENEFITS SUPPORT SPECIALIST II	1	1	-
EMPLOYEE ENGAGEMENT PROGRAM DEVELOPMENT	1	1	-
MANAGER OF EMPLOYEE SERVICES/BENEFITS	1	1	-
RETIREMENT/BENEFITS SPECIALIST	1	1	-
SENIOR BENEFITS SPECIALIST	1	1	-
TRANSITIONAL DUTY COORDINATOR	1	1	-
WELLNESS ADVOCATE	1	1	-
WELLNESS COORDINATOR	1	-	(1)
WELLNESS PROGRAM ADMINISTRATOR	-	1	1
WORKERS COMPENSATION SPECIALIST	1	1	-
TOTAL	<u>12</u>	<u>12</u>	<u>-</u>
EMPLOYMENT & TESTING			
EMPLOYMENT SPECIALIST I	2	2	-
EMPLOYMENT SPECIALIST II	2	-	(2)
HRIS ADMINISTRATOR	1	-	(1)
HUMAN RESOURCES GENERALIST	1	1	-
MANAGER OF EMPLOYMENT & TESTING	1	1	-
ORG TRAINING & DEVELOPMENT ADMINISTRATOR	1	1	-
RECRUITMENT AND OUTREACH SPECIALIST	-	4	4
RECRUITMENT/OUTREACH ADMINISTRATOR	1	1	-
SENIOR EMPLOYMENT SPECIALIST	1	1	-
TRAINING & DEVELOPMENT SPECIALIST	1	1	-
TOTAL	<u>11</u>	<u>12</u>	<u>1</u>
DIVISION TOTAL	<u><u>25</u></u>	<u><u>28</u></u>	<u><u>3</u></u>

Expense Summary by Department and Account

TECHNOLOGY & INNOVATION ADMIN

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 358,516	\$ 647,924	\$ 606,883	\$ 448,609	\$ (199,315)	(30.8%)
Sick	5,707	11,757	5,483	16,901	5,144	43.7%
Holiday	19,512	33,851	30,382	25,716	(8,135)	(24.0%)
Vacation	11,541	39,166	39,679	21,116	(18,050)	(46.1%)
Other Paid Absence	-	1,980	2,379	1,978	(2)	(0.1%)
Wages	\$ 395,276	\$ 734,678	\$ 684,806	\$ 514,320	\$ (220,358)	(30.0%)
Fringes						
Other Fringe Benefits	-	4,500	2,925	1,500	(3,000)	(66.7%)
Fringes	\$ 0	\$ 4,500	\$ 2,925	\$ 1,500	\$ (3,000)	(66.7%)
Non-Labor Expenses						
Professional and Technical Services	-	-	-	40,000	40,000	- %
Other Services	4,537	12,769	8,639	5,769	(7,000)	(54.8%)
Other Materials and Supplies	1,124	2,200	774	8,196	5,996	272.5%
Dues and Subscriptions	52	800	800	800	-	- %
Training and Meetings	14,591	35,000	29,256	28,000	(7,000)	(20.0%)
Other Miscellaneous Expenses	-	6,000	-	-	(6,000)	(100.0%)
Non-Labor Expenses	\$ 20,304	\$ 56,769	\$ 39,469	\$ 82,765	\$ 25,996	45.8%
Total	\$ 415,580	\$ 795,947	\$ 727,200	\$ 598,585	\$ (197,362)	(24.8%)

Expense Summary by Department and Account

TRANSPORTATION TECHNOLOGY

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 361,596	\$ 410,478	\$ 369,567	\$ 465,993	\$ 55,515	13.5%
Sick		5,547	6,663	4,007	18,905	12,242	183.7%
Holiday		18,798	21,445	18,944	27,003	5,558	25.9%
Vacation		15,654	24,812	20,949	26,073	1,261	5.1%
Other Paid Absence		16,168	1,255	4,651	2,077	822	65.5%
	Wages	<u>\$ 417,763</u>	<u>\$ 464,653</u>	<u>\$ 418,118</u>	<u>\$ 540,051</u>	<u>\$ 75,398</u>	<u>16.2%</u>
Non-Labor Expenses							
Contract Maintenance Services		2,361,885	2,282,549	2,292,266	2,578,508	295,959	13.0%
Other Services		599,822	687,437	504,585	-	(687,437)	(100.0%)
IT Licenses & Subscription Services		-	-	-	729,493	729,493	- %
Other Materials and Supplies		13,994	18,000	13,636	18,000	-	- %
Other Miscellaneous Expenses		31	-	-	-	-	- %
	Non-Labor Expenses	<u>\$ 2,975,732</u>	<u>\$ 2,987,986</u>	<u>\$ 2,810,487</u>	<u>\$ 3,326,001</u>	<u>\$ 338,015</u>	<u>11.3%</u>
	Total	<u><u>\$ 3,393,495</u></u>	<u><u>\$ 3,452,639</u></u>	<u><u>\$ 3,228,605</u></u>	<u><u>\$ 3,866,052</u></u>	<u><u>\$ 413,413</u></u>	<u><u>12.0%</u></u>

Expense Summary by Department and Account

INFORMATION SECURITY

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ -	\$ -	\$ -	\$ 308,463	\$ 308,463	- %
Sick	-	-	-	11,349	11,349	- %
Holiday	-	-	-	17,617	17,617	- %
Vacation	-	-	-	13,551	13,551	- %
Other Paid Absence	-	-	-	1,355	1,355	- %
Wages	\$ 0	\$ 0	\$ 0	\$ 352,335	\$ 352,335	- %
Non-Labor Expenses						
Professional and Technical Services	-	-	-	70,000	70,000	- %
Contract Maintenance Services	-	-	-	50,000	50,000	- %
Other Services	-	-	-	344,000	344,000	- %
IT Licenses & Subscription Services	-	-	-	501,900	501,900	- %
Non-Labor Expenses	\$ 0	\$ 0	\$ 0	\$ 965,900	\$ 965,900	- %
Total	\$ 0	\$ 0	\$ 0	\$ 1,318,235	\$ 1,318,235	- %

Expense Summary by Department and Account

INFORMATION SERVICES

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 738,298	\$ 827,027	\$ 835,738	\$ 841,714	\$ 14,687	1.8%
Sick	9,884	14,064	13,732	34,050	19,986	142.1%
Holiday	38,249	43,208	43,860	48,789	5,581	12.9%
Vacation	28,835	49,992	46,707	47,476	(2,516)	(5.0%)
Other Paid Absence	379	2,528	1,264	3,753	1,225	48.5%
Wages	<u>\$ 815,645</u>	<u>\$ 936,819</u>	<u>\$ 941,301</u>	<u>\$ 975,782</u>	<u>\$ 38,963</u>	<u>4.2%</u>
Non-Labor Expenses						
Contract Maintenance Services	1,439	542,650	1,331,729	229,541	(313,109)	(57.7%)
IT Licenses & Subscription Services	-	-	-	1,071,069	1,071,069	- %
Other Materials and Supplies	1,052	-	-	-	-	- %
Training and Meetings	-	250,000	125,002	190,000	(60,000)	(24.0%)
Non-Labor Expenses	<u>\$ 2,491</u>	<u>\$ 792,650</u>	<u>\$ 1,456,731</u>	<u>\$ 1,490,610</u>	<u>\$ 697,960</u>	<u>88.1%</u>
Total	<u><u>\$ 818,136</u></u>	<u><u>\$ 1,729,469</u></u>	<u><u>\$ 2,398,032</u></u>	<u><u>\$ 2,466,392</u></u>	<u><u>\$ 736,923</u></u>	<u><u>42.6%</u></u>

Expense Summary by Department and Account

TI CLIENT SERVICES

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 329,967	\$ 368,876	\$ 341,131	\$ 397,464	\$ 28,588	7.7%
Sick	5,574	5,987	3,069	15,901	9,914	165.6%
Holiday	16,585	19,272	16,886	22,982	3,710	19.2%
Vacation	12,319	22,298	17,409	21,522	(776)	(3.5%)
Other Paid Absence	-	1,127	563	1,768	641	56.9%
Wages	\$ 364,445	\$ 417,560	\$ 379,058	\$ 459,637	\$ 42,077	10.1%
Non-Labor Expenses						
Advertising Fees	-	-	34,561	-	-	- %
Contract Maintenance Services	96,485	198,260	55,261	261,095	62,835	31.7%
Other Services	188,338	350,800	427,826	-	(350,800)	(100.0%)
IT Licenses & Subscription Services	-	-	-	388,680	388,680	- %
Other Materials and Supplies	42,854	55,000	33,391	232,500	177,500	322.7%
Other Miscellaneous Expenses	26,277	27,400	8,652	-	(27,400)	(100.0%)
Non-Labor Expenses	\$ 353,954	\$ 631,460	\$ 559,691	\$ 882,275	\$ 250,815	39.7%
Total	\$ 718,399	\$ 1,049,020	\$ 938,749	\$ 1,341,912	\$ 292,892	27.9%

Expense Summary by Department and Account

TI OPERATIONS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 465,802	\$ 471,812	\$ 483,846	\$ 484,396	\$ 12,584	2.7%
Sick	14,888	7,658	3,808	18,357	10,699	139.7%
Holiday	25,437	24,650	25,617	27,773	3,123	12.7%
Vacation	16,740	28,520	21,209	22,793	(5,727)	(20.1%)
Other Paid Absence	-	1,442	899	2,136	694	48.2%
Wages	\$ 522,867	\$ 534,082	\$ 535,379	\$ 555,455	\$ 21,373	4.0%
Non-Labor Expenses						
Professional and Technical Services	20,900	-	-	95,000	95,000	- %
Contract Maintenance Services	789,977	1,004,715	1,030,800	607,664	(397,051)	(39.5%)
Other Services	579,394	1,333,360	1,194,899	-	(1,333,360)	(100.0%)
IT Licenses & Subscription Services	-	-	-	842,607	842,607	- %
Other Materials and Supplies	76,288	180,000	196,016	166,000	(14,000)	(7.8%)
Other Miscellaneous Expenses	136	-	-	-	-	- %
Leases and Rentals - Data Processing Facilities	-	-	-	-	-	- %
Non-Labor Expenses	\$ 1,466,695	\$ 2,518,075	\$ 2,421,715	\$ 1,711,271	\$(806,804)	(32.0%)
Total	\$ 1,989,562	\$ 3,052,157	\$ 2,957,094	\$ 2,266,726	\$(785,431)	(25.7%)

Expense Summary by Department and Account

INNOVATION SERVICES

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ -	\$ -	\$ -	\$ -	\$ -	- %
Sick		-	-	-	-	-	- %
Holiday		-	-	-	-	-	- %
Vacation		-	-	-	-	-	- %
Other Paid Absence		-	-	-	-	-	- %
	Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>- %</u>
Non-Labor Expenses							
Professional and Technical Services		558	-	-	-	-	- %
Contract Maintenance Services		-	-	1,327	-	-	- %
Training and Meetings		-	-	-	-	-	- %
	Non-Labor Expenses	<u>\$ 558</u>	<u>\$ 0</u>	<u>\$ 1,327</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>- %</u>
	Total	<u><u>\$ 558</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 1,327</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>- %</u></u>

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
TECHNOLOGY & INNOVATION			
TECHNOLOGY & INNOVATION ADMIN			
CHIEF TECHNOLOGY OFFICER	1	1	-
INFORMATION SECURITY MANAGER	1	-	(1)
PROJECT PORTFOLIO MANAGER	1	1	-
SECRETARY II	1	1	-
SECURITY ANALYST	1	-	(1)
SECURITY ENGINEER	1	-	(1)
VICE PRESIDENT TECHNOLOGY and INNOVATION	1	1	-
TOTAL	<u>7</u>	<u>4</u>	<u>(3)</u>
TRANSPORTATION TECHNOLOGY			
ITS and FARE TECHNOLOGY ADMINISTRATOR	1	1	-
ITS SYSTEMS ADMINISTRATOR	1	-	(1)
ITS SYSTEMS TECHNICIAN	1	1	-
ITS SYSTEMS TECHNICIAN II	-	1	1
MANAGER OF TRANSPORTATION TECHNOLOGY	1	1	-
RADIO SYSTEMS SPECIALIST	1	1	-
TRANSPORTATION SYSTEMS ADMINISTRATOR	1	2	1
TOTAL	<u>6</u>	<u>7</u>	<u>1</u>
INFORMATION SECURITY			
MANAGER OF INFORMATION SECURITY	-	1	1
SECURITY ANALYST	-	1	1
SECURITY ENGINEER	-	1	1
SENIOR SECURITY ENGINEER	-	1	1
TOTAL	<u>-</u>	<u>4</u>	<u>4</u>
INFORMATION SERVICES			
APPLICATION DEVELOPER	3	3	-
APPLICATION PRODUCT MANAGER	1	1	-
DATABASE ADMINISTRATOR	1	1	-
MANAGER OF INFORMATION SERVICES	1	1	-
SENIOR APPLICATION DEVELOPER	2	2	-
SENIOR BUSINESS ANALYST	2	2	-
SENIOR SYSTEMS ANALYST	1	1	-
TOTAL	<u>11</u>	<u>11</u>	<u>-</u>

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
TECHNOLOGY & INNOVATION				
TI CLIENT SERVICES				
	MANAGER OF TI CLIENT SERVICES	1	1	-
	TECHNICAL SUPPORT ANALYST I	1	1	-
	TECHNICAL SUPPORT ANALYST II	3	3	-
	TECHNICAL SUPPORT ANALYST III	2	2	-
	TOTAL	<u>7</u>	<u>7</u>	<u>-</u>
TI OPERATIONS				
	MANAGER OF TECHNOLOGY OPERATIONS	1	1	-
	NETWORK ADMINISTRATOR	1	1	-
	SYSTEMS ADMINISTRATOR	3	3	-
	SYSTEMS ENGINEER	1	1	-
	TOTAL	<u>6</u>	<u>6</u>	<u>-</u>
	DIVISION TOTAL	<u><u>37</u></u>	<u><u>39</u></u>	<u><u>2</u></u>

Expense Summary by Department and Account

FACILITY ENGINEERING

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 183,081	\$ 162,720	\$ 161,180	\$ 276,780	\$ 114,060	70.1%
Sick		4,955	9,211	9,472	26,835	17,624	191.3%
Holiday		25,545	29,442	25,942	39,050	9,608	32.6%
Vacation		13,375	23,206	15,882	35,202	11,996	51.7%
Other Paid Absence		-	1,736	869	3,004	1,268	73.0%
	Wages	\$ 226,956	\$ 226,315	\$ 213,345	\$ 380,871	\$ 154,556	68.3%
Non-Labor Expenses							
Professional and Technical Services		8,326	10,000	5,000	267,000	257,000	2,570.0%
Contract Maintenance Services		(8,334)	-	-	10,000	10,000	- %
Other Materials and Supplies		77	864	432	1,260	396	45.8%
Fuel and Lubricant Taxes		-	-	3,087	-	-	- %
Dues and Subscriptions		2,352	900	518	1,400	500	55.6%
Training and Meetings		112	-	-	-	-	- %
Other Miscellaneous Expenses		-	-	18,323	-	-	- %
	Non-Labor Expenses	\$ 2,533	\$ 11,764	\$ 27,360	\$ 279,660	\$ 267,896	2277.3%
	Total	\$ 229,489	\$ 238,079	\$ 240,705	\$ 660,531	\$ 422,452	177.4%

Expense Summary by Department and Account

MATERIAL DISTRIBUTION - HOURLY

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 547,772	\$ 613,981	\$ 587,473	\$ 775,894	\$ 161,913	26.4%
Other Salaries and Wages - Over Time		3,590	23,878	31,433	23,878	-	- %
Sick		15,381	10,114	16,205	33,798	23,684	234.2%
Holiday		27,023	32,454	34,885	46,577	14,123	43.5%
Vacation		34,587	46,831	44,028	37,493	(9,338)	(19.9%)
Other Paid Absence		154	1,904	2,416	3,583	1,679	88.2%
	Wages	<u>\$ 628,507</u>	<u>\$ 729,162</u>	<u>\$ 716,440</u>	<u>\$ 921,223</u>	<u>\$ 192,061</u>	<u>26.3%</u>
	Total	<u><u>\$ 628,507</u></u>	<u><u>\$ 729,162</u></u>	<u><u>\$ 716,440</u></u>	<u><u>\$ 921,223</u></u>	<u><u>\$ 192,061</u></u>	<u><u>26.3%</u></u>

Expense Summary by Department and Account

MATERIAL DISTRIBUTION ADMINISTRATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 384,288	\$ 392,074	\$ 401,345	\$ 449,702	\$ 57,628	14.7%
Other Salaries and Wages - Over Time	3,409	22,538	20,333	22,538	-	- %
Sick	10,051	6,542	6,712	18,583	12,041	184.1%
Holiday	19,085	21,059	21,551	26,175	5,116	24.3%
Vacation	20,266	35,361	26,410	27,018	(8,343)	(23.6%)
Other Paid Absence	609	1,232	1,202	2,013	781	63.4%
Wages	\$ 437,708	\$ 478,806	\$ 477,553	\$ 546,029	\$ 67,223	14.0%
Fringes						
Worker's Compensation Insurance	-	-	7,033	-	-	- %
Fringes	\$ 0	\$ 0	\$ 7,033	\$ 0	\$ 0	- %
Non-Labor Expenses						
Contract Maintenance Services	250	-	-	-	-	- %
Other Materials and Supplies	14,224	22,722	34,946	27,086	4,364	19.2%
Dues and Subscriptions	258	-	432	-	-	- %
Leases and Rentals - Other General Administration Facilities	3,622	12,000	8,889	12,000	-	- %
Non-Labor Expenses	\$ 18,354	\$ 34,722	\$ 44,267	\$ 39,086	\$ 4,364	12.6%
Total	\$ 456,062	\$ 513,528	\$ 528,853	\$ 585,115	\$ 71,587	13.9%

Expense Summary by Department and Account

FLEET & FACILITIES ADMINISTRATION AND SUPPORT

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 1,639,386	\$ 2,238,001	\$ 2,006,848	\$ 2,127,731	\$ (110,270)	(4.9%)
Other Salaries and Wages - Over Time	511	720	6,495	720	-	- %
Other Salaries and Wages - Temporary	-	60,000	30,000	60,000	-	- %
Sick	16,814	36,734	23,341	81,739	45,005	122.5%
Holiday	85,318	118,237	97,421	121,885	3,648	3.1%
Vacation	42,253	198,546	128,113	104,969	(93,577)	(47.1%)
Other Paid Absence	1,763	6,917	4,128	9,376	2,459	35.5%
Wages	\$ 1,786,045	\$ 2,659,155	\$ 2,296,346	\$ 2,506,420	\$ (152,735)	(5.7%)
Non-Labor Expenses						
Professional and Technical Services	115,751	226,200	197,930	243,200	17,000	7.5%
Contract Maintenance Services	238,519	555,560	483,061	748,709	193,149	34.8%
Other Services	47,350	54,958	48,858	94,960	40,002	72.8%
Tires and Tubes	388	-	188	-	-	- %
Other Materials and Supplies	9,577	22,756	29,107	37,800	15,044	66.1%
Utilities Other than Propulsion Power	250	-	-	-	-	- %
Dues and Subscriptions	1,815	1,915	2,050	6,915	5,000	261.1%
Training and Meetings	6,815	-	96	18,525	18,525	- %

Expense Summary by Department and Account
FLEET & FACILITIES ADMINISTRATION AND SUPPORT

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Other Miscellaneous Expenses	\$ 28,553	\$ 115,015	\$ 26,799	\$ 53,000	\$(62,015)	(53.9%)
Leases and Rentals - Engine Houses, Car Shops and Garages	32,718	50,500	51,531	72,400	21,900	43.4%
Non-Labor Expenses	<u>\$ 481,736</u>	<u>\$ 1,026,904</u>	<u>\$ 839,620</u>	<u>\$ 1,275,509</u>	<u>\$ 248,605</u>	<u>24.2%</u>
Total	<u><u>\$ 2,267,781</u></u>	<u><u>\$ 3,686,059</u></u>	<u><u>\$ 3,135,966</u></u>	<u><u>\$ 3,781,929</u></u>	<u><u>\$ 95,870</u></u>	<u><u>2.6%</u></u>

Expense Summary by Department and Account

FLEET MAINTENANCE - HOURLY

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 11,903,121	\$ 11,499,432	\$ 12,224,407	\$ 15,703,586	\$ 4,204,154	36.6%
Other Salaries and Wages - Over Time	1,449,053	1,881,604	1,290,228	1,881,604	-	- %
Sick	758,566	380,701	600,615	699,758	319,057	83.8%
Holiday	664,848	634,184	710,912	949,773	315,589	49.8%
Vacation	763,218	905,552	849,477	880,948	(24,604)	(2.7%)
Other Paid Absence	20,126	62,024	48,208	73,059	11,035	17.8%
Wages	\$ 15,558,932	\$ 15,363,497	\$ 15,723,847	\$ 20,188,728	\$ 4,825,231	31.4%
Fringes						
Uniform and Work Clothing Allowance	-	-	183	-	-	- %
Fringes	\$ 0	\$ 0	\$ 183	\$ 0	\$ 0	- %
Non-Labor Expenses						
Advertising Fees	21,213	-	13,134	-	-	- %
Contract Maintenance Services	471,242	136,369	226,422	104,688	(31,681)	(23.2%)
Tires and Tubes	35,887	-	29,047	-	-	- %
Other Materials and Supplies	11,400,182	8,751,707	11,442,327	11,002,540	2,250,833	25.7%
Non-Labor Expenses	\$ 11,928,524	\$ 8,888,076	\$ 11,710,930	\$ 11,107,228	\$ 2,219,152	25.0%
Total	\$ 27,487,456	\$ 24,251,573	\$ 27,434,960	\$ 31,295,956	\$ 7,044,383	29.0%

Expense Summary by Department and Account

FLEET MAINTENANCE ADMINISTRATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 1,384,308	\$ 1,523,258	\$ 1,550,226	\$ 1,598,462	\$ 75,204	4.9%
Other Salaries and Wages - Over Time	56,405	78,939	39,469	78,940	1	- %
Sick	48,756	27,298	26,444	68,005	40,707	149.1%
Holiday	74,344	81,815	78,826	93,381	11,566	14.1%
Vacation	61,451	137,381	103,860	100,585	(36,796)	(26.8%)
Other Paid Absence	1,445	4,786	2,924	7,183	2,397	50.1%
Wages	\$ 1,626,709	\$ 1,853,477	\$ 1,801,749	\$ 1,946,556	\$ 93,079	5.0%
Fringes						
Worker's Compensation Insurance	136,292	115,264	261,040	141,016	25,752	22.3%
Other Fringe Benefits	63,067	76,610	72,414	88,690	12,080	15.8%
Fringes	\$ 199,359	\$ 191,874	\$ 333,454	\$ 229,706	\$ 37,832	19.7%
Non-Labor Expenses						
Professional and Technical Services	5,809	257,177	148,903	125,000	(132,177)	(51.4%)
Contract Maintenance Services	74,946	-	-	29,240	29,240	- %
Fuel and Lubricants	4,535,096	6,427,640	6,047,201	6,527,665	100,025	1.6%
Tires and Tubes	1,138,371	1,307,536	1,173,455	1,445,679	138,143	10.6%
Other Materials and Supplies	18,809	4,485	8,652	4,887	402	9.0%
Utilities Other than Propulsion Power	739,376	697,616	677,946	697,616	-	- %

Expense Summary by Department and Account
FLEET MAINTENANCE ADMINISTRATION

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Fuel and Lubricant Taxes	\$ 273,847	\$ 373,439	\$ 332,395	\$ 203,059	\$(170,380)	(45.6%)
Training and Meetings	136,074	122,625	81,167	123,725	1,100	0.9%
Other Miscellaneous Expenses	33,844	14,655	5,601	6,180	(8,475)	(57.8%)
Leases and Rentals - Engine Houses, Car Shops and Garages	4,025	-	2,113	-	-	- %
Non-Labor Expenses	<u>\$ 6,960,197</u>	<u>\$ 9,205,173</u>	<u>\$ 8,477,433</u>	<u>\$ 9,163,051</u>	<u>\$(42,122)</u>	<u>(0.5%)</u>
Total	<u><u>\$ 8,786,265</u></u>	<u><u>\$ 11,250,524</u></u>	<u><u>\$ 10,612,636</u></u>	<u><u>\$ 11,339,313</u></u>	<u><u>\$ 88,789</u></u>	<u><u>0.8%</u></u>

Expense Summary by Department and Account

FACILITY MAINTENANCE - HOURLY

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 2,986,663	\$ 1,531,007	\$ 2,287,092	\$ 1,691,397	\$ 160,390	10.5%
Other Salaries and Wages - Over Time	252,918	252,003	194,570	252,003	-	- %
Sick	186,675	47,630	86,409	74,866	27,236	57.2%
Holiday	175,071	81,005	107,750	101,674	20,669	25.5%
Vacation	182,657	96,868	106,124	95,754	(1,114)	(1.2%)
Other Paid Absence	8,776	7,940	5,507	7,821	(119)	(1.5%)
Wages	<u>\$ 3,792,760</u>	<u>\$ 2,016,453</u>	<u>\$ 2,787,452</u>	<u>\$ 2,223,515</u>	<u>\$ 207,062</u>	<u>10.3%</u>
Non-Labor Expenses						
Advertising Fees	7,526	-	-	-	-	- %
Contract Maintenance Services	2,698,877	1,391,408	1,532,521	1,284,202	(107,206)	(7.7%)
Other Services	11,635	-	5,039	-	-	- %
Other Materials and Supplies	1,497,882	1,062,681	1,825,349	1,285,816	223,135	21.0%
Utilities Other than Propulsion Power	120	-	-	-	-	- %
Non-Labor Expenses	<u>\$ 4,216,040</u>	<u>\$ 2,454,089</u>	<u>\$ 3,362,909</u>	<u>\$ 2,570,018</u>	<u>\$ 115,929</u>	<u>4.7%</u>
Total	<u><u>\$ 8,008,800</u></u>	<u><u>\$ 4,470,542</u></u>	<u><u>\$ 6,150,361</u></u>	<u><u>\$ 4,793,533</u></u>	<u><u>\$ 322,991</u></u>	<u><u>7.2%</u></u>

Expense Summary by Department and Account

FACILITY MAINTENANCE ADMINISTRATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 403,943	\$ 519,497	\$ 446,452	\$ 437,085	\$(82,412)	(15.9%)
Other Salaries and Wages - Over Time	35,494	36,991	18,814	36,991	-	- %
Sick	40,010	9,909	6,812	19,369	9,460	95.5%
Holiday	23,583	27,902	21,996	25,716	(2,186)	(7.8%)
Vacation	18,327	46,853	38,627	30,165	(16,688)	(35.6%)
Other Paid Absence	266	1,632	816	1,978	346	21.2%
Wages	\$ 521,623	\$ 642,784	\$ 533,517	\$ 551,304	\$(91,480)	(14.2%)
Fringes						
Worker's Compensation Insurance	55,727	81,393	105,676	57,659	(23,734)	(29.2%)
Other Fringe Benefits	-	13,160	7,849	13,720	560	4.3%
Fringes	\$ 55,727	\$ 94,553	\$ 113,525	\$ 71,379	\$(23,174)	(24.5%)
Non-Labor Expenses						
Other Services	31,186	20,809	24,349	20,809	-	- %
Other Materials and Supplies	17,362	1,576	10,374	2,796	1,220	77.4%
Dues and Subscriptions	25	-	-	-	-	- %
Non-Labor Expenses	\$ 48,573	\$ 22,385	\$ 34,723	\$ 23,605	\$ 1,220	5.5%
Total	\$ 625,923	\$ 759,722	\$ 681,765	\$ 646,288	\$(113,434)	(14.9%)

Expense Summary by Department and Account

PASSENGER AMENITIES ADMINISTRATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 209,090	\$ 417,157	\$ 359,204	\$ 397,306	\$(19,851)	(4.8%)
Other Salaries and Wages - Over Time	19,076	12,532	6,263	12,532	-	- %
Sick	4,359	9,281	9,138	16,154	6,873	74.1%
Holiday	10,712	22,039	17,511	23,042	1,003	4.6%
Vacation	9,506	17,573	13,748	22,564	4,991	28.4%
Other Paid Absence	-	1,198	599	1,772	574	47.9%
Wages	\$ 252,743	\$ 479,780	\$ 406,463	\$ 473,370	\$(6,410)	(1.3%)
Non-Labor Expenses						
Other Materials and Supplies	251	3,672	2,001	1,896	(1,776)	(48.4%)
Training and Meetings	-	4,240	2,116	-	(4,240)	(100.0%)
Non-Labor Expenses	\$ 251	\$ 7,912	\$ 4,117	\$ 1,896	\$(6,016)	(76.0%)
Total	\$ 252,994	\$ 487,692	\$ 410,580	\$ 475,266	\$(12,426)	(2.5%)

Expense Summary by Department and Account
PASSENGER AMENITIES ADMINISTRATION- HOURLY

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 2,557,178	\$ 3,394,852	\$ 1,834,361	\$ 4,215,860	\$ 821,008	24.2%
Other Salaries and Wages - Over Time	18,493	307,611	320,918	307,611	-	- %
Sick	90,319	132,051	155,533	190,253	58,202	44.1%
Holiday	99,439	224,866	173,471	256,071	31,205	13.9%
Vacation	81,057	268,606	213,468	245,110	(23,496)	(8.7%)
Other Paid Absence	1,895	22,017	12,364	19,698	(2,319)	(10.5%)
Wages	\$ 2,848,381	\$ 4,350,003	\$ 2,710,115	\$ 5,234,603	\$ 884,600	20.3%
Fringes						
Other Fringe Benefits	-	3,290	1,962	4,410	1,120	34.0%
Fringes	\$ 0	\$ 3,290	\$ 1,962	\$ 4,410	\$ 1,120	34.0%
Non-Labor Expenses						
Contract Maintenance Services	255,935	1,481,116	241,500	353,095	(1,128,021)	(76.2%)
Other Materials and Supplies	372,589	468,484	384,035	512,712	44,228	9.4%
Non-Labor Expenses	\$ 628,524	\$ 1,949,600	\$ 625,535	\$ 865,807	\$ (1,083,793)	(55.6%)
Total	\$ 3,476,905	\$ 6,302,893	\$ 3,337,612	\$ 6,104,820	\$ (198,073)	(3.1%)

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
FLEET AND FACILITIES			
FACILITY ENGINEERING			
DIRECTOR OF FACILITY ENGINEERING & ENVIRONMENTAL	-	1	1
ENGINEERING PROJECT MANAGER II	5	5	-
ENVIRONMENTAL SPECIALIST	-	1	1
MANAGER OF ENVIRONMENTAL SERVICES	-	1	1
MANAGER OF FACILITY ENGINEERING	1	-	(1)
PROJECT ENGINEER/ARCHITECT	1	1	-
TOTAL	<u>7</u>	<u>9</u>	<u>2</u>
MATERIAL DISTRIBUTION - HOURLY			
MATERIAL HANDLING CLERK I	16	16	-
TOTAL	<u>16</u>	<u>16</u>	<u>-</u>
MATERIAL DISTRIBUTION ADMINISTRATION			
INVENTORY CONTROL SPECIALIST	1	1	-
MANAGER OF INVENTORY and MATERIAL DIST	1	1	-
SHIPPING AND RECEIVING CLERK	2	2	-
STOCK RECORDS SPECIALIST	-	1	1
WAREHOUSE SUPERVISOR	4	4	-
TOTAL	<u>8</u>	<u>9</u>	<u>1</u>
FLEET & FACILITIES ADMINISTRATION AND SUPPORT			
ADMIN ASST TO VICE PRESIDENT - FLEET and FACILITIES	1	1	-
ASSET MANAGER	1	1	-
BUSINESS INTELLIGENCE ANALYST - MAINT	1	1	-
CONTRACTS AND SPECIFICATIONS COORDINATOR	1	1	-
DIRECTOR OF F and F OPER SUPPORT SVCS	1	1	-
EAM ADMINISTRATOR	-	1	1
EAM BUSINESS ANALYST	1	-	(1)
ENVIRONMENTAL SPECIALIST	1	-	(1)
FLEET & FACILITY ANALYST - CONTRACTED SERVICES	1	-	(1)
FLEET/FACILITIES MAINT RESEARCH TECH	4	4	-
MAINTENANCE SUPPORT SPECIALIST	1	2	1
MAINTENANCE TECHNICAL COORDINATOR	1	2	1
MAINTENANCE TECHNICAL TRAINER	5	5	-
MANAGER OF ENVIRONMENTAL SERVICES	1	-	(1)
MANAGER OF SUPPORT TRNG, QUALITY CONTROL	1	1	-

Division/Department Authorized Positions

		FY2022 Budget	FY2023 Budget	FY23 Budget to FY22 Budget
FLEET AND FACILITIES				
	MGR F and F ADMIN, BUDGET and INFO SUPP SVCS	1	1	-
	PROJECT AND CONTRACTS ADMINISTRATOR	1	1	-
	QUALITY ASSURANCE & QUALITY CONTROL SPEC	2	2	-
	SECRETARY II - FLEET AND FACILITIES	2	2	-
	STOCK RECORDS SPECIALIST	1	-	(1)
	VICE PRESIDENT FLEET and FACILITIES	1	1	-
	WARRANTY ADMINISTRATOR	1	1	-
	WARRANTY SUPPORT SPECIALIST	3	3	-
	TOTAL	33	31	(2)
FLEET MAINTENANCE - HOURLY				
	FLEET MAINTENANCE - HOURLY	256	296	40
	TOTAL	256	296	40
FLEET MAINTENANCE ADMINISTRATION				
	DIRECTOR OF FLEET MAINTENANCE	1	1	-
	FLEET FOREMAN	15	16	1
	MANAGER OF FLEET SERVICES	3	3	-
	SERVICE FOREMAN - FLEET MAINT	3	3	-
	TOTAL	22	23	1
FACILITY MAINTENANCE - HOURLY				
	FACILITY MAINTENANCE - HOURLY	34	29	(5)
	TOTAL	34	29	(5)
FACILITY MAINTENANCE ADMINISTRATION				
	FACILITY FOREMAN	5	5	-
	MANAGER OF FACILITY MAINTENANCE	1	1	-
	SERVICE FOREMAN	1	-	(1)
	TOTAL	7	6	(1)

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
FLEET AND FACILITIES			
PASSENGER AMENITIES			
FOREMAN	1	-	(1)
MANAGER OF PASSENGER AMENITIES	1	1	-
PASSENGER AMENITIES FOREMAN	1	5	4
SERVICE FOREMAN	3	-	(3)
TOTAL	<u>6</u>	<u>6</u>	<u>-</u>
PASSENGER AMENITIES - HOURLY			
PASSENGER AMENITIES - HOURLY	124	91	(33)
TOTAL	<u>124</u>	<u>91</u>	<u>(33)</u>
DIVISION TOTAL	<u><u>513</u></u>	<u><u>516</u></u>	<u><u>3</u></u>

Expense Summary by Department and Account

TRANSPORTATION ADMINISTRATION

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 656,569	\$ 825,235	\$ 738,024	\$ 732,066	\$ (93,169)	(11.3%)
Sick	42,765	15,092	22,227	29,886	14,794	98.0%
Holiday	40,179	42,526	38,973	42,505	(21)	- %
Vacation	21,809	37,934	34,840	42,372	4,438	11.7%
Other Paid Absence	1,337	2,488	1,244	3,270	782	31.4%
Wages	\$ 762,659	\$ 923,275	\$ 835,308	\$ 850,099	\$ (73,176)	(7.9%)
Fringes						
Other Fringe Benefits	-	-	175	1,500	1,500	- %
Employee Recognition	-	-	-	5,000	5,000	- %
Fringes	\$ 0	\$ 0	\$ 175	\$ 6,500	\$ 6,500	- %
Non-Labor Expenses						
Professional and Technical Services	-	25,000	12,502	25,000	-	- %
Other Services	18,029	28,957	24,862	28,957	-	- %
Other Materials and Supplies	2,329	2,097	1,690	17,098	15,001	715.4%
Dues and Subscriptions	60,000	60,259	60,259	60,260	1	- %
Training and Meetings	(265)	10,575	9,115	10,575	-	- %
Other Miscellaneous Expenses	558	20,000	10,000	-	(20,000)	(100.0%)
Non-Labor Expenses	\$ 80,651	\$ 146,888	\$ 118,428	\$ 141,890	\$ (4,998)	(3.4%)

Expense Summary by Department and Account

TRANSPORTATION ADMINISTRATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Total	\$ 843,310	\$ 1,070,163	\$ 953,911	\$ 998,489	\$ (71,674)	(6.7%)

Expense Summary by Department and Account

CONTRACT SERVICES

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ -	\$ -	\$ -	\$ 277,681	\$ 277,681	- %
Sick	-	-	-	11,056	11,056	- %
Holiday	-	-	-	16,045	16,045	- %
Vacation	-	-	-	14,887	14,887	- %
Other Paid Absence	-	-	-	1,234	1,234	- %
Wages	\$ 0	\$ 0	\$ 0	\$ 320,903	\$ 320,903	- %
Non-Labor Expenses						
Other Services	-	-	-	10,000	10,000	- %
Other Materials and Supplies	-	-	-	5,000	5,000	- %
Purchased Transportation	-	-	-	19,925,572	19,925,572	- %
Training and Meetings	-	-	-	29,200	29,200	- %
Non-Labor Expenses	\$ 0	\$ 0	\$ 0	\$ 19,969,772	\$ 19,969,772	- %
Total	\$ 0	\$ 0	\$ 0	\$ 20,290,675	\$ 20,290,675	- %

Expense Summary by Department and Account

BUS SERVICE OPERATIONS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 873,424	\$ 857,152	\$ 864,342	\$ 900,635	\$ 43,483	5.1%
Other Salaries and Wages - Over Time	-	31,266	15,633	31,272	6	- %
Sick	20,507	13,723	35,477	38,132	24,409	177.9%
Holiday	44,192	44,170	44,994	52,586	8,416	19.1%
Vacation	48,061	39,401	44,989	56,321	16,920	42.9%
Other Paid Absence	3,969	2,584	1,291	4,045	1,461	56.5%
Wages	\$ 990,153	\$ 988,296	\$ 1,006,726	\$ 1,082,991	\$ 94,695	9.6%
Fringes						
Worker's Compensation Insurance	669,992	632,960	175,687	393,217	(239,743)	(37.9%)
Other Fringe Benefits	-	5,000	2,500	5,000	-	- %
Fringes	\$ 669,992	\$ 637,960	\$ 178,187	\$ 398,217	\$(239,743)	(37.6%)
Non-Labor Expenses						
Other Services	63,078	65,000	60,596	65,000	-	- %
Other Materials and Supplies	19,388	43,344	38,332	44,044	700	1.6%
Purchased Transportation	1,031,948	3,802,842	2,663,534	-	(3,802,842)	(100.0%)
Training and Meetings	992	9,200	4,790	40,016	30,816	335.0%
Other Miscellaneous Expenses	21,220	30,816	23,045	-	(30,816)	(100.0%)
Non-Labor Expenses	\$ 1,136,626	\$ 3,951,202	\$ 2,790,297	\$ 149,060	\$(3,802,142)	(96.2%)

Expense Summary by Department and Account

BUS SERVICE OPERATIONS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Total	\$ 2,796,771	\$ 5,577,458	\$ 3,975,210	\$ 1,630,268	\$(3,947,190)	(70.8%)

Expense Summary by Department and Account

BUS OPERATORS FULL TIME

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Operators Salaries and Wages		\$ 44,677,328	\$ 45,695,510	\$ 42,669,948	\$ 42,000,102	\$(3,695,408)	(8.1%)
Operators Salaries and Wages - Over Time		3,176,657	4,250,840	4,353,701	4,250,845	5	- %
Other Salaries and Wages		(668)	-	-	-	-	- %
Other Salaries and Wages - Over Time		(100)	-	-	-	-	- %
Sick		2,367,056	1,548,885	2,098,618	1,685,459	136,574	8.8%
Holiday		2,053,503	2,179,112	2,129,628	2,238,193	59,081	2.7%
Vacation		1,947,501	1,782,427	1,857,603	2,136,512	354,085	19.9%
Other Paid Absence		75,865	82,574	86,292	172,169	89,595	108.5%
	Wages	\$ 54,297,142	\$ 55,539,348	\$ 53,195,790	\$ 52,483,280	\$(3,056,068)	(5.5%)
	Total	\$ 54,297,142	\$ 55,539,348	\$ 53,195,790	\$ 52,483,280	\$(3,056,068)	(5.5%)

Expense Summary by Department and Account

BUS OPERATORS PART TIME

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Operators Salaries and Wages - Part Time		\$ 1,820,041	\$ 2,432,694	\$ 2,152,377	\$ 1,680,727	\$(751,967)	(30.9%)
Holiday		-	-	681	83,610	83,610	- %
Vacation		19,036	18,827	15,329	-	(18,827)	(100.0%)
	Wages	<u>\$ 1,839,077</u>	<u>\$ 2,451,521</u>	<u>\$ 2,168,387</u>	<u>\$ 1,764,337</u>	<u>\$(687,184)</u>	<u>(28.0%)</u>
	Total	<u><u>\$ 1,839,077</u></u>	<u><u>\$ 2,451,521</u></u>	<u><u>\$ 2,168,387</u></u>	<u><u>\$ 1,764,337</u></u>	<u><u>\$(687,184)</u></u>	<u><u>(28.0%)</u></u>

Expense Summary by Department and Account

BUS OPERATORS RETIRED

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Operators Salaries and Wages - Part Time		\$ 459,215	\$ 448,587	\$ 438,758	\$ 477,257	\$ 28,670	6.4%
Holiday		-	-	-	24,514	24,514	- %
	Wages	<u>\$ 459,215</u>	<u>\$ 448,587</u>	<u>\$ 438,758</u>	<u>\$ 501,771</u>	<u>\$ 53,184</u>	<u>11.9%</u>
	Total	<u><u>\$ 459,215</u></u>	<u><u>\$ 448,587</u></u>	<u><u>\$ 438,758</u></u>	<u><u>\$ 501,771</u></u>	<u><u>\$ 53,184</u></u>	<u><u>11.9%</u></u>

Expense Summary by Department and Account

BUS SERVICE TRANSPORTATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 2,161,986	\$ 2,236,231	\$ 2,249,388	\$ 2,311,051	\$ 74,820	3.3%
Other Salaries and Wages - Over Time	-	67,437	33,021	67,429	(8)	- %
Other Salaries and Wages - Part Time	-	89,297	44,649	75,872	(13,425)	(15.0%)
Sick	92,288	35,801	58,911	99,439	63,638	177.8%
Holiday	112,452	115,237	116,370	139,072	23,835	20.7%
Vacation	127,398	102,793	129,630	145,462	42,669	41.5%
Other Paid Absence	2,952	6,741	5,378	10,535	3,794	56.3%
Wages	\$ 2,497,076	\$ 2,653,537	\$ 2,637,347	\$ 2,848,860	\$ 195,323	7.4%
Fringes						
Employee Recognition	-	-	-	12,001	12,001	- %
Fringes	\$ 0	\$ 0	\$ 0	\$ 12,001	\$ 12,001	- %
Non-Labor Expenses						
Other Materials and Supplies	43,642	34,052	43,752	49,741	15,689	46.1%
Training and Meetings	-	43,700	27,921	43,700	-	- %
Other Miscellaneous Expenses	272	12,001	7,576	-	(12,001)	(100.0%)
Leases and Rentals - Transit Way Structures and Equip	(30)	1,200	600	1,200	-	- %
Non-Labor Expenses	\$ 43,884	\$ 90,953	\$ 79,849	\$ 94,641	\$ 3,688	4.1%
Total	\$ 2,540,960	\$ 2,744,490	\$ 2,717,196	\$ 2,955,502	\$ 211,012	7.7%

Expense Summary by Department and Account

ACCESSIBLE SERVICES

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 334,910	\$ 358,186	\$ 335,182	\$ 363,907	\$ 5,721	1.6%
Sick		19,837	8,253	8,087	14,547	6,294	76.3%
Holiday		18,885	18,452	16,366	21,036	2,584	14.0%
Vacation		22,804	16,352	16,136	19,608	3,256	19.9%
Other Paid Absence		-	1,079	538	1,618	539	50.0%
	Wages	\$ 396,436	\$ 402,322	\$ 376,309	\$ 420,716	\$ 18,394	4.6%
Non-Labor Expenses							
Professional and Technical Services		33,879	266,100	174,140	1,629,792	1,363,692	512.5%
Other Services		14,059	32,148	23,585	32,148	-	- %
Other Materials and Supplies		8,046	9,568	8,331	14,568	5,000	52.3%
Dues and Subscriptions		698	-	325	-	-	- %
Training and Meetings		590	5,775	2,893	5,772	(3)	(0.1%)
	Non-Labor Expenses	\$ 57,272	\$ 313,591	\$ 209,274	\$ 1,682,280	\$ 1,368,689	436.5%
	Total	\$ 453,708	\$ 715,913	\$ 585,583	\$ 2,102,996	\$ 1,387,083	193.8%

Expense Summary by Department and Account

PARATRANSIT OPERATORS FULL TIME

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Operators Salaries and Wages	\$ 4,972,065	\$ 5,881,926	\$ 5,326,053	\$ 5,617,469	\$(264,457)	(4.5%)
Operators Salaries and Wages - Over Time	45,493	332,459	241,993	26,134	(306,325)	(92.1%)
Other Salaries and Wages	-	-	(240)	-	-	- %
Other Salaries and Wages - Over Time	-	-	(200)	-	-	- %
Sick	350,890	297,637	358,573	238,712	(58,925)	(19.8%)
Holiday	276,121	295,808	293,226	324,182	28,374	9.6%
Vacation	281,890	288,233	265,497	284,341	(3,892)	(1.4%)
Other Paid Absence	6,901	14,295	15,648	24,937	10,642	74.4%
Wages	\$ 5,933,360	\$ 7,110,358	\$ 6,500,550	\$ 6,515,775	\$(594,583)	(8.4%)
Total	\$ 5,933,360	\$ 7,110,358	\$ 6,500,550	\$ 6,515,775	\$(594,583)	(8.4%)

Expense Summary by Department and Account

PARATRANSIT OPERATIONS

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 3,442,111	\$ 3,227,325	\$ 3,343,786	\$ 2,414,776	\$(812,549)	(25.2%)
Other Salaries and Wages - Over Time	9	180,486	168,204	101,640	(78,846)	(43.7%)
Other Salaries and Wages - Part Time	-	263,247	131,628	-	(263,247)	(100.0%)
Sick	139,990	60,200	95,158	104,153	43,953	73.0%
Holiday	165,247	165,576	171,810	141,409	(24,167)	(14.6%)
Vacation	207,620	133,454	171,622	156,964	23,510	17.6%
Other Paid Absence	7,814	9,686	7,269	10,878	1,192	12.3%
Wages	\$ 3,962,791	\$ 4,039,974	\$ 4,089,477	\$ 2,929,820	\$(1,110,154)	(27.5%)
Fringes						
Worker's Compensation Insurance	31,233	136,221	24,166	32,315	(103,906)	(76.3%)
Employee Recognition	-	-	-	2,004	2,004	- %
Fringes	\$ 31,233	\$ 136,221	\$ 24,166	\$ 34,319	\$(101,902)	(74.8%)
Non-Labor Expenses						
Professional and Technical Services	-	-	-	65,000	65,000	- %
Temporary Help	-	-	-	120,000	120,000	- %
Other Services	28,874	38,853	33,023	38,849	(4)	- %
Other Materials and Supplies	13,820	24,716	17,244	39,752	15,036	60.8%
Purchased Transportation	12,924,024	14,360,984	14,455,525	-	(14,360,984)	(100.0%)

Expense Summary by Department and Account

PARATRANSIT OPERATIONS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Dues and Subscriptions	\$ 349	\$ 300	\$ 325	\$ 300	\$ -	- %
Training and Meetings	445	23,225	19,928	24,705	1,480	6.4%
Other Miscellaneous Expenses	480	3,485	1,870	-	(3,485)	(100.0%)
Non-Labor Expenses	\$ 12,967,992	\$ 14,451,563	\$ 14,527,915	\$ 288,606	\$(14,162,957)	(98.0%)
Total	\$ 16,962,016	\$ 18,627,758	\$ 18,641,558	\$ 3,252,745	\$(15,375,013)	(82.5%)

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
OPERATIONS				
TRANSPORTATION ADMINISTRATION				
	ADMIN ASST TO VICE PRESIDENT - TRANSPORTATION	1	1	-
	EMPLOYEE COUNSELOR	4	4	-
	LEAD EMPLOYEE COUNSELOR	1	-	(1)
	MANAGER OF TRANSPORTATION ADMIN	1	1	-
	SECRETARY II - TRANSPORTATION	1	1	-
	TRANSPORTATION RECORDS ADMINISTRATOR	1	1	-
	TRANSPORTATION SUPPORT SPECIALIST	3	3	-
	VICE PRESIDENT TRANSPORTATION	1	1	-
	TOTAL	13	12	(1)
CONTRACT SERVICES				
	ADMINISTRATOR OF CONTRACT SERVICES	-	1	1
	CONTRACT SERVICE MONITOR	-	2	2
	MANAGER OF CONTRACT SERVICES	-	1	1
	TOTAL	-	4	4
BUS SERVICE OPERATIONS				
	BUS LEAD STATION FOREMAN	3	3	-
	BUS STATION FOREMAN	10	11	1
	MANAGER OF BUS SERVICE OPERATIONS	1	1	-
	TOTAL	14	15	1
BUS OPERATORS, FULL TIME				
	BUS OPERATOR	914	818	(96)
	TOTAL	914	818	(96)
BUS OPERATORS, PART TIME				
	BUS OPERATOR PT	73	73	-
	TOTAL	73	73	-
BUS OPERATORS, RETIRED				
	BUS OPERATOR PT (RETIRED)	20	17	(3)
	TOTAL	20	17	(3)
BUS SERVICE TRANSPORTATION				
	BUS DISPATCHER	9	9	-
	BUS LEAD DISPATCHER	2	2	-
	BUS LEAD SUPERVISOR	3	3	-

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
OPERATIONS				
	BUS SUPERVISOR	23	24	1
	BUSINESS INTELLIGENCE ANALYST	-	1	1
	MANAGER OF BUS SERVICE TRANSPORTATION	1	1	-
	PART TIME BUS SUPERVISOR	2	2	-
	TOTAL	40	42	2
ACCESSIBLE SERVICES				
	ACCESSIBILITY SPECIALIST	3	3	-
	ACCESSIBLE SERVICES SUPPORT SPECIALIST	2	2	-
	MANAGER OF ADA and ACCESSIBLE SERVICES	1	1	-
	SECRETARY I - ACCESSIBLE SERVICES	1	1	-
	TOTAL	7	7	-
PARATRANS OPER, FULL TIME				
	PARATRANSIT OPERATOR	164	164	-
	TOTAL	164	164	-
PARATRANSIT OPERATIONS				
	CONTRACT SERVICE MONITOR	2	-	(2)
	CUSTOMER CARE REPRESENTATIVE	1	1	-
	MANAGER OF PARATRANSIT OPERATIONS	1	1	-
	PARA LEAD STATION FOREMAN	1	1	-
	PARA OPERATIONS ADMINISTRATOR	1	1	-
	PARA RESERVATION AGENT SUPERVISOR	1	-	(1)
	PARA TRANSPORTATION ADMINISTRATOR	1	1	-
	PARATRANSIT DISPATCHER	13	14	1
	PARATRANSIT LEAD DISPATCHER	3	3	-
	PARATRANSIT LEAD RESERVATION AGENT	3	-	(3)
	PARATRANSIT LEAD SCHEDULER	1	1	-
	PARATRANSIT LEAD SUPERVISOR	2	2	-
	PARATRANSIT RESERVATION AGENT	18	-	(18)
	PARATRANSIT SCHEDULER	4	4	-
	PARATRANSIT STATION FOREMAN	4	5	1
	PARATRANSIT SUPERVISOR	6	6	-
	PARATRANSIT SUPPORT SPECIALIST	1	1	-
	PART TIME PARA RESERVATION AGENT	12	-	(12)
	TOTAL	75	41	(34)
	DIVISION TOTAL	1,320	1,193	(127)

Expense Summary by Department and Account

PROCUREMENT ADMINISTRATION

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 206,337	\$ 205,866	\$ 207,429	\$ 206,308	\$ 442	0.2%
Sick		2,400	3,391	5,750	8,008	4,617	136.2%
Holiday		11,250	10,916	11,866	11,883	967	8.9%
Vacation		10,634	15,705	10,334	10,552	(5,153)	(32.8%)
Other Paid Absence		1,347	639	1,714	914	275	43.0%
	Wages	<u>\$ 231,968</u>	<u>\$ 236,517</u>	<u>\$ 237,093</u>	<u>\$ 237,665</u>	<u>\$ 1,148</u>	<u>0.5%</u>
Non-Labor Expenses							
Other Materials and Supplies		(52)	240	120	240	-	- %
Training and Meetings		1,408	1,450	1,200	9,750	8,300	572.4%
Other Miscellaneous Expenses		-	-	1,300	-	-	- %
	Non-Labor Expenses	<u>\$ 1,356</u>	<u>\$ 1,690</u>	<u>\$ 2,620</u>	<u>\$ 9,990</u>	<u>\$ 8,300</u>	<u>491.1%</u>
	Total	<u><u>\$ 233,324</u></u>	<u><u>\$ 238,207</u></u>	<u><u>\$ 239,713</u></u>	<u><u>\$ 247,655</u></u>	<u><u>\$ 9,448</u></u>	<u><u>4.0%</u></u>

Expense Summary by Department and Account

PURCHASING

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 379,892	\$ 375,324	\$ 369,311	\$ 454,735	\$ 79,411	21.2%
Sick		7,771	8,703	9,967	19,129	10,426	119.8%
Holiday		20,539	19,902	20,466	26,549	6,647	33.4%
Vacation		21,492	28,632	25,782	28,524	(108)	(0.4%)
Other Paid Absence		-	1,164	1,809	2,042	878	75.4%
	Wages	<u>\$ 429,694</u>	<u>\$ 433,725</u>	<u>\$ 427,335</u>	<u>\$ 530,979</u>	<u>\$ 97,254</u>	<u>22.4%</u>
Non-Labor Expenses							
Other Services		-	250	125	250	-	- %
Other Materials and Supplies		1,018	840	700	1,080	240	28.6%
Dues and Subscriptions		-	-	1,299	-	-	- %
Training and Meetings		-	2,500	1,250	3,500	1,000	40.0%
	Non-Labor Expenses	<u>\$ 1,018</u>	<u>\$ 3,590</u>	<u>\$ 3,374</u>	<u>\$ 4,830</u>	<u>\$ 1,240</u>	<u>34.5%</u>
	Total	<u><u>\$ 430,712</u></u>	<u><u>\$ 437,315</u></u>	<u><u>\$ 430,709</u></u>	<u><u>\$ 535,809</u></u>	<u><u>\$ 98,494</u></u>	<u><u>22.5%</u></u>

Expense Summary by Department and Account

CONTRACTS

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 629,460	\$ 795,334	\$ 683,740	\$ 964,824	\$ 169,490	21.3%
Other Salaries and Wages - Over Time	-	-	7	-	-	- %
Sick	34,717	13,102	15,136	36,987	23,885	182.3%
Holiday	35,227	42,173	35,550	55,426	13,253	31.4%
Vacation	43,432	60,673	41,967	47,020	(13,653)	(22.5%)
Other Paid Absence	-	2,467	1,234	4,264	1,797	72.8%
Wages	\$ 742,836	\$ 913,749	\$ 777,634	\$ 1,108,521	\$ 194,772	21.3%
Non-Labor Expenses						
Advertising Fees	-	-	-	13,600	13,600	- %
Other Services	11,120	13,350	13,450	13,350	-	- %
Other Materials and Supplies	3,329	3,910	4,423	4,390	480	12.3%
Dues and Subscriptions	10,812	8,200	11,342	8,600	400	4.9%
Training and Meetings	-	4,500	5,285	7,500	3,000	66.7%
Other Miscellaneous Expenses	13,920	13,600	12,554	-	(13,600)	(100.0%)
Non-Labor Expenses	\$ 39,181	\$ 43,560	\$ 47,054	\$ 47,440	\$ 3,880	8.9%
Total	\$ 782,017	\$ 957,309	\$ 824,688	\$ 1,155,961	\$ 198,652	20.8%

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
PROCUREMENT				
PROCUREMENT ADMINISTRATION				
	ADMIN ASST TO VICE PRESIDENT - PROCUREMENT	1	1	-
	VICE PRESIDENT PROCUREMENT	1	1	-
	TOTAL	<u>2</u>	<u>2</u>	<u>-</u>
PURCHASING				
	INVOICE EXPEDITOR	1	1	-
	MANAGER OF PURCHASING	1	1	-
	PURCHASING SPECIALIST ASSISTANT	1	1	-
	PURCHASING SPECIALIST I	4	5	1
	PURCHASING SPECIALIST II	-	1	1
	TOTAL	<u>7</u>	<u>9</u>	<u>2</u>
CONTRACTS				
	CONTRACTS SPECIALIST ASSISTANT	3	3	-
	CONTRACTS SPECIALIST COORDINATOR	-	1	1
	CONTRACTS SPECIALIST I	6	8	2
	CONTRACTS SPECIALIST II	1	2	1
	DOCUMENT MANAGEMENT ADMINISTRATOR	1	1	-
	LEAD CONTRACTS SPECIALIST ASSISTANT	1	-	(1)
	MANAGER OF CONTRACTS	1	1	-
	PROCUREMENT SUPPORT SPECIALIST	1	1	-
	TOTAL	<u>14</u>	<u>17</u>	<u>3</u>
	DIVISION TOTAL	<u><u>23</u></u>	<u><u>28</u></u>	<u><u>5</u></u>

Expense Summary by Department and Account

TRAINING & DEVELOPMENT

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Operators Salaries and Wages	\$ 472,421	\$ 806,802	\$ 709,986	\$ 1,615,896	\$ 809,094	100.3%
Operators Salaries and Wages - Over Time	15,479	50,706	39,301	-	(50,706)	(100.0%)
Other Salaries and Wages	731,113	829,789	813,477	957,417	127,628	15.4%
Other Salaries and Wages - Over Time	43,422	52,522	27,585	97,513	44,991	85.7%
Sick	41,305	13,408	11,633	40,971	27,563	205.6%
Holiday	42,582	43,157	42,828	55,992	12,835	29.7%
Vacation	57,104	46,193	52,764	61,161	14,968	32.4%
Other Paid Absence	-	2,525	3,000	4,307	1,782	70.6%
Wages	\$ 1,403,426	\$ 1,845,102	\$ 1,700,574	\$ 2,833,257	\$ 988,155	53.6%
Non-Labor Expenses						
Other Services	30,237	38,238	36,826	38,240	2	- %
Other Materials and Supplies	5,899	32,025	19,609	37,031	5,006	15.6%
Dues and Subscriptions	50	-	-	-	-	- %
Training and Meetings	52,918	40,425	10,362	40,794	369	0.9%
Other Miscellaneous Expenses	498	366	183	-	(366)	(100.0%)
Non-Labor Expenses	\$ 89,602	\$ 111,054	\$ 66,980	\$ 116,065	\$ 5,011	4.5%
Total	\$ 1,493,028	\$ 1,956,156	\$ 1,767,554	\$ 2,949,322	\$ 993,166	50.8%

Expense Summary by Department and Account

SAFETY

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Operators Salaries and Wages	\$ 23,820	\$ 41,384	\$ 32,962	\$ 44,270	\$ 2,886	7.0%
Operators Salaries and Wages - Over Time	13	-	-	-	-	- %
Operators Salaries and Wages - Part Time	-	2,886	1,452	-	(2,886)	(100.0%)
Other Salaries and Wages	622,968	697,335	715,070	790,275	92,940	13.3%
Other Salaries and Wages - Over Time	25,120	27,324	15,450	57,596	30,272	110.8%
Sick	28,857	11,843	17,022	31,829	19,986	168.8%
Holiday	33,911	36,061	36,116	45,768	9,707	26.9%
Vacation	35,573	46,254	43,013	43,971	(2,283)	(4.9%)
Other Paid Absence	657	2,110	1,056	3,521	1,411	66.9%
Wages	\$ 770,919	\$ 865,197	\$ 862,141	\$ 1,017,230	\$ 152,033	17.6%
Fringes						
Employee Recognition	-	-	-	15,200	15,200	- %
Fringes	\$ 0	\$ 0	\$ 0	\$ 15,200	\$ 15,200	- %
Non-Labor Expenses						
Professional and Technical Services	36,268	74,822	46,938	352,032	277,210	370.5%
Contract Maintenance Services	-	-	-	-	-	- %
Other Services	10,797	14,966	14,163	14,966	-	- %
Other Materials and Supplies	49,464	77,450	95,924	119,455	42,005	54.2%

Expense Summary by Department and Account

SAFETY

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Dues and Subscriptions	\$ 3,155	\$ 3,450	\$ 3,665	\$ 4,400	\$ 950	27.5%
Training and Meetings	840	9,795	8,025	16,094	6,299	64.3%
Other Miscellaneous Expenses	97	8,705	4,355	-	(8,705)	(100.0%)
Non-Labor Expenses	<u>\$ 100,621</u>	<u>\$ 189,188</u>	<u>\$ 173,070</u>	<u>\$ 506,947</u>	<u>\$ 317,759</u>	<u>168.0%</u>
Total	<u><u>\$ 871,540</u></u>	<u><u>\$ 1,054,385</u></u>	<u><u>\$ 1,035,211</u></u>	<u><u>\$ 1,539,377</u></u>	<u><u>\$ 484,992</u></u>	<u><u>46.0%</u></u>

Expense Summary by Department and Account

SAFETY, SECURITY & EMERGENCY MANAGEMENT

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 338,741	\$ 459,871	\$ 404,125	\$ 445,542	\$ (14,329)	(3.1%)
Other Salaries and Wages - Over Time	2,473	2,841	979	13,641	10,800	380.1%
Sick	31,050	7,229	4,781	19,301	12,072	167.0%
Holiday	19,862	23,267	19,439	26,147	2,880	12.4%
Vacation	17,152	19,963	19,991	29,939	9,976	50.0%
Other Paid Absence	-	1,361	681	2,011	650	47.8%
Wages	\$ 409,278	\$ 514,532	\$ 449,996	\$ 536,581	\$ 22,049	4.3%
Non-Labor Expenses						
Contract Maintenance Services	3,495	-	-	-	-	- %
Other Materials and Supplies	281,213	377,680	291,351	259,892	(117,788)	(31.2%)
Dues and Subscriptions	650	510	945	505	(5)	(1.0%)
Training and Meetings	-	16,800	12,758	19,838	3,038	18.1%
Other Miscellaneous Expenses	3,906	12,250	10,560	2,000	(10,250)	(83.7%)
Non-Labor Expenses	\$ 289,264	\$ 407,240	\$ 315,614	\$ 282,235	\$ (125,005)	(30.7%)
Total	\$ 698,542	\$ 921,772	\$ 765,610	\$ 818,816	\$ (102,956)	(11.2%)

Expense Summary by Department and Account

TRANSIT POLICE DEPARTMENT

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 2,644,594	\$ 4,932,347	\$ 3,179,148	\$ 4,951,625	\$ 19,278	0.4%
Other Salaries and Wages - Over Time	292,126	397,414	309,074	397,418	4	- %
Sick	113,162	78,877	99,403	188,026	109,149	138.4%
Holiday	137,326	238,809	194,438	282,075	43,266	18.1%
Vacation	124,465	330,963	247,958	237,780	(93,183)	(28.2%)
Other Paid Absence	9,944	15,095	11,566	21,698	6,603	43.7%
Wages	\$ 3,321,617	\$ 5,993,505	\$ 4,041,587	\$ 6,078,622	\$ 85,117	1.4%
Non-Labor Expenses						
Professional and Technical Services	34,454	32,500	31,072	34,996	2,496	7.7%
Contract Maintenance Services	4,720	20,000	40,613	60,000	40,000	200.0%
Security Services	3,207,661	1,045,391	2,842,456	904,957	(140,434)	(13.4%)
Other Services	6,212	8,831	7,777	8,831	-	- %
Other Materials and Supplies	72,777	385,425	214,668	637,995	252,570	65.5%
Utilities Other than Propulsion Power	-	-	-	9,360	9,360	- %
Dues and Subscriptions	1,117	2,495	1,160	2,498	3	0.1%
Training and Meetings	8,916	11,050	11,008	11,052	2	- %
Other Miscellaneous Expenses	10,122	21,233	25,337	12,504	(8,729)	(41.1%)
Non-Labor Expenses	\$ 3,345,979	\$ 1,526,925	\$ 3,174,091	\$ 1,682,193	\$ 155,268	10.2%

Expense Summary by Department and Account

TRANSIT POLICE DEPARTMENT

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Total	\$ 6,667,596	\$ 7,520,430	\$ 7,215,678	\$ 7,760,815	\$ 240,385	3.2%

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
SAFETY, TRAINING & SYSTEM SECURITY				
TRAINING & DEVELOPMENT				
	MANAGER OF TRAINING and DEVELOPMENT	1	1	-
	SAFETY, TRAINING AND SYSTEM SEC SUPV II	2	2	-
	SAFETY, TRAINING, AND SYSTEM SECURITY SUPERVISOR	-	3	3
	SAFETY, TRAINING, and SYSTEM SECURITY SUPV - T and D	7	7	-
	SAFETY, TRNG and SYS SEC SUPV - MNT/SAFETY	1	1	-
	SAFETY, TRNG and SYS SEC SUPV - SAFETY PRG	1	1	-
	SAFETY, TRNG, and SYS SEC SUPV - MNT PROG	1	1	-
	SECRETARY II - TRAINING and DEVELOPMENT	1	1	-
	TOTAL	14	17	3
SAFETY				
	INDUSTRIAL SAFETY SUPERVISOR	2	2	-
	MANAGER OF SAFETY	1	1	-
	SAFETY REPRESENTATIVE	2	2	-
	SAFETY, TRAINING, and SYSTEM SECURITY SUPV - SAFETY	5	5	-
	STSS ANALYST	-	1	1
	VIDEO RECORDS SPECIALIST I	2	3	1
	VIDEO RECORDS SPECIALIST II	1	1	-
	TOTAL	13	15	2
SAFETY, SECURITY & EMERGENCY MANAGEMENT				
	EMERGENCY MANAGEMENT COORDINATOR	1	1	-
	MANAGER OF SAFETY, TRNG and SYST SEC ADMIN	1	1	-
	SAFETY ASSISTANT	1	1	-
	STSS OPERATIONS & PROGRAMS ADMINISTRATOR	1	1	-
	VICE PRESIDENT SAFETY, SECURITY and TRNG	1	1	-
	TOTAL	5	5	-

Division/Department Authorized Positions

	<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
SAFETY, TRAINING & SYSTEM SECURITY			
TRANSIT POLICE DEPARTMENT			
ACTING TRANSIT POLICE OFFICER - CORPORAL	1	-	(1)
CHIEF OF POLICE and SYSTEM SECURITY	1	1	-
SECRETARY II	1	1	-
TRANSIT POLICE DISPATCHER	4	4	-
TRANSIT POLICE OFFICER	33	33	-
TRANSIT POLICE OFFICER - CAPTAIN	1	1	-
TRANSIT POLICE OFFICER - CORPORAL	1	1	-
TRANSIT POLICE OFFICER - INVESTIGATOR	1	1	-
TRANSIT POLICE OFFICER - LIEUTENANT	1	1	-
TRANSIT POLICE OFFICER - SERGEANT	3	3	-
TRANSIT SECURITY OFFICER	102	102	-
TRANSIT SECURITY OFFICER - SERGEANT	4	4	-
TOTAL	<u>153</u>	<u>152</u>	<u>(1)</u>
DIVISION TOTAL	<u>185</u>	<u>189</u>	<u>4</u>

Expense Summary by Department and Account

NON-DEPARTMENTAL

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 678	\$ (41,973)	\$ (20,986)	\$(2,000,000)	\$ (1,958,027)	4,665.0%
Sick	-	406,030	203,014	-	(406,030)	(100.0%)
Vacation	1,062,602	745,459	641,247	1,026,161	280,702	37.7%
Wages	\$ 1,063,280	\$ 1,109,516	\$ 823,275	\$ (973,839)	\$ (2,083,355)	(187.8%)
Fringes						
FICA	8,945,736	9,770,593	8,493,048	9,742,497	(28,096)	(0.3%)
Pension Plans	16,935,712	17,372,000	5,873,000	5,415,000	(11,957,000)	(68.8%)
Hospital, Medical and Surgical Plans	14,420,537	17,139,204	16,539,467	18,510,340	1,371,136	8.0%
Other Post Employment Benefits (OPEB)	7,472,565	(1,314,000)	(1,347,340)	6,625,000	7,939,000	(604.2%)
Life Insurance Plans	681,971	740,597	690,829	727,303	(13,294)	(1.8%)
Unemployment Insurance	377,078	157,560	160,525	200,000	42,440	26.9%
Worker's Compensation Insurance	-	(469,174)	-	-	469,174	(100.0%)
Uniform and Work Clothing Allowance	628,262	993,699	706,460	710,850	(282,849)	(28.5%)
Other Fringe Benefits	21,127	21,000	28,799	25,000	4,000	19.0%
Fringes	\$ 49,482,988	\$ 44,411,479	\$ 31,144,788	\$ 41,955,990	\$ (2,455,489)	(5.5%)
Non-Labor Expenses						
Professional and Technical Services	-	-	-	50,000	50,000	- %
Temporary Help	75,028	-	44,256	21,600	21,600	- %

Expense Summary by Department and Account

NON-DEPARTMENTAL

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Contract Maintenance Services	\$ 50,880	\$ 50,880	\$ -	\$ 455,000	\$ 404,120	794.3%
Other Services	167,717	175,332	168,475	173,232	(2,100)	(1.2%)
Other Materials and Supplies	1,119	3,000	2,381	3,000	-	- %
Utilities Other than Propulsion Power	2,770,232	3,002,716	2,580,839	3,012,780	10,064	0.3%
Training and Meetings	8,025	-	225	-	-	- %
Other Miscellaneous Expenses	424,218	459,655	444,443	61,000	(398,655)	(86.7%)
Capital Labor Fringes	(337,251)	(347,842)	(274,471)	(251,012)	96,830	(27.8%)
Leases and Rentals - Other General Administration Facilities	-	12,000	6,000	12,000	-	- %
Non-Labor Expenses	\$ 3,159,968	\$ 3,355,741	\$ 2,972,148	\$ 3,537,600	\$ 181,859	5.4%
Total	\$ 53,706,236	\$ 48,876,736	\$ 34,940,211	\$ 44,519,751	\$(4,356,985)	(8.9%)

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Planning and Development Group

Expense Summary by Department and Account

CAPITAL PROGRAMS

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 210,304	\$ 148,534	\$ 181,922	\$ 109,643	\$ (38,891)	(26.2%)
Sick		2,631	3,014	2,832	7,001	3,987	132.3%
Holiday		12,873	7,641	12,319	9,101	1,460	19.1%
Vacation		17,767	6,556	14,625	10,787	4,231	64.5%
Other Paid Absence		916	447	223	700	253	56.6%
	Wages	<u>\$ 244,491</u>	<u>\$ 166,192</u>	<u>\$ 211,921</u>	<u>\$ 137,232</u>	<u>\$ (28,960)</u>	<u>(17.4%)</u>
Non-Labor Expenses							
Other Services		-	-	-	600	600	- %
Other Materials and Supplies		-	151	73	192	41	27.1%
Dues and Subscriptions		201	300	300	600	300	100.0%
Training and Meetings		1,323	4,000	2,318	4,500	500	12.5%
	Non-Labor Expenses	<u>\$ 1,524</u>	<u>\$ 4,451</u>	<u>\$ 2,691</u>	<u>\$ 5,892</u>	<u>\$ 1,441</u>	<u>32.4%</u>
	Total	<u><u>\$ 246,015</u></u>	<u><u>\$ 170,643</u></u>	<u><u>\$ 214,612</u></u>	<u><u>\$ 143,124</u></u>	<u><u>\$ (27,519)</u></u>	<u><u>(16.1%)</u></u>

Expense Summary by Department and Account

SCHEDULING

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ -	\$ 386,604	\$ 285,344	\$ 320,023	\$(66,581)	(17.2%)
Sick		-	2,374	1,342	13,422	11,048	465.4%
Holiday		-	7,641	10,897	18,611	10,970	143.6%
Vacation		-	6,556	9,060	18,724	12,168	185.6%
Other Paid Absence		-	447	393	1,432	985	220.3%
	Wages	<u>\$ 0</u>	<u>\$ 403,622</u>	<u>\$ 307,036</u>	<u>\$ 372,212</u>	<u>\$(31,410)</u>	<u>(7.8%)</u>
Non-Labor Expenses							
Other Services		-	6,000	3,000	400	(5,600)	(93.3%)
Other Materials and Supplies		-	800	398	480	(320)	(40.0%)
Dues and Subscriptions		-	550	274	-	(550)	(100.0%)
Training and Meetings		-	10,500	5,749	17,000	6,500	61.9%
	Non-Labor Expenses	<u>\$ 0</u>	<u>\$ 17,850</u>	<u>\$ 9,421</u>	<u>\$ 17,880</u>	<u>\$ 30</u>	<u>0.2%</u>
	Total	<u><u>\$ 0</u></u>	<u><u>\$ 421,472</u></u>	<u><u>\$ 316,457</u></u>	<u><u>\$ 390,092</u></u>	<u><u>\$(31,380)</u></u>	<u><u>(7.4%)</u></u>

Expense Summary by Department and Account

SERVICE PLANNING & SCHEDULING

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 699,806	\$ 637,094	\$ 565,042	\$ 574,897	\$(62,197)	(9.8%)
Sick	27,558	9,949	20,086	23,724	13,775	138.5%
Holiday	37,055	32,023	27,276	33,411	1,388	4.3%
Vacation	33,020	27,475	29,456	33,626	6,151	22.4%
Other Paid Absence	735	1,873	936	2,570	697	37.2%
Wages	<u>\$ 798,174</u>	<u>\$ 708,414</u>	<u>\$ 642,796</u>	<u>\$ 668,228</u>	<u>\$(40,186)</u>	<u>(5.7%)</u>
Non-Labor Expenses						
Professional and Technical Services	166,675	580,000	346,710	700,000	120,000	20.7%
Other Services	5,268	1,000	3,581	200	(800)	(80.0%)
Other Materials and Supplies	1,109	1,320	773	960	(360)	(27.3%)
Dues and Subscriptions	-	2,100	1,049	1,000	(1,100)	(52.4%)
Training and Meetings	987	21,000	11,292	22,000	1,000	4.8%
Non-Labor Expenses	<u>\$ 174,039</u>	<u>\$ 605,420</u>	<u>\$ 363,405</u>	<u>\$ 724,160</u>	<u>\$ 118,740</u>	<u>19.6%</u>
Total	<u><u>\$ 972,213</u></u>	<u><u>\$ 1,313,834</u></u>	<u><u>\$ 1,006,201</u></u>	<u><u>\$ 1,392,388</u></u>	<u><u>\$ 78,554</u></u>	<u><u>6.0%</u></u>

Expense Summary by Department and Account

CAPITAL AMENITIES

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ -	\$ -	\$ -	\$ 127,544	\$ 127,544	- %
Sick		-	-	-	5,322	5,322	- %
Holiday		-	-	-	7,436	7,436	- %
Vacation		-	-	-	7,846	7,846	- %
Other Paid Absence		-	-	-	572	572	- %
	Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 148,720</u>	<u>\$ 148,720</u>	<u>- %</u>
Non-Labor Expenses							
Other Materials and Supplies		-	-	-	288	288	- %
Dues and Subscriptions		-	-	-	500	500	- %
Training and Meetings		-	-	-	5,500	5,500	- %
	Non-Labor Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,288</u>	<u>\$ 6,288</u>	<u>- %</u>
	Total	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 155,008</u></u>	<u><u>\$ 155,008</u></u>	<u><u>- %</u></u>

Expense Summary by Department and Account

SPECIAL PROJECTS

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ -	\$ -	\$ -	\$ 256,522	\$ 256,522	- %
Sick		-	-	-	11,779	11,779	- %
Holiday		-	-	-	17,248	17,248	- %
Vacation		-	-	-	15,937	15,937	- %
Other Paid Absence		-	-	-	1,327	1,327	- %
	Wages	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 302,813</u>	<u>\$ 302,813</u>	<u>- %</u>
Non-Labor Expenses							
Professional and Technical Services		-	-	-	9,594,184	9,594,184	- %
Other Materials and Supplies		-	-	-	1,584	1,584	- %
Dues and Subscriptions		-	-	-	5,000	5,000	- %
	Non-Labor Expenses	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 9,600,768</u>	<u>\$ 9,600,768</u>	<u>- %</u>
	Total	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 9,903,581</u></u>	<u><u>\$ 9,903,581</u></u>	<u><u>- %</u></u>

Expense Summary by Department and Account

PLANNING AND DEVELOPMENT ADMIN

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 303,974	\$ 370,234	\$ 340,927	\$ 647,839	\$ 277,605	75.0%
Other Salaries and Wages - Over Time	-	-	29	-	-	- %
Sick	4,467	6,534	6,115	24,369	17,835	273.0%
Holiday	18,491	18,972	18,695	37,128	18,156	95.7%
Vacation	27,510	14,839	22,975	30,360	15,521	104.6%
Other Paid Absence	-	1,110	555	2,856	1,746	157.3%
Wages	\$ 354,442	\$ 411,689	\$ 389,296	\$ 742,552	\$ 330,863	80.4%
Non-Labor Expenses						
Professional and Technical Services	-	-	-	450,000	450,000	- %
Contract Maintenance Services	-	-	22,336	-	-	- %
Other Services	3,647	7,209	5,699	-	(7,209)	(100.0%)
Other Materials and Supplies	(25)	12,576	1,445	1,584	(10,992)	(87.4%)
Dues and Subscriptions	2,997	1,650	3,144	5,500	3,850	233.3%
Training and Meetings	11,282	22,000	18,602	49,000	27,000	122.7%
Non-Labor Expenses	\$ 17,901	\$ 43,435	\$ 51,226	\$ 506,084	\$ 462,649	1065.2%
Total	\$ 372,343	\$ 455,124	\$ 440,522	\$ 1,248,636	\$ 793,512	174.4%

Expense Summary by Department and Account

STRATEGIC PLANNING

		<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense							
Wages							
Other Salaries and Wages		\$ 279,846	\$ 468,988	\$ 380,160	\$ 314,490	\$(154,498)	(32.9%)
Sick		41,492	8,106	6,774	16,009	7,903	97.5%
Holiday		20,430	24,032	22,067	22,767	(1,265)	(5.3%)
Vacation		21,191	18,797	25,686	22,210	3,413	18.2%
Other Paid Absence		-	1,406	703	1,751	345	24.6%
	Wages	<u>\$ 362,959</u>	<u>\$ 521,329</u>	<u>\$ 435,390</u>	<u>\$ 377,227</u>	<u>\$(144,102)</u>	<u>(27.6%)</u>
Non-Labor Expenses							
Professional and Technical Services		1,856,112	5,500,000	3,948,566	1,750,000	(3,750,000)	(68.2%)
Other Materials and Supplies		-	2,460	1,230	1,584	(876)	(35.6%)
Dues and Subscriptions		2,572	5,650	3,925	5,000	(650)	(11.5%)
Training and Meetings		1,430	22,000	13,122	17,600	(4,400)	(20.0%)
	Non-Labor Expenses	<u>\$ 1,860,114</u>	<u>\$ 5,530,110</u>	<u>\$ 3,966,843</u>	<u>\$ 1,774,184</u>	<u>\$(3,755,926)</u>	<u>(67.9%)</u>
	Total	<u><u>\$ 2,223,073</u></u>	<u><u>\$ 6,051,439</u></u>	<u><u>\$ 4,402,233</u></u>	<u><u>\$ 2,151,411</u></u>	<u><u>\$(3,900,028)</u></u>	<u><u>(64.4%)</u></u>

Expense Summary by Department and Account

ENGINEERING

		FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense							
Wages							
Other Salaries and Wages		\$ 71,691	\$ 367,970	\$ 235,957	\$ 208,414	\$(159,556)	(43.4%)
Sick		1,200	5,858	2,941	11,041	5,183	88.5%
Holiday		7,201	18,855	15,324	16,036	(2,819)	(15.0%)
Vacation		6,375	14,748	12,179	14,522	(226)	(1.5%)
Other Paid Absence		-	1,103	551	1,233	130	11.8%
	Wages	\$ 86,467	\$ 408,534	\$ 266,952	\$ 251,246	\$(157,288)	(38.5%)
Non-Labor Expenses							
Professional and Technical Services		6,706	22,500	11,250	10,000	(12,500)	(55.6%)
Other Services		3,000	2,604	2,579	-	(2,604)	(100.0%)
Other Materials and Supplies		55	1,800	1,241	288	(1,512)	(84.0%)
Dues and Subscriptions		895	1,200	1,850	2,400	1,200	100.0%
Training and Meetings		2,489	14,000	7,072	12,500	(1,500)	(10.7%)
Other Miscellaneous Expenses		-	4,550	2,274	-	(4,550)	(100.0%)
	Non-Labor Expenses	\$ 13,145	\$ 46,654	\$ 26,266	\$ 25,188	\$(21,466)	(46.0%)
	Total	\$ 99,612	\$ 455,188	\$ 293,218	\$ 276,434	\$(178,754)	(39.3%)

Expense Summary by Department and Account

REAL ESTATE DEVELOPMENT

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Wages						
Other Salaries and Wages	\$ 146,015	\$ 214,245	\$ 181,108	\$ 214,930	\$ 685	0.3%
Sick	1,395	3,411	16,939	7,908	4,497	131.8%
Holiday	7,552	10,978	9,072	12,275	1,297	11.8%
Vacation	4,361	8,587	10,534	9,442	855	10.0%
Other Paid Absence	380	642	321	944	302	47.1%
Wages	\$ 159,703	\$ 237,863	\$ 217,974	\$ 245,499	\$ 7,636	3.2%
Non-Labor Expenses						
Professional and Technical Services	77,964	422,000	273,362	430,000	8,000	1.9%
Contract Maintenance Services	-	-	3,064	-	-	- %
Other Materials and Supplies	-	192	153	384	192	100.0%
Dues and Subscriptions	2,110	950	2,770	4,600	3,650	384.2%
Training and Meetings	230	3,900	2,807	15,800	11,900	305.1%
Advertising/Promotion Media	2,800	-	-	-	-	- %
Other Miscellaneous Expenses	-	80,000	40,078	-	(80,000)	(100.0%)
Leases and Rentals - Transit Way Structures and Equip	47,852	172,516	171,534	266,516	94,000	54.5%
Leases and Rentals - Passenger Stations	-	4,515	4,515	4,515	-	- %
Leases and Rentals - Passenger Parking Facilities	4,987	3,600	3,600	3,600	-	- %

Expense Summary by Department and Account

REAL ESTATE DEVELOPMENT

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget</u>	<u>FY 2022 Forecast</u>	<u>FY 2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>	<u>% Difference</u>
Operating Expense						
Leases and Rentals - Rev Veh Movement Control Facilities	\$ 24,729	\$ 66,009	\$ 54,254	\$ 68,839	\$ 2,830	4.3%
Leases and Rentals - Other General Administration Facilities	165,047	263,500	271,848	528,500	265,000	100.6%
Non-Labor Expenses	<u>\$ 325,719</u>	<u>\$ 1,017,182</u>	<u>\$ 827,985</u>	<u>\$ 1,322,754</u>	<u>\$ 305,572</u>	<u>30.0%</u>
Total	<u><u>\$ 485,422</u></u>	<u><u>\$ 1,255,045</u></u>	<u><u>\$ 1,045,959</u></u>	<u><u>\$ 1,568,253</u></u>	<u><u>\$ 313,208</u></u>	<u><u>25.0%</u></u>

Expense Summary by Department and Account

CAPITAL AND SERVICE PLANNING ADMINISTRATION

	FY 2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget	FY23 Budget to FY22 Budget	% Difference
Operating Expense						
Wages						
Other Salaries and Wages	\$ 127,246	\$ 219,100	\$ 194,875	\$ 156,359	\$(62,741)	(28.6%)
Sick	-	3,488	2,694	5,753	2,265	64.9%
Holiday	6,686	11,227	9,761	8,930	(2,297)	(20.5%)
Vacation	2,457	8,781	9,983	6,869	(1,912)	(21.8%)
Other Paid Absence	-	657	329	687	30	4.5%
Wages	\$ 136,389	\$ 243,253	\$ 217,642	\$ 178,598	\$(64,655)	(26.6%)
Non-Labor Expenses						
Professional and Technical Services	261,577	3,050,000	1,829,213	880,000	(2,170,000)	(71.1%)
Other Materials and Supplies	32	192	96	6,192	6,000	3,125.0%
Dues and Subscriptions	1,094	1,850	2,128	1,850	-	- %
Training and Meetings	1,701	12,500	7,818	7,000	(5,500)	(44.0%)
Non-Labor Expenses	\$ 264,404	\$ 3,064,542	\$ 1,839,255	\$ 895,042	\$(2,169,500)	(70.8%)
Total	\$ 400,793	\$ 3,307,795	\$ 2,056,897	\$ 1,073,640	\$(2,234,155)	(67.5%)

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
STRATEGIC PLANNING & PROJECT DEVELOPMENT				
CAPITAL PROGRAMS				
	DIRECTOR OF CAPITAL PROGRAMS	1	1	-
	PLANNING & DEVELOPMENT SUPPORT SPECIALIST	-	1	1
	PROJECT CONTROL/SCHEDULER	1	-	(1)
	TRANSIT AMENITIES COORDINATOR	2	-	(2)
	TOTAL	<u>4</u>	<u>2</u>	<u>(2)</u>
SERVICE SCHEDULING				
	LEAD SCHEDULER/ANALYST	1	1	-
	MANAGER OF SERVICE SCHEDULING	1	1	-
	SERVICE PLANNING & SCHEDULING SUPP TECH	1	-	(1)
	SERVICE SCHEDULER/ANALYST	3	3	-
	TOTAL	<u>6</u>	<u>5</u>	<u>(1)</u>
SERVICE PLANNING				
	GIS ANALYST	1	1	-
	LEAD SERVICE CHECKER	1	1	-
	MANAGER OF SERVICE PLANNING	1	1	-
	SENIOR SERVICE ANALYST	1	1	-
	SENIOR SERVICE PLANNER	2	2	-
	SERVICE ANALYST	1	1	-
	SERVICE CHECKER	2	2	-
	SERVICE PLANNER	1	1	-
	TOTAL	<u>10</u>	<u>10</u>	<u>-</u>
CAPITAL AMENITIES				
	TRANSIT AMENITIES COORDINATOR	-	2	2
	TOTAL	<u>-</u>	<u>2</u>	<u>2</u>
SPECIAL PROJECTS				
	ENGINEERING DESIGN MANAGER	-	1	1
	PLANNING & DEVELOPMENT SUPPORT SPECIALIST	-	1	1
	SPECIAL PROJECTS ADMINISTRATOR	-	1	1
	SPECIAL PROJECTS MANAGER	-	2	2
	TOTAL	<u>-</u>	<u>5</u>	<u>5</u>

Division/Department Authorized Positions

		<u>FY2022 Budget</u>	<u>FY2023 Budget</u>	<u>FY23 Budget to FY22 Budget</u>
STRATEGIC PLANNING & PROJECT DEVELOPMENT				
PLANNING AND DEVELOPMENT ADMIN				
	EXECUTIVE ASSISTANT	1	1	-
	PROJECT/CONTROL SCHEDULER	-	1	1
	SECRETARY II	2	-	(2)
	SENIOR VICE PRESIDENT DEVELOPMENT	1	1	-
	VICE PRESIDENT OF PROGRAM DELIVERY	-	1	1
	TOTAL	<u>4</u>	<u>4</u>	<u>-</u>
STRATEGIC PLANNING				
	MANAGER OF STRATEGIC PLANNING	1	1	-
	ENVIRONMENTAL PROJECT MANAGER	1	-	(1)
	PROJECT MANAGER - URBAN DESIGN	1	-	(1)
	SPECIAL PROJECTS MANAGER	-	1	1
	STRATEGIC PLANNER I	1	1	-
	STRATEGIC PLANNER II	1	1	-
	STRATEGIC PLANNER III	1	1	-
	TOTAL	<u>6</u>	<u>5</u>	<u>(1)</u>
ENGINEERING				
	CONSTRUCTION PROJECT MANAGER	1	1	-
	ENGINEERING PROJECT MANAGER III	2	1	(1)
	MANAGER OF ENGINEERING	1	1	-
	TOTAL	<u>4</u>	<u>3</u>	<u>(1)</u>
REAL ESTATE DEVELOPMENT				
	MANAGER OF REAL ESTATE SERVICES	1	1	-
	REAL ESTATE COORDINATOR	2	2	-
	TOTAL	<u>3</u>	<u>3</u>	<u>-</u>
SERVICE PLANNING & SCHEDULING ADMIN				
	DIRECTOR OF SERVICE PLANNING & SCHEDULING	1	1	-
	SERVICE PLANNING & SCHEDULING SUPP TECH	-	1	1
	SPECIAL PROJECTS MANAGER	1	-	(1)
	TOTAL	<u>2</u>	<u>2</u>	<u>-</u>
	DIVISION TOTAL	<u><u>39</u></u>	<u><u>41</u></u>	<u><u>2</u></u>



Proposed Five-Year Capital Plan



VIA Metropolitan Transit
Five-Year Capital Plan (2023-2027)

VIA Metropolitan Transit
Five-Year Capital Spending Plan (FY23-27) and
FY22 Forecast (\$)

		Proposed Spending Plan - September 2022						Total
Category	Proj No	Forecast 2022	2023	2024	2025	2026	2027	2023-2027
<u>Revenue Vehicles</u>								
BRT Buses - 19	181100						30,510,000	30,510,000
Fullsize Buses - 28	191101	15,700,776						-
Fullsize Buses - 50	211102		33,625,000					33,625,000
Electric Buses - 8	181102	8,160,000						-
Fullsize Buses - 34	New				25,150,000			25,150,000
Paratransit Buses - 15, 62, 77	211101		2,500,000			11,770,000	15,130,000	29,400,000
Total Revenue Vehicles		23,860,776	36,125,000	-	25,150,000	11,770,000	45,640,000	118,685,000
<u>Service Vehicles</u>								
Non-Revenue Support Vehicles	181201	1,024,591	2,274,284	739,664	804,934	659,949	804,399	5,283,230
Non-Revenue Support Equipment	181202	-	297,310	-	-	-	-	297,310
Total Service Vehicles		1,024,591	2,571,594	739,664	804,934	659,949	804,399	5,580,540
<u>Passenger Facilities</u>								
Centro Plaza	161300	50,000	825,000	525,000				1,350,000
Stone Oak Park & Ride Phase II Bridge	181305	50,000	150,000					150,000
IH10 Park & Pool	161304	1,020,000	3,822,000					3,822,000
Alamo Ranch Park & Ride	161305	100,000	8,001,300	2,438,700				10,440,000
NE Mobility Hub (Naco Pass)	161308	2,270,000	250,700					250,700
Bus Stop Improvements (BSI)	161310	150,000	520,000					520,000
Randolph Park & Ride	161400	275,000	6,484,000	5,925,000				12,409,000
Alamo Ranch Site Purchase	New		4,400,000					4,400,000
Primo Station Screen Walls	161403	42,000	1,553,625					1,553,625
Mobility Hubs Program	New				525,000	702,000	3,315,000	4,542,000
Parking System (Ellis Alley and The Grand)	181306		160,000					160,000
Eastside Mobility Hub	191301	116,300	3,655,675	2,407,025				6,062,700
Total Passenger Facilities		4,073,300	29,822,300	11,295,725	525,000	702,000	3,315,000	45,660,025
<u>Operational Facilities</u>								
Facility Upgrade/Renovation	161600	106,459						-
Switch/Breaker/Transf/Gear Eval & Update	171600	90,000	339,171					339,171
Repairs - Vehicle Repair Pits	161604	31,948	208,460					208,460
Bus Garage Air Compressor Replacement	191605	95,000						-
Replace Automated Fuel Control System	161608		34,772					34,772
Madia Training Center Upgrades	171609	587						-
Paratransit Facility	161615	10,551,465						-
Paratransit Facility Gym Equipment	221602	74,377						-
Campus Master Plan & Improvements	171613	44,507						-
Replace Diesel/Gasoline/Fresh Oil/Waste USTs	161618	1,878,990	1,878,990					1,878,990
Replace VMC Roof	191600		584,488					584,488
Waste Water Treatment Upgrade	191601	499,168	2,681,200					2,681,200
VMC Carpet Replacement	181604		361,662					361,662
Insp Steamroom Renovations	191603		615,250					615,250
Garage Heater Replacement	201600	378,230						-
Storeroom Cabinets	181607		29,425					29,425
Renovation of Main Service Station	221601			1,439,225				1,439,225
VIATrans Additional Improvements & Equip	New		500,000					500,000
Paint Booth Renovation & Improvements	New		132,250					132,250
Maintenance Shop Spot Cooling	-			1,230,500				1,230,500
Training Classroom	New		80,500					80,500
Ellis Alley Elevator	New		250,000					250,000
A/C Replacement	New		362,250					362,250
Gas Detection Monitoring System	New		250,000					250,000
Total Operational Facilities		13,750,731	8,308,418	2,669,725	-	-	-	10,978,143

VIA Metropolitan Transit
Five-Year Capital Spending Plan (FY23-27) and
FY22 Forecast (\$)

		Proposed Spending Plan - September 2022						
Category	Proj No	Forecast 2022	2023	2024	2025	2026	2027	Total 2023-2027
<u>Administrative Facilities</u>								
Operating Facilities Backup Generators	181700		2,212,265	2,212,265	737,422			5,161,952
Restroom Upgrades	New		460,000					460,000
Scobey Office Buildout	New		350,000	5,600,000	1,500,000			7,450,000
Administration Bldg Patio Improvements	161703		110,745					110,745
Total Administrative Facilities		-	3,133,010	7,812,265	2,237,422	-	-	13,182,697
<u>Maintenance Tools & Equipment</u>								
Shop Tools and Equipment	161800	155,710	472,260	3,004,341	53,500	53,500	53,500	3,637,101
Emergency Preparedness	221801	72,000						-
Electric Bus Charging Equipment	221800	1,355,000						-
Total Maintenance Tools & Equip.		1,582,710	472,260	3,004,341	53,500	53,500	53,500	3,637,101
<u>Replace Components for Rev. Vehicles</u>								
Engines and Transmissions	161900	1,816,500	3,108,500	4,658,500	3,308,500	3,145,500	-	14,221,000
Hybrid Bus Major Components	171900	110,000	960,025	960,025	449,642	-	-	2,369,692
Electric Bus Major Components	181900	53,107	360,180					360,180
Farebox Replacement	211900		9,385,200					9,385,200
Zonar Tracking Equipment	-		1,617,201					1,617,201
Air Purification System	221900	1,850,000						-
Bus Yard Emergency Alert System	191900		123,050					123,050
Total Replace Components for Rev. Veh.		3,829,607	15,554,156	5,618,525	3,758,142	3,145,500	-	28,076,323
<u>Technology & Innovation</u>								
Network and Backbone Switch Refresh	172100	150,000	-	750,000	50,000	150,000	150,000	1,100,000
Computing Devices	162102	93,684						-
Data Center Server and Storage Refresh	162105	100,000	275,000	100,000	250,000	100,000	750,000	1,475,000
P25 Radio System Upgrade/Replacement	162109	361,500						-
AVL Hardware	162110	3,000,000	3,500,000					3,500,000
Telephone System Upgrade/Replacement	162111	300,000						-
ERP System	172102	22,500	5,500,000					5,500,000
Security (Cameras, Doors, Network, Storage)	162118	141,000	85,000	105,000	3,000,000	100,000	100,000	3,390,000
AV Replacement	162121	17,000	135,000					135,000
VDI Licenses & HW	172104	65,000	65,000	65,000	65,000	250,000	75,000	520,000
Fleet Vehicle Router Upgrade	-	2,000,000	2,500,000					2,500,000
Cloud Migration & Build Out Svcs	172105		700,000			450,000		1,150,000
Wireless Network	162131	25,000	250,000		25,000	25,000	100,000	400,000
Fiber Build Out (Grand, GCS, VMC)	172106		175,000	225,000	85,000			485,000
Digital Signage/Kiosks	182100	40,000	75,000	75,000	75,000	75,000	75,000	375,000
Other Vehicle Hardware	212100							-
IT Security/Network Security	182101	25,000	50,000	100,000	55,000	60,000	60,000	325,000
Engineering Project Mgmt Software	192107		250,000					250,000
Police CAD/RMS App Repl	212101	300,000						-
Fare Collection System	163100	228,000						-
Mobility Payment Platform	213105	1,000,000	2,500,000					2,500,000
Total Computer Hardware/Software		7,868,684	16,060,000	1,420,000	3,605,000	1,210,000	1,310,000	23,605,000
Total Capital Before KSAM		55,990,399	112,046,738	32,560,245	36,133,998	17,540,949	51,122,899	249,404,829
<u>KSAM</u>								
Advanced Rapid Transit N/S Corridor	213100	14,222,222	15,476,983	19,806,194	118,628,916	123,581,195	62,215,535	339,708,823
2nd O&M Facility	213101	8,094,373	5,047,413	7,553,389	27,334,320	91,784,430	-	131,719,552
Support Capital/Facility Mobility Hub	-	-	-	-	-	4,046,651	4,188,283	8,234,934
ART E/W Corridor	-	-		7,290,731	6,990,379	5,059,470	-	19,340,580
Total KSAM		22,316,595	20,524,396	34,650,314	152,953,615	224,471,746	66,403,818	499,003,889
Total Capital		78,306,994	132,571,134	67,210,559	189,087,613	242,012,695	117,526,717	748,408,718

Note: Red font indicates new project.

VIA Metropolitan Transit
Capital Spending Comparison: FY22-26
(Common 5-Year Period in 6-Year Spending Projections)
By Project Category (\$)

	Spending Plan <u>Sept 2022</u>	Spending Plan <u>Sept 2021</u>	<u>Variance</u>	<u>Variance Comments</u>
<u>TOTAL FY22-26</u>				
Revenue Vehicles	96,905,776	82,543,059	14,362,717	Higher bus prices and some timing
Service Vehicles	5,800,732	3,812,500	1,988,232	Higher prices and modified spending plan
Passenger Facilities	46,418,325	35,182,200	11,236,125	Largest item is Alamo Ranch Site purchase (+\$4.2M); remaining amount is due to various projects
Operational Facilities	24,728,874	18,294,284	6,434,590	Mainly timing difference on Paratransit Facility, and increase in Waste Water Treatment Upgrade (\$1.8M)
Administrative Facilities	13,182,697	90,000	13,092,697	Scobey Office Buildout (+\$7.5M) and Backup Generators (\$5.2M)
Maintenance Tools & Equipment	5,166,311	6,595,500	(1,429,189)	Decrease in Shop Tools & Equipment
Repl Components for Rev. Vehicles	31,905,930	22,350,600	9,555,330	Largest item is Farebox Replacement (+\$7.6M)
Computer Hardware/Software	30,163,684	24,503,000	5,660,684	ERP System (+\$5.5M)
KSAM	454,916,666	393,439,827	61,476,839	Added ART E/W, and higher prices and revised spending plan on other spending
Total	<u>709,188,995</u>	<u>586,810,970</u>	<u>122,378,025</u>	
Adjustment for FY21 Underspending			<u>(8,812,119)</u>	Timing difference only; funds not spent in FY21 rolled into FY22
Adjusted Total			<u>113,565,906</u>	Net difference after adjusting for FY21 underspending
<u>Fiscal Year 2022</u>				
Revenue Vehicles	23,860,776	33,484,553	(9,623,777)	Fleet purchase plan revision/deferral
Service Vehicles	1,024,591	1,397,000	(372,409)	Modified spending plan
Passenger Facilities	4,073,300	25,637,800	(21,564,500)	Mainly deferred spending for Alamo Ranch P&R, Randolph P&R, and IH10 Park & Pool
Operational Facilities	13,750,731	16,739,284	(2,988,553)	Mainly reduced spend on two projects: Exiting Paint Facility Upgrade and Paint Maintenance Building Ceiling
Administrative Facilities	-	-	-	No change
Maintenance Tools & Equipment	1,582,710	5,323,500	(3,740,790)	Shop Tools & Equipment (mostly timing)
Repl Components for Rev. Vehicles	3,829,607	8,660,600	(4,830,993)	Mainly deferred spending on various projects
Computer Hardware/Software	7,868,684	16,768,000	(8,899,316)	Mainly deferred spending on AVL Hardware and Fleet Vehicle Router Upgrade
KSAM	22,316,595	22,530,329	(213,734)	Timing
FY22 Total	<u>78,306,994</u>	<u>130,541,066</u>	<u>(52,234,072)</u>	
<u>Fiscal Year 2023</u>				
Revenue Vehicles	36,125,000	41,628,456	(5,503,456)	Fleet purchase plan revision/deferral
Service Vehicles	2,571,594	624,500	1,947,094	Modified spending plan
Passenger Facilities	29,822,300	8,356,400	21,465,900	Mainly IH10 Park & Pool and Alamo Ranch deferred spending from FY22, and Alamo Ranch Site Purchase
Operational Facilities	8,308,418	1,555,000	6,753,418	Largest items are Waste Water Treatment Upgrade and Replacing Underground Storage Tanks
Administrative Facilities	3,133,010	90,000	3,043,010	Mainly Operating Facility Backup Generators
Maintenance Tools & Equipment	472,260	1,060,000	(587,740)	Shop Tools & Equipment
Repl Components for Rev. Vehicles	15,554,156	2,665,000	12,889,156	Largest items are Farebox Replacement and Zonar Tracking Equipment
Computer Hardware/Software	16,060,000	1,405,000	14,655,000	Largest items are AVL Hardware and Fleet Vehicle Router Upgrade (spending deferred from FY22)
KSAM	20,524,396	19,628,388	896,008	Slight revision to spending plan
FY23 Total	<u>132,571,134</u>	<u>77,012,744</u>	<u>55,558,390</u>	
<u>Fiscal Year 2024</u>				
Revenue Vehicles	-	-	-	No change
Service Vehicles	739,664	601,500	138,164	Modified spending plan
Passenger Facilities	11,295,725	1,176,500	10,119,225	Mainly higher Randolph P&R (deferred spending from FY22), Alamo Ranch P&R timing, and Eastside Mobility Hub
Operational Facilities	2,669,725	-	2,669,725	Renovation of Main Service Station, and Maintenance Shop Spot Cooling
Administrative Facilities	7,812,265	-	7,812,265	Scobey Office Buildout and Operating Facility Backup Generators
Maintenance Tools & Equipment	3,004,341	92,000	2,912,341	Shop Tools & Equipment timing
Repl Components for Rev. Vehicles	5,618,525	3,285,000	2,333,525	Mainly Engines and Transmissions
Computer Hardware/Software	1,420,000	1,385,000	35,000	Slight change
KSAM	34,650,314	23,856,726	10,793,588	Added ART E/W, and higher prices and revised spending plan on other spending
FY24 Total	<u>67,210,559</u>	<u>30,396,726</u>	<u>36,813,833</u>	

VIA Metropolitan Transit
Capital Spending Comparison: FY22-26
(Common 5-Year Period in 6-Year Spending Projections)
By Project Category (\$)

	Spending Plan <u>Sept 2022</u>	Spending Plan <u>Sept 2021</u>	<u>Variance</u>	<u>Variance Comments</u>
<u>Fiscal Year 2025</u>				
Revenue Vehicles	25,150,000	-	25,150,000	Fleet purchase plan revision
Service Vehicles	804,934	662,500	142,434	Modified spending plan
Passenger Facilities	525,000	11,500	513,500	Mobility Hubs Program
Operational Facilities	-	-	-	No change
Administrative Facilities	2,237,422	-	2,237,422	Scobey Office Buildout and Operating Facility Backup Generators
Maintenance Tools & Equipment	53,500	60,000	(6,500)	Slight reduction in Shop Tools and Equipment
Repl Components for Rev. Vehicles	3,758,142	3,630,000	128,142	Mainly Engines and Transmissions
Computer Hardware/Software	3,605,000	3,630,000	(25,000)	Slight change
KSAM	152,953,615	132,917,212	20,036,403	Added ART E/W, and higher prices and revised spending plan on other spending
FY25 Total	<u>189,087,613</u>	<u>140,911,212</u>	<u>48,176,401</u>	
<u>Fiscal Year 2026</u>				
Revenue Vehicles	11,770,000	7,430,050	4,339,950	Fleet purchase plan revision
Service Vehicles	659,949	527,000	132,949	Modified spending plan
Passenger Facilities	702,000	-	702,000	Mobility Hubs Program
Operational Facilities	-	-	-	No change
Administrative Facilities	-	-	-	No change
Maintenance Tools & Equipment	53,500	60,000	(6,500)	Slight reduction in Shop Tools and Equipment
Repl Components for Rev. Vehicles	3,145,500	4,110,000	(964,500)	Engines and Transmissions
Computer Hardware/Software	1,210,000	1,315,000	(105,000)	Slight change (mainly reduction in Other Transit Hardware/Software)
KSAM	224,471,746	194,507,172	29,964,574	Added ART E/W, and higher prices and revised spending plan on other spending
FY26 Total	<u>242,012,695</u>	<u>207,949,222</u>	<u>34,063,473</u>	

VIA Metropolitan Transit
Five-Year Capital Spending Plan (FY23-27) and
FY22 Forecast (\$)

Proposed Spending Plan - September 2022										Approved Spending Plan - September 2021						Difference		Total		FY21 Over/ (Under)	Adjusted Total Difference		
Category	Proj No	2022	2023	2024	2025	2026	2027	Total 2023-2027	Total 2022-2026	2022	2023	2024	2025	2026	Total 2022-2026	2022	2023	2024	2025			2026	Total 2022-2026
Revenue Vehicles																							
	181100						30,510,000	30,510,000															
	191101	15,700,776						-	15,700,776	15,871,408					15,871,408	(170,632)					(170,632)		
	191100							-		3,401,016	4,625,384				8,026,400	(3,401,016)	(4,625,384)				(8,026,400)	282	(8,026,118)
	211102		33,625,000					33,625,000	33,625,000	3,967,852	17,345,190				21,313,042	(3,967,852)	16,279,810				12,311,958		12,311,958
	191102							-							-						-		
	181102	8,160,000						-	8,160,000	8,185,032					8,185,032	(25,032)					(25,032)	28,686	3,654
	New				25,150,000			25,150,000	25,150,000		19,657,882				19,657,882		(19,657,882)		25,150,000		5,492,118		5,492,118
	211101		2,500,000			11,770,000	15,130,000	29,400,000	14,270,000	2,059,245				7,430,050	9,489,295	(2,059,245)	2,500,000			4,339,950	4,780,705	259,617	5,040,322
		23,860,776	36,125,000	-	25,150,000	11,770,000	45,640,000	118,685,000	96,905,776	33,484,553	41,628,456	-	-	7,430,050	82,543,059	(9,623,777)	(5,503,456)	-	25,150,000	-	4,339,950	14,362,717	5,424,990
Service Vehicles																							
	181201	1,024,591	2,274,284	739,664	804,934	659,949	804,399	5,283,230	5,503,422	658,000	624,500	601,500	662,500	527,000	3,073,500	366,591	1,649,784	138,164	142,434	132,949	2,429,922	(799,870)	1,630,052
	181202		297,310					297,310	297,310	739,000					739,000	(739,000)	297,310				(441,690)		(441,690)
		1,024,591	2,571,594	739,664	804,934	659,949	804,399	5,580,540	5,800,732	1,397,000	624,500	601,500	662,500	527,000	3,812,500	(372,409)	1,947,094	138,164	142,434	132,949	1,988,232	(799,870)	1,188,362
Passenger Facilities																							
	161300	50,000	825,000	525,000				1,350,000	1,400,000	385,000	-	-	-	-	385,000	(335,000)	825,000	525,000		-	1,015,000	(36,986)	978,014
	161301							-	-	2,868,000				-	2,868,000	(2,868,000)	-			-	(2,868,000)	-	(2,868,000)
	161302							-	-	-				-	-					-	-	42,058	42,058
	161303							-	-	-				-	-					-	-	1,070	1,070
	181305	50,000	150,000					150,000	200,000	35,000				-	35,000	15,000	150,000			-	165,000	52,117	217,117
	161304	1,020,000	3,822,000					3,822,000	4,842,000	2,937,000	880,000			-	3,817,000	(1,917,000)	2,942,000			-	1,025,000	(202,539)	822,461
	161305	100,000	8,001,300	2,438,700				10,440,000	10,540,000	8,830,000	480,000			-	9,310,000	(8,730,000)	7,521,300	2,438,700		-	1,230,000	(47,483)	1,182,517
	161306							-	-	-				-	-					-	-	3,051	3,051
	161308	2,270,000	250,700					250,700	2,520,700	2,215,000	120,000			-	2,335,000	55,000	130,700			-	185,700	(55,943)	129,757
	161309							-	-	-				-	-					-	-	1,041,346	1,041,346
	161310	150,000	520,000					520,000	670,000	880,000	365,000			-	1,245,000	(730,000)	155,000			-	(575,000)	141,692	(433,308)
	161311							-	-	163,000	103,000	36,500	11,500	-	314,000	(163,000)	(103,000)	(36,500)	(11,500)	-	(314,000)	61,683	(252,317)
	161312							-	-	160,000	80,000			-	240,000	(160,000)	(80,000)			-	(240,000)	(7,062)	(247,062)
	161400	275,000	6,484,000	5,925,000				12,409,000	12,684,000	4,725,000	5,470,000	1,140,000		-	11,335,000	(4,450,000)	1,014,000	4,785,000		-	1,349,000	95,196	1,444,196
	New		4,400,000					4,400,000	4,400,000	-				-	-		4,400,000			-	4,400,000	-	4,400,000
	161403	42,000	1,553,625					1,553,625	1,595,625	588,000				-	588,000	(546,000)	1,553,625			-	1,007,625	(31,499)	976,126
	New				525,000	702,000	3,315,000	4,542,000	1,227,000					-	-	(160,000)	160,000		525,000	702,000	1,227,000	-	1,227,000
	181306		160,000					160,000	160,000	160,000				-	160,000	(160,000)	160,000			-	-	-	-
	191301	116,300	3,655,675	2,407,025				6,062,700	6,179,000	1,691,800	858,400			-	2,550,200	(1,575,500)	2,797,275	2,407,025		-	3,628,800	(676,026)	2,952,774
		4,073,300	29,822,300	11,295,725	525,000	702,000	3,315,000	45,660,025	46,418,325	25,637,800	8,356,400	1,176,500	11,500	-	35,182,200	(21,564,500)	21,465,900	10,119,225	513,500	702,000	11,236,125	380,675	11,616,800
Operational Facilities																							
	161600	106,459						-	106,459					-	-	106,459				-	106,459	225,679	332,138
	171600	90,000	339,171					339,171	429,171	348,778				-	348,778	(258,778)	339,171			-	80,393	-	80,393
	161604	31,948	208,460					208,460	240,408					-	-	31,948	208,460			-	240,408	(56,845)	183,563
	171602							-	-	1,595,000				-	1,595,000	(1,595,000)			-	-	(1,595,000)	-	(1,595,000)
	161605							-	-	1,000,000				-	1,000,000	(1,000,000)			-	-	(1,000,000)	-	(1,000,000)
	191605	95,000						-	95,000	150,000				-	150,000	(55,000)			-	-	(55,000)	-	(55,000)
	161608		34,772					34,772	34,772					-	-		34,772			-	34,772	(29,500)	5,272
	161609							-	-	-				-	-					-	-	-	-
	171609	587						-	587					-	-	587				-	587	(67,967)	(67,380)
	161615	10,551,465						-	10,551,465	7,843,264				-	7,843,264	2,708,201				-	2,708,201	(9,987,676)	(7,279,475)
	221602	74,377						-	74,377	74,377				-	74,377	-				-	-	-	-
	171613	44,507						-	44,507					-	-	44,507				-	44,507	144,918	189,425
	161618	1,878,990	1,878,990					1,878,990	3,757,980	1,392,170				-	1,392,170	486,820	1,878,990			-	2,365,810	(946,873)	1,418,937
	191600		584,488					584,488	584,488		475,000			-	475,000	-	109,488			-	109,488	-	109,488
	191601	499,168	2,681,200					2,681,200	3,180,368	1,200,000				-	1,200,000	(700,832)	2,681,200			-	1,980,368	(196,093)	1,784,275
	181604		361,662					361,662	361,662	293,882				-	293,882	-	361,662			-	67,780	-	67,780
	191603		615,250					615,250	500,000					-	500,000	(500,000)	615,250			-	115,250	-	115,250
	201600	378,230						-	378,230					-	-	378,230				-	378,230	(492,052)	(113,822)
	181607		29,425					29,425	29,425	391,813	30,000			-	421,813	(391,813)	(575)			-	(392,388)	-	(392,388)
	211601							-	-	150,000				-	150,000	(150,000)				-	(150,000)	-	(150,000)
	221601			1,439,225				1,439,225	1,439,225		1,050,000			-	1,050,000	-	(1,050,000)	1,439,225		-	389,225	-	389,225
	201601							-	-	800,000				-	800,000	(800,000)				-	(800,000)	-	(800,000)
	New		500,000					500,000	500,000					-	-		500,000			-	500,000	-	500,000
	New		132,250					132,250	132,250					-	-		132,250			-	132,250	-	132,250
	New			1,230,500				1,230,500	1,230,500	1,000,000				-	1,000,000	(1,000,000)		1,230,500		-	230,500	-	230,500

VIA Metropolitan Transit
Five-Year Capital Spending Plan (FY23-27) and
FY22 Forecast (\$)

Proposed Spending Plan - September 2022										Approved Spending Plan - September 2021						Difference						Total	FY21 Over/ (Under)	Adjusted Total Difference
Category	Proj No	2022	2023	2024	2025	2026	2027	Total 2023-2027	Total 2022-2026	2022	2023	2024	2025	2026	Total 2022-2026	2022	2023	2024	2025	2026	Total 2022-2026			
Administrative Facilities																								
Operating Facilities Backup Generators	181700		2,212,265	2,212,265	737,422			5,161,952	5,161,952	-	-	-	-	-	-	-	2,212,265	2,212,265	737,422	-	5,161,952	(799,010)	4,362,942	
Restroom Upgrades	New		460,000					460,000	460,000	-	-	-	-	-	-	-	460,000	-	-	-	460,000	-	460,000	
Scobey Office Buildout	New		350,000	5,600,000	1,500,000			7,450,000	7,450,000	-	-	-	-	-	-	-	350,000	5,600,000	1,500,000	-	7,450,000	-	7,450,000	
Administration Bldg Patio Improvements	161703		110,745					110,745	110,745		90,000				90,000		20,745				20,745		20,745	
Total Administrative Facilities		-	3,133,010	7,812,265	2,237,422	-	-	13,182,697	13,182,697	-	90,000	-	-	-	90,000	-	3,043,010	7,812,265	2,237,422	-	13,092,697	(799,010)	12,293,687	
Maintenance Tools & Equipment																								
Shop Tools and Equipment	161800	155,710	472,260	3,004,341	53,500	53,500	53,500	3,637,101	3,739,311	3,896,500	1,060,000	92,000	60,000	60,000	5,168,500	(3,740,790)	(587,740)	2,912,341	(6,500)	(6,500)	(1,429,189)	(124,835)	(1,554,024)	
Emergency Preparedness	221801	72,000						72,000	72,000	72,000	-	-	-	-	72,000	-	-	-	-	-	-	-	-	
Electric Bus Charging Equipment	221800	1,355,000						-	1,355,000	1,355,000	-	-	-	-	1,355,000	-	-	-	-	-	-	-	-	
Total Maintenance Tools & Equip.		1,582,710	472,260	3,004,341	53,500	53,500	53,500	3,637,101	5,166,311	5,323,500	1,060,000	92,000	60,000	60,000	6,595,500	(3,740,790)	(587,740)	2,912,341	(6,500)	(6,500)	(1,429,189)	(124,835)	(1,554,024)	
Replace Components for Rev. Vehicles																								
Engines and Transmissions	161900	1,816,500	3,108,500	4,658,500	3,308,500	3,145,500	-	14,221,000	16,037,500	2,195,000	1,855,000	2,475,000	3,130,000	4,110,000	13,765,000	(378,500)	1,253,500	2,183,500	178,500	(964,500)	2,272,500	-	2,272,500	
Hybrid Bus Major Components	171900	110,000	960,025	960,025	449,642	-	-	2,369,692	2,479,692	300,000	300,000	300,000	-	-	900,000	(190,000)	660,025	660,025	449,642	-	1,579,692	(150,000)	1,429,692	
Diesel Particulate Filters	161901							-	-	547,078	-	-	-	-	547,078	-	-	-	-	-	-	(510,606)	(510,606)	
Electric Bus Major Components	181900	53,107	360,180					360,180	413,287	300,000	-	-	-	-	300,000	(246,893)	360,180	-	-	-	113,287	(40,000)	73,287	
Retrofit Bus Doors	161901							-	-	10,000	10,000	10,000	-	-	30,000	(10,000)	(10,000)	(10,000)	-	-	(30,000)	(30,000)	(60,000)	
Farebox Replacement	211900		9,385,200					9,385,200	9,385,200	260,000	500,000	500,000	500,000	-	1,760,000	(260,000)	8,885,200	(500,000)	(500,000)	-	7,625,200	(52,237)	7,572,963	
Infotainment System for Primos/VIVA	181902							-	-	795,000	-	-	-	-	795,000	(795,000)	-	-	-	-	-	(795,000)	-	(795,000)
Operator Safety Compartment	181903							-	-	339,700	-	-	-	-	339,700	(339,700)	-	-	-	-	(339,700)	1,714,994	1,375,294	
Retrofit Bus Doors	181901							-	-	2,500,000	-	-	-	-	2,500,000	(2,500,000)	-	-	-	-	(2,500,000)	-	(2,500,000)	
Zonar Tracking Equipment	-		1,617,201					1,617,201	1,617,201	1,313,822	-	-	-	-	1,313,822	(1,313,822)	1,617,201	-	-	-	303,379	-	303,379	
Air Purification System	221900	1,850,000						-	1,850,000	-	-	-	-	-	-	1,850,000	-	-	-	-	1,850,000	-	1,850,000	
Bus Yard Emergency Alert System	191900		123,050					123,050	123,050	100,000	-	-	-	-	100,000	(100,000)	123,050	-	-	-	23,050	-	23,050	
Total Replace Components for Rev. Veh.		3,829,607	15,554,156	5,618,525	3,758,142	3,145,500	-	28,076,323	31,905,930	8,660,600	2,665,000	3,285,000	3,630,000	4,110,000	22,350,600	(4,830,993)	12,889,156	2,333,525	128,142	(964,500)	9,555,330	932,151	10,487,481	
Technology & Innovation																								
Network and Backbone Switch Refresh	172100	150,000	-	750,000	50,000	150,000	150,000	1,100,000	1,100,000	150,000	-	750,000	50,000	150,000	1,100,000	-	-	-	-	-	-	-	(93,694)	(93,694)
Computing Devices	162102	93,684						93,684	93,684	150,000	150,000	150,000	50,000	50,000	550,000	(56,316)	(150,000)	(150,000)	(50,000)	(50,000)	(456,316)	133,424	(322,892)	
Data Center Server and Storage Refresh	162105	100,000	275,000	100,000	250,000	100,000	750,000	1,475,000	825,000	100,000	275,000	100,000	250,000	100,000	825,000	-	-	-	-	-	-	(192,786)	(192,786)	
P25 Radio System Upgrade/Replacement	162109	361,500						-	361,500	275,000	-	-	-	-	275,000	-	86,500	-	-	-	86,500	(81,000)	5,500	
AVL Hardware	162110	3,000,000	3,500,000					3,500,000	6,500,000	6,750,000	-	-	-	-	6,750,000	(3,750,000)	3,500,000	-	-	-	-	(250,000)	(250,000)	
Telephone System Upgrade/Replacement	162111	300,000						300,000	300,000	-	-	-	-	-	300,000	-	-	-	-	-	-	-	(31,810)	(31,810)
ERP System	172102	22,500	5,500,000					5,500,000	5,522,500	-	-	-	-	-	-	22,500	5,500,000	-	-	-	5,522,500	216,908	5,739,408	
Security (Cameras, Doors, Network, Storage)	162118	141,000	85,000	105,000	3,000,000	100,000	100,000	3,390,000	3,431,000	125,000	85,000	105,000	3,000,000	100,000	3,415,000	16,000	-	-	-	-	16,000	(51,632)	(35,632)	
AV Replacement	162121	17,000	135,000					135,000	152,000	50,000	10,000	-	-	-	60,000	(33,000)	125,000	-	-	-	92,000	(170,000)	(78,000)	
Radio Replacement	172103							-	-	25,000	-	25,000	-	-	50,000	(25,000)	-	(25,000)	-	-	(50,000)	-	(50,000)	
VDI Licenses & HW	172104	65,000	65,000	65,000	65,000	250,000	75,000	520,000	510,000	65,000	65,000	65,000	65,000	250,000	510,000	-	-	-	-	-	-	(185,000)	(185,000)	
VTPD CAD/RMS Application Replacement	-							-	-	75,000	-	-	-	-	75,000	(75,000)	-	-	-	-	(75,000)	-	(75,000)	
Service Desk Application Replacement	-							-	-	50,000	-	-	-	-	50,000	(50,000)	-	-	-	-	(50,000)	-	(50,000)	
Fleet Vehicle Router Upgrade	-	2,000,000	2,500,000					2,500,000	4,500,000	4,250,000	-	-	-	-	4,250,000	(2,250,000)	2,500,000	-	-	-	250,000	-	250,000	
Trapeze Blockbuster	192106							-	-	-	-	-	-	-	-	-	-	-	-	-	-	(96,272)	(96,272)	
Cloud Migration & Build Out Svcs	172105		700,000			450,000		1,150,000	1,150,000	550,000	150,000	-	-	450,000	1,150,000	(550,000)	550,000	-	-	-	-	-	-	
Microsoft SQL Server Upgrades	162130							-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Wireless Network	162131	25,000	250,000		25,000	25,000	100,000	400,000	325,000	25,000	250,000	-	25,000	25,000	325,000	-	-	-	-	-	-	-	-	
Fiber Build Out (Grand, GCS, VMC)	172106		175,000	225,000	85,000			485,000	485,000	175,000	150,000	-	-	-	325,000	(175,000)	25,000	225,000	85,000	-	160,000	-	160,000	
Software Development Tools	172107							-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Operating System Licenses	172110							-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Transit Software/Hardware	192103							-	-	125,000	125,000	125,000	125,000	125,000	625,000	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(625,000)	36,981	(588,019)	
APCs	182105							-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Digital Signage/Kiosks	182100	40,000	75,000	75,000	75,000	75,000	75,000	375,000	340,000	40,000	40,000	40,000	40,000	40,000	200,000	-	35,000	35,000	35,000	35,000	140,000	(10,180)	129,820	
Other Vehicle Hardware	212100							-	-	15,000	-	-	-	-	15,000	(15,000)	-	-	-	-	(15,000)	-	(15,000)	
IT Security/Network Security	182101	25,000	50,000	100,000	55,000	60,000	60,000	325,000	290,000	25,000	105,000	25,000	25,000	25,000	205,000	-	(55,000)	75,000	30,000	35,000	85,000	(832)	84,168	
Engineering Project Mgmt Software	192107		250,000					250,000	250,000	-	-	-	-	-	-	-	250,000	-	-	-	250,000	-	250,000	
Police CAD/RMS App Repl	212101	300,000						-	300,000	225,000	-	-	-	-	225,000	-	75,000	-	-	-	-	75,000	-	75,000
Fare Collection System	163100	228,000						-	228,000	723,000	-	-	-	-	723,000	(495,000)	-	-	-	-	(495,000)	(894,672)	(1,389,672)	
Mobility Payment Platform	213105	1,000,000	2,500,000					2,500,000	3,500,000	2,500,000	-	-	-	-	2,500,000	(

**VIA Metropolitan Transit
Transportation Improvement Program
2023-2027 Projects (\$)**

CAPITAL PROJECTS SPENDING:

	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>Total</u>
Revenue Vehicles	\$ 36,125,000	\$ -	\$ 25,150,000	\$ 11,770,000	\$ 45,640,000	\$ 118,685,000
Service Vehicles	2,571,594	739,664	804,934	659,949	804,399	5,580,540
Passenger Facilities	29,822,300	11,295,725	525,000	702,000	3,315,000	45,660,025
Operational Facilities	8,308,418	2,669,725	-	-	-	10,978,143
Administrative Facilities	3,133,010	7,812,265	2,237,422	-	-	13,182,697
Maintenance Tools & Equipment	472,260	3,004,341	53,500	53,500	53,500	3,637,101
Replacement Components for Rev Vehicles	15,554,156	5,618,525	3,758,142	3,145,500	-	28,076,323
Computer Hardware/Software	16,060,000	1,420,000	3,605,000	1,210,000	1,310,000	23,605,000
Keep San Antonio Moving (KSAM)	20,524,396	34,650,314	152,953,615	224,471,746	66,403,818	499,003,889
TIP Capital Projects	<u>132,571,134</u>	<u>67,210,559</u>	<u>189,087,613</u>	<u>242,012,695</u>	<u>117,526,717</u>	<u>748,408,718</u>

Other Programs (a):

Section 5310 (Elderly and Disabled)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Preventative Maintenance	47,199,781	59,348,478	57,326,981	58,799,405	59,975,394	282,650,039
Capital Cost of Contracting	7,500,000	7,500,000	7,500,000	7,500,000	7,500,000	37,500,000
Paratransit Expenses	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000	18,750,000

Total TIP Projects	192,020,915	138,809,037	258,664,594	313,062,100	189,752,111	1,092,308,757
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CAPITAL PROJECTS FUNDING SOURCES:

Sources:

MTA Contractual Obligation Bonds	12,396,723	-	22,942,000	11,770,000	20,663,600	67,772,323
TxDOT Grant Funds	23,457,975	8,549,725	-	-	-	32,007,700
Section 5307/5340 Grant	9,976,411	1,769,811	-	-	-	11,746,222
Section 5339b Grant	-	-	-	-	-	-
Section 5339 Grant	3,832,000	3,909,000	2,208,000	-	9,994,000	19,943,000
MPO FY23-27 Call for Projects	15,659,944	-	-	-	14,982,400	30,642,344
CMAQ Funds - Capital	5,493,334	-	-	-	-	5,493,334
TIFIA Loan ART N/S	-	-	-	8,570,674	62,215,535	70,786,209
TIFIA Loan 2nd Maint Facility	-	-	-	46,138,595	-	46,138,595
CIG Grant	-	-	100,000,000	112,358,627	-	212,358,627
VIA Cash/Capital (b)	50,813,411	52,982,023	63,937,613	63,174,799	9,671,182	240,579,028
Carryover Grant Funds for Pre-'22 Projects	10,941,336	-	-	-	-	10,941,336
Total Capital Projects Funding	<u>132,571,134</u>	<u>67,210,559</u>	<u>189,087,613</u>	<u>242,012,695</u>	<u>117,526,717</u>	<u>748,408,718</u>

Subtotals by Source:

Grant Funds	45,903,025	5,678,811	102,208,000	112,358,627	24,976,400	291,124,863
TxDOT Grant Funds	23,457,975	8,549,725	-	-	-	32,007,700
Bonds	12,396,723	-	22,942,000	11,770,000	20,663,600	67,772,323
TIFIA Loans	-	-	-	54,709,269	62,215,535	116,924,804
VIA Cash/Capital (b)	50,813,411	52,982,023	63,937,613	63,174,799	9,671,182	240,579,028
Total	<u>132,571,134</u>	<u>67,210,559</u>	<u>189,087,613</u>	<u>242,012,695</u>	<u>117,526,717</u>	<u>748,408,718</u>

Detail of Section 5307/5340 Total:

Section 5307/5340 Grant	58,449,781	70,598,478	68,576,981	70,049,405	71,225,394	338,900,039
Less JARC Included in 5307/5340	-	-	-	-	-	-
Operating Expense Reimbursements	<u>(58,449,781)</u>	<u>(70,598,478)</u>	<u>(68,576,981)</u>	<u>(70,049,405)</u>	<u>(71,225,394)</u>	<u>(338,900,039)</u>
Total 5307/5340 for Capital Projects	-	-	-	-	-	-

(a) Funding for these operating items is as follows: Section 5310, 50% federal / 50% local, other items listed, 80% federal / 20% local.

(b) This line captures all remaining costs that need to be funded by VIA.